## Hilling DON

LONDON

## Council

## Date: THURSDAY, 28 FEBRUARY 2013

Time: $\quad$ 7.30 PM

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Meeting Members of the Public and
Details: Press are welcome to attend this meeting

## Venue: COUNCIL CHAMBER - <br> CIVIC CENTRE, HIGH STREET, UXBRIDGE UB8 1UW

## To all Members of the Council



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## Agenda

## Prayers

## To be said by the Reverend Dr June Hughman

## 1 Apologies for Absence

2 Minutes ..... 1-12

To receive the minutes of the meeting held on 17 January 2013
3 Declarations of Interest
To note any declarations of interest in any matter before the Council

4 Mayor's Announcements
$\begin{array}{ll}5 \text { Petition Requiring Council Debate } & 13-14 \\ \text { To consider the contents of a petition submitted to Council under the terms of the } \\ \text { Council's Petitions Scheme }\end{array}$

6 Report of the Head of Democratic Services
15-20
7 General Fund Revenue Budget, Housing Revenue Account and 21-266 Capital Programme 2013/14

> Section 106 of the Local Government Finance Act 1992 will apply to the recommendations of this item. Any Member who is more than two months in arrears with their Council Tax or has arrears of Council Tax must declare that fact and must not vote on this item.

Budget Conflict Resolution Procedures - Council is asked to consider the Cabinet's proposals. It may adopt the proposals, submit objections to Cabinet or invite the Cabinet to make amendments specified by Council. If Council votes to object to the Cabinet proposals or to invite Cabinet to make amendments then the Conflict Resolution Procedure will come into operation.

The Council meeting will be adjourned while a special meeting of the Cabinet is held, after which the Council will resume and consider any revised proposals submitted by the Cabinet or the reasons why the Cabinet disagrees with Council's objections or proposed amendments. The budget would then be open for debate and amendment until a final decision is made.

8 Adoption of Article 4 Direction to Control Houses In Multiple

9 Article 4 Direction to Remove Permitted Development Rights for Single 273-278 Storey Rear Extensions Over 4M in Depth
To consider a proposal for an Article 4 Direction

# Agenda Item 2 

COUNCIL

17 January 2013
Hilling DON
LONDON
Meeting held at Council Chamber - Civic Centre, High
Street, Uxbridge UB8 1UW

Councillor Michael Markham (Mayor)

|  | MEMBERS PRESENT:   <br> Councillors: Lynne Allen Janet Duncan Carol Melvin <br> Bruce Baker Beulah East Douglas Mills <br> Tim Barker Neil Fyfe Richard Mills <br> Richard Barnes Janet Gardner John Morgan <br> David Benson Sid Garg June Nelson <br> Jonathan Bianco Roshan Ghei Susan O'Brien <br> Sukhpal Brar Dominic Gilham Mary O'Connor <br> Wayne Bridges Raymond Graham David Payne <br> Mike Bull Paul Harmsworth Ray Puddifoot <br> Keith Burrows John Hensley Andrew Retter <br> Paul Buttivant Henry Higgins John Riley <br> George Cooper Patricia Jackson Avtar Sandhu <br> Judith Cooper Judy Kelly Robin Sansarpuri <br> Philip Corthorne Peter Kemp Scott Seaman-Digby <br> Brian Crowe Mo Khursheed David Simmonds <br> Peter Curling Eddie Lavery Brian Stead <br> Catherine Dann Richard Lewis Michael White <br> Jazz Dhillon John Major David Yarrow |
| :---: | :---: |
|  | OFFICERS PRESENT: Fran Beasley, Jean Palmer, Linda Sanders, Raj Alagh, Lloyd White, Mark Braddock, Morgan Einon, Trevor Langworth, Paul Whaymand and Steven Maiden |
| 37. | APOLOGIES FOR ABSENCE (Agenda Item 1) <br> Apologies for absence were received from the Deputy Mayor (Councillor Kauffman), Councillors Allam, Barrett, Bliss, Jarjussey, Jenkins, Lakhmana, MacDonald and Routledge. |
| 38. | MINUTES (Agenda Item 2) <br> RESOLVED: That the minutes of the meetings held on 8 November and 4 December 2012 be agreed as correct records. |
| 39. | MAYOR'S ANNOUNCEMENTS (Agenda Item 4) <br> On behalf of the Council, the Mayor congratulated the Leader on his recent appointment to MBE. |
| 40. | REPORT OF THE HEAD OF DEMOCRATIC SERVICES (Agenda Item 5) |

Councillor Puddifoot moved the recommendations as set out on the Order of Business. The motion was seconded by Councillor Simmonds and it was:

## RESOLVED: That:

a) the urgency decisions detailed in the report be noted;
b) part 4, Schedule C, 1.6 of the Constitution be amended to read as follows:

### 1.6Quorum

The Quorum for a meeting of the Cabinet, or a committee of it, shall be one quarter of the total number of Members of the Cabinet, or 3, whichever is the larger;
c) Councillor Gilham be appointed Council Champion for Information Technology; and
d) the timetable for meetings for 2013/14 in Appendix A be approved and the Head of Democratic Services in consultation with the Chief Whip of the Majority Party be authorised to make any amendments that may be required.
41. COUNCIL TAX BASE 2013/2014 (Agenda Item 6)

Councillor Bianco moved the recommendations as set out on the Order of Business.
The motion was seconded by Councillor Puddifoot and it was:

## RESOLVED: That:

a) the report of the Director of Finance for the calculation of the Council Tax Base and the Business Rates Forecast be approved;
b) in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012 the amount calculated by the London Borough of Hillingdon as its Council Tax Base for 2013/14 shall be 87,446; and
c) the Director of Finance be authorised to submit the 2013/14 NNDR1 return to the Department for Communities \& Local Government (CLG) and the Greater London Authority (GLA) in line with the business rates forecast contained within the report.
42. COUNCIL TAX REDUCTION SCHEME (Agenda Item 7)

Councillor Bianco moved, and Councillor Puddifoot seconded, the recommendations as set out in the Order of Business.

Councillor Harmsworth moved, and Councillor Curling seconded, the following amendment:
"to add:
"d) This Council seeks support from London Councils in lobbying the Government to revert back to the original scheme for 2014/15""'

The Leader advised that he would be unable to commit to supporting this amendment without first gauging the level of support from other leaders of London Councils.

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Following debate (Councillors Harmsworth and Puddifoot), Councillor Harmsworth withdrew the amendment with the agreement of the meeting.

The original motion was put to the vote and it was:

## RESOLVED: That:

a) the adoption of the Council Tax Reduction Scheme proposed by Cabinet, be approved initially for a two year period from 1 April 2013 and, as part of the scheme, the continuation of the pensioner discount scheme under the revised Section 13a of the Local Government Finance Act 1992 be approved;
b) the rules for the operation of the London Borough of Hillingdon Council Tax Reduction Scheme be adopted; and
c) the new Scheme of Council Tax Discounts, which replaced some of the abolished Council Tax exemptions, be approved.
43. STATEMENT OF GAMBLING POLICY REVIEW (Agenda Item 8)

Councillor Bianco moved, and Councillor Corthorne seconded, the recommendations as set out in the Order of Business. Following debate (Councillor Allen), it was:

RESOLVED: That the revised Statement of Gambling Policy Review be adopted for immediate implementation until January 2016.

MEMBERS' QUESTIONS (Agenda Item 9)

### 9.5 QUESTION SUBMITTED BY COUNCILLOR GARDNER TO THE LEADER OF THE COUNCIL - COUNCILLOR PUDDIFOOT

"Can the Leader assure this Council that we will continue to meet the needs of our residents by providing translation and interpretation services as and when necessary? This service is essential considering the dramatic changes to benefits that will be occurring within the next months."

The Leader of the Council was pleased to be able to say that the Council would continue to meet the needs of residents by providing translation and interpretation services. He advised that, when the Council received a request for such services from residents, it was determined how best to meet their needs by:

- providing documents in the format or language requested;
- offering residents use of a telephone interpreter to discuss the document or explain about the services in the language requested; or
- meeting residents with an interpreter to interpret into the language requested.

The Leader emphasised that, if a resident requested any of the Council's publications in large type, braille or on audio tape they were able to call the Council for more information.

The Leader regarded the Council's approach as being proportionate and reasonable and that the answer was not to translate all information routinely but to meet the needs of residents as and when required.

Councillor Gardner, by way of a supplementary question, asked whether the Leader of the Council was aware of the Department for Communities and Local

Government's document, "50 Ways To Save: Examples of sensible savings in local government" which suggested only publishing documents in English.

The Leader confirmed that this document had not informed the Council's policy on translation and interpretation services.

### 9.4 QUESTION SUBMITTED BY COUNCILLOR DUNCAN TO THE LEADER OF THE COUNCIL, COUNCILLOR PUDDIFOOT

"As Central Government reduces funding for Council Tax, while housing and welfare benefits are set to decrease, can the Leader tell us what plans are being made to support the poorest and most vulnerable residents in the most deprived parts of the Borough?"

The Leader of the Council advised that Council Tax was set by local authorities and not Central Government. Central Government had increased Hillingdon's Discretionary Housing Payment (DHP) allowance from $£ 335 \mathrm{~K}$ to $£ 1.2 \mathrm{~m}$ for 2013/14 in order to help those most affected by the local housing allowance reforms and the overall Benefit cap. The Council would seek to ensure that this increased funding was applied in full. He also advised that housing and welfare benefits would not be cut and were only set to decrease in real terms.

The Leader of the Council noted that the Council was putting in place a Local Welfare Fund of just over $£ 700 \mathrm{k}$ per annum to support those in most need which was to replace elements of the Social Fund and Crisis Loans. Access to these funds would be coordinated across services and the Council would be working with the Citizen's Advice Bureau to engage with those residents in most need.

The Leader of the Council noted that the previous Labour Government had wanted to increase borrowing irresponsibly to continue to meet the rising costs of such things as housing and welfare benefits. Had Labour policies been followed, the country's deficit would have increased significantly. He also noted that the previous Labour administration of the Council had failed to deliver any improvement to some of the Borough's poorest areas, such as Hayes, when in office.

The Leader of the Council stated that by far the best way to lift residents out of poverty was through education, which was an area in which local authorities could make a significant impact. He advised that the current administration was providing residents with access to such education through the Schools Estates Programme and the building of a new school at Lake Farm.

Councillor Duncan, by way of a supplementary question, asked the Leader of the Council whether information on benefits would be provided in different languages.

The Leader of the Council confirmed that there was information on the website about housing and welfare benefits but that it would not be possible to translate this into different languages online. However, he advised that translations would be provided on request.

### 9.1 QUESTION SUBMITTED BY COUNCILLOR CURLING TO THE CABINET MEMBER FOR SOCIAL SERVICES, HEALTH \& HOUSING - COUNCILLOR CORTHORNE

"Is the Cabinet Member considering any measures to tackle rogue landlords, and thus
ensure that tenants of private landlords are also recognised as 'Hillingdon's residents' and therefore put first by this Council?"

The Cabinet Member for Social Services, Health and Housing advised that the Council undertook a lot of work through its Private Sector Housing Team and Planning Enforcement Team to tackle the living conditions for those people who lived in the private rented sector within the Borough. Officers dealt with complaints regarding single family accommodation and Houses in Multiple Occupation (HMO). The Council strived to get poor conditions improved by working with landlords and taking legal action only where necessary.

The Council worked proactively with local landlords to promote good practice within the Borough and Councillor Corthorne highlighted some of the strengths of the Council's approach for information.

Despite this good work, Councillor Corthorne acknowledged that there was always the need to do more and seek out those landlords who were not prepared to provide safe and reasonably priced accommodation. Councillor Corthorne highlighted the Mayor of London's publication of the London Rental Standard which promoted high standards and empowered residents.

Councillor Corthorne concluded by noting that the number of units of private rented accommodation in the Borough had doubled over the last 10 years to some 10,000. Increasingly Hillingdon residents were relying on this type of accommodation and the Council was determined to ensure that the houses provided were safe as well as provided at a reasonable cost.

Councillor Curling, by way of a supplementary question, asked whether the Council was considering a landlord registration scheme.

Councillor Corthorne advised that the Council was seeking to accredit HMOs but that it was not currently considering a landlord registration scheme.

### 9.2 QUESTION SUBMITTED BY COUNCILLOR DHILLON TO THE CABINET MEMBER FOR PLANNING, TRANSPORTATION AND RECYCLING COUNCILLOR BURROWS

"Could the Cabinet Member please give Council an update on how the task force set up to tackle 'beds in sheds' has been performing?"

Councillor Burrows advised that the task force set up to tackle beds in sheds had made good progress in obtaining intelligence on the issue throughout the Borough. The Beds in Sheds Team had discovered that over 40\% of known beds and sheds cases involved properties with existing HMO or related private sector housing enforcement issues meaning that a high proportion of beds and sheds cases involved rogue landlords.

Councillor Burrows advised that the project team had prepared a list of priority cases, with the highest priority being those where there was either a combination of planning enforcement and private sector housing irregularities or where the case involved a 'rogue' landlord with an interest in several such properties. Officers then sought joint prosecutions under planning and housing legislation to secure high fines and full recovery of costs and then publicised the resultant prosecutions as a deterrent to others.

Councillor Burrows noted that the project team met regularly to review its priority cases. There were currently 67 priority cases identified of which:

- 6 had buildings currently being adapted or demolished to ensure compliance,
- 7 involved prosecutions through the courts,
- 5 would progress to prosecution if planning appeals were unsuccessful,
- 1 case required a search warrant through the courts,
- 20 involved planning enforcement notices that had been recently served or were due to be served, and
- 28 involved evidence being collected for possible further action.

The team was working closely with Council Tax officers, UK Border Control, HM Revenue and Customs, and would consider Proceeds of Crime Legislation if appropriate as part of a prosecution.

Councillor Burrows noted that the Council had publicised the work of the Beds in Sheds Team through a number of press releases highlighting a number of court success stories. These had been widely covered in local and trade publications including the Uxbridge Gazette, Hillingdon Times and a National Journal. The Council had also had positive coverage in the Evening standard.

Councillor Burrows stated that he was delighted that the Department of Communities and Local Government was impressed by the Council's work. Officers were also aware that local property agents had started to tell potential clients that it was not sensible to build or rent out illegal beds and sheds in Hillingdon in light of the work undertaken by the Beds and Sheds Team. This approach was therefore likely to reduce the future number of new beds in sheds cases arising.

Councillor Burrows thanked the Beds in Sheds Team for their hard work.
Councillor Dhillon, by way of a supplementary question, asked whether the team had problems with enforcement due to the notice that had to be given prior to inspection.

Councillor Burrows advised that the team did have problems due to having to provide notice but that this was a legal requirement which could not be avoided.

### 9.7 QUESTION SUBMITTED BY COUNCILLOR MAJOR TO THE CABINET MEMBER FOR SOCIAL SERVICES, HEALTH \& HOUSING - COUNCILLOR CORTHORNE

"The recent health consultation 'Shaping a Healthy Future' seems to rely heavily on the integration of health and social care services for the delivery of the 'out of hospital' strategies. Is the Council prepared to invest in the social care elements of this in the form of a full endorsement and provision of budget allocations setting out how social services and health could deliver the necessary integrated services?"

Councillor Corthorne advised that delivering integrated health and social care services for residents was a key priority for the Council. The Council worked closely with health partners across the Borough to ensure that people were able to maintain their independence at home with the maximum choice and control over the way in which support was provided to them.

Councillor Corthorne stated that care needed to be provided for the right people, in the right place and at the right time. The Council was working to avoid unnecessary
admissions to hospital by providing better community-based services. Where people did need a period of hospital care because of acute health needs, then the Council aimed to ensure that hospital discharge arrangements were effective and timely, and that rehabilitation was offered for people to recover and regain independent living skills wherever possible.

An example was provided of the joint approach through the Integrated Care Pilot, where GPs, social workers, hospital consultations, community nursing and other specialists attended multi-disciplinary case conferences to discuss frail older people and others with long-term conditions such as diabetes that had complex needs and were at risk of emergency hospital admission or care. Since the programme started in August 2012, around 100 people had benefited from integrated care planning. An NHS innovation fund of $£ 600 \mathrm{k}$ had been made available to develop new schemes to help reduce unnecessary hospital admissions and support improved joint working for the benefit of patients and residents.

Councillor Corthorne noted that the Government had announced a number of NHS budget transfers for Adult Social Care which would be part of formal agreements. Enhancing integrated health and social care approaches for residents would be integral to these plans.

Councillor Corthorne stated that the Council was committed to working together with all parts of the NHS in Hillingdon to make the best use of the joint resources available to both health and social care to meet increasing needs and expectations. The Health and Wellbeing Board for Hillingdon, chaired by the Leader of the Council, had an overview of how resources were being deployed and enabled strategic choices to be made.

Councillor Corthorne advised that the Council's social care budget would continue to be reviewed annually as part of the Council's Medium Term Financial Forecast to ensure that the budget met the needs of residents in line with eligibility thresholds for adult social care, ensuring efficiency and value for money, through personal budgets giving people choice about how their care and support needs were met.

Councillor Major, by way of a supplementary question, asked whether the Cabinet Member agreed with him that none of the planned hospital closures should take place until out-of-hospital provision was fully in place.

Councillor Corthorne advised that such decisions were for the NHS to make rather than the Local Authority.

### 9.8 QUESTION SUBMITTED BY COUNCILLOR JARJUSSEY TO THE CABINET MEMBER FOR SOCIAL SERVICES, HEALTH \& HOUSING - COUNCILLOR CORTHORNE

The Mayor asked the following question on Councillor Jarjussey's behalf:
"Could the Cabinet Member for Social Services, Health and Housing provide an update on any new developments at the Hayes Walk-In Centre, as well as on the expected expansion of services following the acquisition of the old Post Office by NHS Hillingdon?"

Councillor Corthorne noted that, following consultation about the future of Hayes Town Walk-In Centre, a series of recommendations were made including the Walk-In

Centre being retained as an out-of-hours service. These recommendations were agreed and supported, amongst others, by the Council's External Services Committee.

He confirmed that the GP services from that site were unaffected by the consultation. However, the acquisition of the old post office site meant that the GP practices which were currently located on the first floor of the building could be relocated to the ground floor making access for the public better. This freed up space on the first floor for future developments to support the out-of-hospital strategy.

NHS Hillingdon staff were meeting the practices and community services to confirm plans to reorganise and maximise use of the space. The Council continued to work closely with NHS Hillingdon to ensure residents received the best possible healthcare.

There was no supplementary question.

### 9.6 QUESTION SUBMITTED BY COUNCILLOR BLISS TO THE CABINET MEMBER FOR PLANNING, TRANSPORTATION AND RECYCLING COUNCILLOR BURROWS

The Mayor asked the following question on Councillor Bliss's behalf:
"In April 2010 a feasibility study was undertaken to look at placing a raised table in Yeading Gardens at the junction with Yeading Lane after a number of accidents had occurred. However, despite almost 3 years passing, the residents are still waiting for this work to be done. This had supposedly been agreed by Councillor Burrows on 31 October 2011 and was just waiting for formal approval of the funding. Could the Cabinet Member tell me when this raised table will finally be installed?"

Councillor Burrows stated that traffic calming schemes were sometimes controversial and it was always necessary for the Council to ensure:

- that they were justified;
- that they were supported by a majority of residents;
- that they were affordable; and
- that there were suitable funding could be identified.

The assessment process needed to be carried out properly and it this could take some time. In the case of the junction of Yeading Gardens, Councillor Burrows confirmed that the above criteria had been met to his satisfaction and he had agreed to support the scheme through the Council's road safety programme. As the scheme involved a raised table, it was in the process of being taken through the formal traffic order notices which the Council was legally obliged to follow through in cases like this.

Councillor Burrows noted that the public notice was on the site and had already been advertised in the local newspaper. The work itself had been programmed by the Council's term contractor for February.

There was no supplementary question.

### 9.3 QUESTION SUBMITTED BY COUNCILLOR ALLEN TO THE CABINET MEMBER FOR PLANNING, TRANSPORTATION AND RECYCLING COUNCILLOR BURROWS

"Central Avenue and surrounding roads suffer due to the lack of proper drainage
having to rely on gullies to take away excess rain which they cannot do. This year we have experienced more flooding than is the usual case and we are told that more rain is forecast for the foreseeable future. At present we are supposed to receive a once a year cleansing of all these gullies to alleviate this problem, though this seldom takes place. Often it is left to residents or Councillors to request action. Could the Cabinet Member with responsibilities for environment issues, please inform Council if there are any plans to put in place a gulley cleansing programme fit for purpose in areas that have no adequate drainage?"

Councillor Burrows stated that flooding had been a national issue which had affected many regions more than it had Hillingdon. He confirmed that the gullies in Central Avenue near the junction with the Uxbridge Road and those in Central Avenue near the swimming pool were connected into the Thames Water Surface Water Main. However, the rest of the gullies in this road, like those in many of the surrounding roads, were connected to soakaways.

The Highways Section had in place a comprehensive gulley cleansing programme which saw the Borough's over 30,000 gullies cleaned on a yearly basis. Councillor Burrows noted that this included those in Central Avenue and the surrounding roads. Central Avenue itself had been cleaned just prior to the Christmas period. It was noted that most complaints that were received by the Council about blocked gullies were resolved by officers on the same day as being reported.

Councillor Burrows stated that the recent wet weather, which had been the second wettest period on record, had seen existing drainage systems having to cope with excessive amounts of water. This, coupled with the recent high rise in the water table throughout the Borough, had prevented many of the soakaways from emptying. Once the water table was full, water backed up in much of the drainage system pipe work and into the gullies themselves. Officers would continue to monitor the situation across the Borough.

Councillor Allen, by way of a supplementary question, asked whether the plans to implement a proper drainage system by Botwell Green Sports and Leisure Centre had been followed through, as had been previously agreed by the Central and South Planning Committee. She also asked for a copy of the Borough's gullies cleaning programme.

Councillor Burrows advised that he would investigate whether the drainage system had been implemented and inform Councillor Allen when he knew more. He also advised that he would be able to provide Councillor Allen with the Borough's gullies cleaning programme.
45. MOTIONS (Agenda Item 10)

### 10.1 Motion from Councillor East

Councillor East moved the following motion:
"This Council abhors the fact that around 360,000 children in London continue to fall into a 'working poverty trap' because their parents are paid less than required to fund the basic costs of living in London and therefore commits to working with the Living Wage Foundation and Citizens UK to become a fully accredited London Living Wage Employer.

In doing so the Council calls upon the Leader of the Council to:
a) implement a review of Hillingdon Council's procurement, contract and best value policies to ensure that, as far as possible within UK and EU law, the London Living Wage, at the level set by the GLA's Living Wage Unit, is the minimum paid by Hillingdon Council and by its contractors; seek commitments from Hillingdon's partners in the Local Strategic Partnership to pay no less than the London Living Wage."

The motion was seconded by Councillor Allen. Following debate (Councillors Simmonds, Allen, Puddifoot and Harmsworth), and on being put to the vote, the motion was lost.

### 10.2 Motion from Councillor Allen

Councillor Allen moved the following motion:
"As most Members are aware through day to day contact with residents, many are suffering from real hardship often struggling to put food on the table. Close families and friends, neighbours, charitable organisations, religious groups of all denominations are all doing their best to help those in need even though, in many cases, their own funds are limited.

It is not just the homeless that are going without a proper meal, it is whole families. The fact that many children are going to bed hungry and going to school on an empty stomach, should be of concern to us all.

Food Banks set up across the Borough offer a lifeline to those in greatest need but it is often the case that for many that need this help, they do not know how to gain access. For the above reason, the Council will:
a) use its vast network of business and partnership to seek support by way of donations to food banks.
b) ensure that information on access arrangements to the banks are advertised throughout the Borough."

The motion was seconded by Councillor Nelson.
Councillor D. Mills moved the following amendment to the motion:
"To delete all after "many are" in $1^{\text {st }}$ para and add:
"feeling the effects of the current economic downturn.
Council notes that one area where assistance is provided is by working closely with all of Hillingdon's voluntary sector. Accordingly, the Council will continue to support the established Hillingdon food bank as we have done since 2011. Such assistance will include continuing to work with them on their long term sustainability and improved co-operation across the voluntary sector about accessing food banks."

The amendment was seconded by Councillor Yarrow. Following debate (Councillors Curling, D. Mills, Yarrow and Allen), and on being put to the vote, the amendment was carried.

| RESOLVED: That, as most Members are aware through day to day contact with |
| :--- | :--- |
| residents many are feeling the effects of the current economic downturn. |
| Council notes that one area where assistance is provided is by working closely |
| with all of Hillingdon's voluntary sector. Accordingly, the Council will continue |
| to support the established Hillingdon food bank as we have done since 2011. |
| Such assistance will include continuing to work with them on their long term |
| sustainability and improved co-operation across the voluntary sector about |
| accessing food banks. |$\quad$| The meeting, which commenced at 7.00 pm, closed at 8.49 pm. |
| :--- | :--- |

These are the minutes of the above meeting. For more information on any of the resolutions please contact Lloyd White, Head of Democratic Services on 01895 556743. Circulation of these minutes is to Councillors, Officers, the Press and Members of the Public.

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## Agenda Item 5

## PETITION REQUIRING COUNCIL DEBATE - PLANNING APPLICATION 2414/APP/2012/2812 - KINGS COLLEGE PLAYNG FIELDS

Reporting Officer: Head of Democratic Services

## SUMMARY

To inform Council of a petition that has been received regarding a planning application at the Kings College playing fields site that requires debate.

RECOMMENDATIONS: That Council note the petition and the views of the petitioners and refer the petition to the North Planning Committee for consideration with all other representations and relevant material when determining the planning application to which it refers.

## BACKGROUND

1. If a petition is submitted to the Council containing more than 2,500 signatures of people aged over 18 years of age it will, in most circumstances, trigger a Council debate. The Council will endeavour to consider the petition at its next meeting, although on some occasions this may not be possible and consideration will then take place at the following meeting.
2. The petition organiser (or their representative) will be given five minutes to present the petition at the meeting and the petition will then be debated by Members. The petition organiser will not be able to take part in the debate with Members. A maximum of two petitions will be allocated for discussions at any one Council meeting. The Council will decide how to respond to the petition at this meeting. They may decide to take the action the petition requests, not to take the action requested for reasons put forward in the debate, or to commission further investigation into the matter, for example by a relevant committee.

## THE PETITION

4. On 8 February 2013, a petition was received by Democratic Services containing approximately 5,500 signatures, led by Mr Mike Grimmel of Park Avenue, Ruislip. The petition states:
"We the undersigned, object to Eastcote Hockey's Club's plans to fence off another area of Kings College Playing fields for the construction of a second Astroturf pitch. These are public playing fields for the use of the whole community and not just for the exclusive benefit of Eastcote Hockey Club. If these plans are allowed to go ahead, as well as issues with visual impact, noise and light pollution, extra traffic and flood risk, we will lose trees to make way for another car park on the fields."
5. Democratic Services confirm that in accordance with the petition rules the minimum of 2,500 of the signatures were valid and of adult age.
6. The petition relates to a planning application ref: 2414/APP/2012/2812, submitted by The Eastcote Hockey Club, based at Kings College Road, Ruislip on 13 November 2012 for the following development:

Construction of an all-weather, sand dressed multi-purpose sports playing pitch, with associated floodlighting, fencing and car parking.
7. The pitch would be located immediately to the south east of the existing club house and occupy an area of $101.4 \times 63$ metres, which inclusive of its fenced enclosure would total 6,737 square metres. The proposed pitch would be similar in scale and appearance of the existing all-weather pitch, located to the south of the River Pinn. The proposed pitch would be enclosed by a 4 metre high fence, which increases to 4.5 metres in height behind each goal end.
8. The existing club car park would be extended to the south and the metal containers in the existing car park removed to accommodate a further 30 car parking spaces (including 3 disabled parking spaces). Access to the pitch would be via a new footpath from the south east corner of the club house to the entrance to the pitch. 4 no. 15 metre high floodlights are proposed on either side of the new pitch (8 floodlights in total), located approximately 1 metre from the perimeter fencing.
9. 752 local residents/ amenity groups have been consulted. To date, 485 individual responses have been received and it is anticipated that, at the earliest, the application will be reported to the 26 March North Planning Committee.

## Financial Implications

10. There are no specific financial implications arising directly from this report.

## Legal Implications

11. Under Part 5 ( E ) of the Council's Constitution, the Council has the power to hear and debate this petition in accordance with procedures set out.
12. In considering the recommendations, Council's role is to:

- Consider and listen to the views of the petitioners;
- Debate the matter in accordance with Standing Orders and;
- Make a decision on what action to take.

13. In doing the above, Council should be aware that, under the terms of the Constitution, authority for determining planning applications is delegated to the two area based Planning Committees where speaking rights for petitioners are well established.
14. Council must have regard to the requirements of Article 13 of the Council's Constitution which sets out the seven principles that should be followed when making decisions and should not seek to make a determination on a planning application without full access to all the relevant material.

BACKGROUND PAPERS: Planning application ref: 2414/APP/2012/2812

## Agenda Item 6

## REPORT OF THE HEAD OF DEMOCRATIC SERVICES

Reporting Officer: Head of Democratic Services

## (i) URGENT IMPLEMENTATION OF DECISIONS

RECOMMENDATION: That the Urgency decisions detailed below be noted.

## Information

1. The Constitution allows a Cabinet or Cabinet Member decision to be implemented before the expiry of the 5 day call-in provided there is agreement from the Chief Executive and the Chairman of the Executive Scrutiny Committee to waive this. All such decisions are to be reported for information only to the next full Council meeting.
2. Recently the following decisions have been made using the urgency procedures:
$\left.\begin{array}{|l|l|l|}\hline \begin{array}{l}\text { Date of } \\ \text { decision }\end{array} & \text { Nature of decision } & \text { Decision-maker } \\ \hline \begin{array}{l}24 \text { January } \\ 2013\end{array} & \text { School Capital Programme } & \text { Cabinet } \\ \hline \begin{array}{l}25 \text { January } \\ 2013\end{array} & \begin{array}{l}\text { Works Contractor for Schools } \\ \text { Framework Agreement Appointments }\end{array} & \begin{array}{l}\text { Leader of the Council } \\ \text { and Cabinet Member for } \\ \text { Finance, Property and } \\ \text { Business Services }\end{array} \\ \hline \begin{array}{l}\text { 29 January } \\ 2013\end{array} & \begin{array}{l}\text { - Highways Structural and Localities } \\ \text { Programme 2012/13 Phase 3 } \\ \text { Highways Potholes Revenue } \\ \text { Programme 2012/13 Phase 4 } \\ \text { - Highways Capital Growth } \\ \text { Programme 2012/13 Phase 5 }\end{array} & \begin{array}{l}\text { Leader of the Council } \\ \text { and Cabinet Member for } \\ \text { Finance, Property and } \\ \text { Business Services }\end{array} \\ \hline 30 \text { January } & \begin{array}{l}\text { City of London Corporation's "Get } \\ \text { Young People Working - The Youth } \\ \text { Offer" Invitation to Apply for Grant. }\end{array} & \begin{array}{l}\text { Deputy Leader of the } \\ \text { Council and Cabinet } \\ \text { Member for Education } \\ \text { and Children's Services }\end{array} \\ \hline 2013 & \begin{array}{l}\text { - Transportation \& Planning Policy - } \\ \text { Road Safety Schemes 2012/13 - } \\ \text { Phase III }\end{array} & \begin{array}{l}\text { Leader of the Council } \\ \text { and Cabinet Member for }\end{array} \\ \hline 2013 & \text { - Highways Revenue Responsive } \\ \text { Programme 2012/13 Phase 6 }\end{array} \quad \begin{array}{l}\text { Finance, Property and } \\ \text { Business Services }\end{array}\right]$

BACKGROUND PAPERS: Decision Notices

## (ii) MEMBERS' ALLOWANCES 2013/14

1. The Council is required to undertake an annual re-adoption of its allowances scheme and, in doing so give due regard to the recommendations made by the report of the Independent Panel on the Remuneration of Councillors in London whose latest report was published in April 2010.
2. Having given due regard to the contents of that report, which has not recommended any significant changes to the Scheme of Allowances approved in its last report in 2006, the Leader of the Council is proposing to Council no change to the nature of the allowances scheme for 2013/14.

RECOMMENDATION: That the current Members' Allowances Scheme be revoked as of 31 March 2013 and the new Scheme for 2013/14 be approved, as shown in the Appendix, for implementation from 1 April 2013

## INFORMATION

3. Regulation 10 Local Authorities (Members' Allowances) (England) Regulations 2003 requires re-adoption of the scheme by 31 March 2013.
4. In previous years Council has delegated authority to the Head of Democratic Services to increase the level of allowances in line with the annual pay award to staff, when agreed. As Members may be aware, there will be no annual pay award for staff in 2013/14 and therefore it is not intended that the Scheme of Allowances will be increased from that shown in the Appendix.

## FINANCIAL IMPLICATIONS

5. Provision has been made in the 2013/14 budget for Members' Allowances, although It is important to note this is based upon current posts being held by Members and those who occupy more than one post are only eligible to receive one SRA, normally the higher. It is therefore difficult to accurately estimate the true cost until after the Annual General Meeting in May when Members are confirmed or re-confirmed into posts receiving an SRA.

## LEGAL IMPLICATIONS

6. The current scheme, which has been adopted by the Council, needs to be revoked as of 31 March 2013 and a new scheme, in accordance with the 2003 Regulations, has to be made before the 31 March 2013. If it is not, any allowances paid to Members would not comply with the law and could therefore be challenged.
7. Before making or amending its allowances scheme, the Council is required, by virtue of Regulation 19, to have regard to the recommendations of an Independent Remuneration Panel. As indicated above, the latest recommendations made by the Panel in April 2010 have been taken into account when making these recommendations.

## APPENDIX

## MEMBERS' ALLOWANCES SCHEME 2013/14

## 1. Introduction

In accordance with Local Authorities (Members Allowances) England Regulations 2003 No. 1021 (as amended) the London Borough of Hillingdon makes the following scheme: -

## 2. Basic Allowance

For $2013 / 14$ an allowance of $£ 10,481.53$ will be payable to all Councillors. This figure will be increased each subsequent year in line with the annual Local Government Pay Settlement and it will be paid in equal monthly instalments. The basic allowance includes intra borough travel and subsistence costs.

## 3. Special Responsibility Allowances

Special responsibility allowances of the following amounts shall be paid in equal monthly instalments to Councillors holding the following responsibilities:

|  | $\mathbf{( £ )}$ |
| :--- | ---: |
| Mayor | $\mathbf{2 1 , 2 8 7 . 9 1}$ |
| Deputy Mayor | $\mathbf{8 , 3 0 2 . 2 0}$ |
| Leader of the Council | $\mathbf{5 2 , 6 7 0 . 2 3}$ |
| Deputy Leader of the Council | $\mathbf{4 4 , 3 6 8 . 0 3}$ |
| Chief Whip of Largest Party | $\mathbf{2 1 , 2 8 7 . 9 1}$ |
| Leader of 2 ${ }^{\text {nd }}$ Party | $\mathbf{5 , 4 7 4 . 2 1}$ |
| Deputy Leader of 2 ${ }^{\text {nd }}$ Party | $\mathbf{5 , 4 7 4 . 2 2}$ |
| Chief Whip of 2 |  |
| Cabinet Member | $\mathbf{3 7 , 1 0 3 . 6 6}$ |
| Chairman of Scrutiny and Policy Overview Committee | $\mathbf{2 1 , 2 8 7 . 9 1}$ |
| $2^{\text {nd }}$ Party Lead on Scrutiny and Policy Overview Committee | $\mathbf{5 , 4 7 4 . 2 2}$ |
| Chairman of Planning Committee | $\mathbf{2 1 , 2 8 7 . 9 1}$ |
| Party Lead on Planning Committee | $\mathbf{5 , 4 7 4 . 2 2}$ |
| Chairman of Licensing Committee | $\mathbf{9 , 0 0 0 . 0 0}$ |
| Chairman of Licensing Sub-Committee | $\mathbf{6 , 0 0 0 . 0 0}$ |
| Chairman of Standards Committee | $\mathbf{3 , 0 0 0 . 0 0}$ |
| Standards Committee Independent Person | $\mathbf{1 , 5 0 0 . 0 0}$ |
| Chairman of Audit Committee* | $\mathbf{2 , 8 5 4 . 0 7}$ |
| Champion | $\mathbf{5 , 4 7 4 . 2 2}$ |
| Council representative on Adoption and Permanency Panel | $\mathbf{1 2 , 0 0 0 . 0 0}$ |
| Cabinet Assistant | $\mathbf{8 , 3 0 2 . 2 0}$ |

* Where a non-Councillor is Chairman or Vice Chairman a co-optees' allowance is payable as set out in the Scheme under section 9.

Special Responsibility Allowances will be increased each subsequent year in line with the annual Local Government Pay Settlement.

## 4. Limit on Payment of Special Responsibility Allowances

Individual Councillors may not claim a special responsibility allowance for more than one position for which they qualify.

## 5. Renunciation

Councillors may elect to forego any of their entitlement to an allowance under the scheme by giving written notice to the Corporate Director of Finance.

## 6. Part-Year Entitlements

(a) This paragraph regulates Councillors' entitlement to allowances where the scheme is amended during the course of the year or where an individual ceases to be a Councillor or accepts or relinquishes a position of special responsibility.
(b) If an amendment to this scheme is made during the year to which it refers and changes the amount which a Councillor may claim in basic allowances the annual entitlement shall be calculated using the following method:-

| Annual <br> entitlement to <br> basic <br> allowance | Days at <br> unamended rate <br> divided by 365 | Annual <br> payment at <br> unamended <br> rate |
| :--- | :--- | :--- | :--- |$\quad$| Days at |
| :--- |
| amended rate |
| divided by 365 |$\quad$| Annual payment at |
| :--- |$\quad$| amended rate |
| :--- |

(c) Where the term of office of a Councillor begins or ends part way through the year the annual entitlement to basic allowance shall be calculated using the following method:

| Annual entitlement to basic <br> allowance$=$ Days as a Councillor divided by 365 |
| :--- |$\quad \times \quad$ Annual rate of allowance

(d) Where this scheme is amended during the year to which it refers the annual entitlement to basic allowance of Councillors beginning or ending their term of office part way through the year shall be calculated using the following method:

| Annual <br> entitlement to <br> basic <br> allowance | Days as a <br> Councillor during <br> unamended <br> scheme divided <br> by 365 | Annual <br> payment at <br> unamended <br> rate | +Days as a <br> Councillor during <br> amended scheme <br> divided by 365 | Annual payment <br> at amended rate |
| :--- | :--- | :--- | :--- | :--- |

(e) Where Councillors hold positions of special responsibility during part of the year their annual entitlement to special responsibility allowance shall be calculated using the following method:


## 7. Out of Borough Travelling and Subsistence Allowances

Councillors shall be entitled to claim for out of borough travelling allowances incurred in undertaking approved duties as agreed in advance by the Council.

The out of borough car mileage allowance for Councillors shall be paid at the same rate as those paid to officers for the Standard Mileage User Allowance.

The amounts paid for out of borough subsistence shall be in accordance with the maximum levels laid down from time to time by the Department for Communities and Local Government but claims may only be made for approved duties.

## 8. Dependent / Carers Allowance

A dependent / carers allowance shall be payable at the National Minimum Wage for Adults hourly rate based on the following criteria:

- payments should be subject to a maximum weekly payment, equivalent to seven-and-a-half hours of care per week;
- the maximum rate should be set locally to reflect local costs, in accordance with social service departments levels;
- payment should be claimable in respect of children aged 15 or under or in respect of other dependants where there is medical or social work evidence that care is required;
- only one weekly payment should be claimable in respect of the household of each Member, except in special circumstances to be judged by the Council's Standards Committee;
- the allowance should be paid as a reimbursement of incurred expenditure against receipts;
- the allowance should not be payable to a member of the claimant's own household and;
- any dispute as to entitlement and any allegation of abuse should be referred to the Council's Standards Committee for adjudication.


## 9. Co-optees' Allowances

Where a co-optee and non-Councillor is the Chairman of the Standards or Audit Committee, an annual entitlement allowance of $£ 2,750$ may be paid. This will be paid on a pro-rata basis if the appointment of the co-optee begins or ends otherwise than at the beginning or end of a year. Where a co-optee is an Independent Member of the Standards Committee an annual entitlement allowance of $£ 1,000$ may be paid. Where a co-optee is one of the three statutory education co-optees on the Executive Scrutiny Committee, an annual entitlement allowance of $£ 400$ may be paid. This will be paid on a pro-rata basis if the appointment of the co-optee begins or ends otherwise than at the beginning or end of a year. These allowances will cover expenses, such as travel and subsistence, related to the duties of the postholder.

## 10. Claims and Payments

(a) All claims for out of borough travelling and subsistence and carers allowances must be submitted within two months of the date of the approved duty to which they relate, made on the standard form as used by officers and returned to the Head of Democratic Services.
(b) Payments shall be made in respect of basic and special responsibility allowances subject to sub-paragraph (c) below in Instalments of one twelfth of the amount specified in this scheme on or before the $15^{\text {th }}$ of the month direct to each Member's bank or building society account.
(c) Where the payment of allowances in one-twelfth instalments would result in a Councillor receiving more than he or she is entitled to because of a part year effect (as defined in paragraph 9 above) the payment shall be restricted to the annual entitlement.

## 11. Pensions

Councillors, under the age of 75 years, shall be entitled to admission to the Local Government Pension Scheme and both basic and special responsibility allowances shall be deemed pensionable pay.

## 12. Withholding Members' Allowances

Where there has been an adjudication, which suspends or partially suspends a Councillor from office following a breach of the Code of Conduct, the Council may withhold all allowances paid to that Councillor with immediate effect.

## 13. Records of Allowances and Publicity

In accordance with the new 2003 regulations a detailed record will be kept of the name of the recipient and the amount and nature of each payment made. This will be available for public inspection at all reasonable times or copies supplied following the payment of a reasonable fee.

As soon as is reasonably practicable after the end of the municipal year to which the scheme relates the total sum paid to each recipient in respect of basic allowances, special responsibility allowance, dependant carers allowance and out of borough travelling and subsistence allowance will be published on the Council's website and local newspaper.

## 14. Independent Remuneration Panel

Hillingdon Council has had regard to the recommendations made by the Independent Panel for the Remuneration of Councillors in London in developing its Members' Allowances Scheme.

## Agenda Item 7

## GENERAL FUND REVENUE BUDGET, HOUSING REVENUE ACCOUNT AND CAPITAL PROGRAMME 2013/14

## Council Tax Resolution 2013/14 - Cabinet Proposals

## Summary

1. The purpose of this report is to enable Council to calculate and approve the Council Tax Requirement for 2013/14, in accordance with the Local Government Finance Act 1992 as amended by the Localism Act 2011. In addition, the Act requires Council to determine whether any council tax increase is excessive (that is in excess of $2 \%$ ) which would require a referendum to be held.
2. Cabinet, at its meeting on 14 February considered and recommended to Council proposals on Hillingdon's General Fund Revenue budget, Housing Revenue Account Budget, Fees \& Charges, Capital Programme, Treasury Management Strategy and London Borough of Hillingdon's Pay Policy Statement for 2013/14. The proposals result in a Band D Council Tax for Hillingdon of $£ 1,112.93$, which represents a freeze on Council Tax at the 2012/13 level.
3. The report to Cabinet is available in the Group offices, on line at http://modgov.hillingdon.gov.uk/ieListDocuments.aspx?CId=117\&MId=1279\&Ve $r=4$ or on request.
4. The Greater London Authority (GLA) precept to be agreed by the London Assembly on 25 February 2013 adds $£ 303.00$ to the amount payable by Hillingdon's Council Tax payers. This represents a 1\% decrease in the GLA portion of Council Tax compared to 2012/13.
5. Based on the Cabinet's proposals, and the GLA precept, the total Band D Council Tax for 2013/14 will be $£ 1,415.93$.

## CABINET RECOMMENDATIONS: That:

1 The General Fund revenue budget proposals be approved, resulting in a Council Tax requirement for 2013/14 of $£ 97,321,276$.

2 Council note that at its meeting on 17 January 2013 the Council calculated the amount of 87,446 as its Council Tax Base for the year 2013/14. This was calculated in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012, as its Council Tax Base for the year (Item T in the formula in Section 31B (3) of the Local Government Finance Act 1992).

3 Hillingdon's own Council Tax be set at $£ 1,112.93$ for a Band D property. Taking into account the precept levied by the Greater London Authority, this results in an overall Band D Council Tax of $£ 1,415.93$ for the borough.

4 The following amounts be now calculated by the Council for the year 2013/14, in accordance with Sections 32 to 36 of the Local Government Finance Act 1992 (the Act):
a) $£ 676,619,276$
b) $£ 579,298,000$
c) $£ 97,321,276$
d) $£ 1,112.93$
being the aggregate of the amounts that the Council estimates for the items set out in Section 31A(2) (a) to (f) of the Act. (Gross Expenditure including the amount required for additions to working balances).
being the aggregate of the amounts that the Council estimates for the items set out in Section 31A(3) (a) to (d) of the Act. (Gross Income including reserves to be used to meet Gross Expenditure).
being the amount by which the aggregate at 4 (a) above exceeds the aggregate at 4 (b) above. This is calculated by the Council in accordance with Section 31A(4) of the Act, as its council tax requirement for the year. (Item $R$ under Section 31B of the Act).
being the amount at 4 (c) above divided by Item T (2 above). This is, calculated by the Council in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year. (Council Tax at Band D for the Council).
e)

The London Borough of Hillingdon Council Tax

| Band A | Band B | Band C | Band D |
| :---: | :---: | :---: | :---: |
| $£ 741.95$ | $£ 865.61$ | $£ 989.27$ | $£ 1,112.93$ |
| Band E | Band F | Band G | Band H |
| $£ 1,360.25$ | $£ 1,607.57$ | $£ 1,854.88$ | $£ 2,225.86$ |

being the amounts given by multiplying the amount at 4 (d) above by the number which, in the proportion set out in Section 5 (1) of the Act, is applicable to dwellings listed in a particular valuation band divided by the number which in that proportion is applicable to dwellings listed in valuation Band $D$. This is calculated by the Council in accordance with Section 36 (1) of the Act, as the amounts to be taken into account for the year in respect of categories of dwellings listed in different valuation bands.

5 Council note that for the year 2013/14 the Greater London Authority and its functional bodies have stated the following amounts in precepts. These have been issued to the Council, in accordance with Section 40 of the Act, for each of the categories of dwellings shown below:

| The Greater London Authority Precept |  |  |  |
| :---: | :---: | :---: | :---: |
| Band A | Band B | Band C | Band D |
| $£ 202.00$ | $£ 235.67$ | $£ 269.33$ | $£ 303.00$ |
| Band E | Band F | Band G | Band H |
| $£ 370.33$ | $£ 437.67$ | $£ 505.00$ | $£ 606.00$ |

6 The Council has calculated the aggregate in each case of the amounts at 4 (e) and 5 above. The Council in accordance with Section 30 and 36 of the Local Government Finance Act 1992 hereby sets the Council Tax for the year 2013/14 for each category of dwelling below:

| Total Council Tax 2013/14 |  |  |  |
| :---: | :---: | :---: | :---: |
| Band A | Band B | Band C | Band D |
| $£ 943.95$ | $£ 1,101.28$ | $£ 1,258.60$ | $£ 1,415.93$ |
| Band E | Band F | Band G | Band H |
| $£ 1,730.58$ | $£ 2,045.23$ | $£ 2,359.88$ | $£ 2,831.86$ |

7 The Housing Revenue Account budget proposals made by Cabinet be approved.

8 The proposals for fees and charges and housing rents for both the General Fund and Housing Revenue Account set out in Appendix 7 of the report to Cabinet be approved.

9 The capital programme as set out in Appendix 8 of the report to Cabinet be approved.

10 The Treasury Management Strategy Statement, Annual Investment Strategy and Minimum Revenue Provision Statement for 2013/14 to 2016/17 as set out in Appendix 10 of the report to Cabinet be approved.

11 The London Borough of Hillingdon Pay Policy Statement for 2013/14 as set out in Appendix 11 of the report to Cabinet be approved.

12 The Council Tax Discount for Older People be retained at $4.87 \%$ of Hillingdon's element of the Council Tax.

13 the Corporate Director of Finance' comments regarding his responsibilities under the Local Government Act 2003 be noted.

14 the Corporate Director of Finance be authorised to approve all virements after 31 March 2013 relating to the 2012/13 financial year of any value beyond the levels currently delegated to Corporate Directors necessary to the closure of accounts, within the deadline set for the 2012/13 financial year.
(as set out in Schedule C of the Constitution - Budget and Policy Framework Procedure Rules), Cabinet be authorised to utilise the general reserves or balances or approve virements between the General Fund budget, Housing Revenue Account budget or Capital budgets during the

MTFF financial years $2013 / 14$ to 2016/17, in respect of those functions which have been reserved to the Cabinet in Article 7 of the Constitution.

16 It be confirmed that the Council's basic amount of Council Tax for 2012/13 is not excessive in accordance with principles approved under Section 52ZB Local Government Finance Act 1992 and therefore a referendum will not be triggered.

## Council Tax Referendums

6. Schedule 5 of the Localism Act 2011 inserted into the Local Government Finance Act 1992 Chapter 4ZA of Part1 makes provision for council tax referendums to be held if an authority increases its relevant basic amount of council tax in excess of principles determined by the Secretary of State for Communities and Local Government. The Secretary of State has determined that the relevant basic amount of council tax for 2013/14 (as calculated in accordance with Section 52ZX of the Local Government Finance Act 1992) is excessive if it is more than $2 \%$ greater than the Council's relevant basic amount of council tax for 2012/13.
7. The relevant basic amount of council tax is derived from a modified calculation of the basic amount of council tax (the band D amount) which excludes the financial impact of levies on the Hillingdon element of council tax. The amounts of the levies omitted are set out in the table below.
8. With the replacement of Council Tax Benefit by the local Council Tax Reduction Scheme in 2013/14 means that localisation of Council Tax support will in future be treated as a discount to council tax bills. The effect of this change is that the relevant basic amount of council tax will fall in 2013/14 and therefore a comparison between such amounts for 2012/2013 and 2013/2014 would not be on a like for like basis.
9. Under section 52ZE of the Local Government Finance Act 1992 the Secretary of State has specified an alternative notional amount which will be used as the basis of any comparison with the relevant basic amount of council tax for 2012/13. The alternative notional amount for Hillingdon has been set at $£ 1,103.37$ for $2012 / 13$ and this will be used to calculate comparison with the relevant basic amount of council tax for 2013/2014 to check whether the proposed council tax level is excessive. The relevant basic amount for 2013/14 is $£ 1,103.29$ representing a decrease of $£ 0.08$ which equates to $0.0 \%$ change and therefore would not trigger a referendum.

| Levy | Change in Value <br> $\mathbf{2 0 1 2 / 1 3 - 2 0 1 3 / 1 4 ~}$ <br> £'s | 2013/14 Amount |
| :--- | ---: | ---: |
| £'s |  |  |

## Financial Implications

10. This is a financial report and the comments of Corporate Finance are contained throughout.

## Legal Implications

11. The full advice of the Borough Solicitor is set out in the report to Cabinet. The Borough Solicitor has confirmed that the calculation in this report contains the necessary elements required by the statutory provisions.
12. As is mentioned in the body of the report, the Localism Act has amended the Local Government Finance Act 1992. The most significant change is that local authorities are now required to hold referendums if the relevant basic amount of council tax for 2013/14 is excessive; it will be deemed to be excessive if it is more than $2 \%$ greater than its relevant basic amount of council tax for 2012/13. The Cabinet's proposals for the 2013/14 Council Tax Requirement, as set out in this report, will not require a referendum to be held.
13. In addition, Members must have regard to Section 106 Local Government Finance Act 1992, which provides that a Member who has not paid an amount due in respect of Council Tax for at least two months after it becomes payable, may not vote on matters concerning the level of Council Tax or the administration of it. Therefore, any Members who are more than two months in arrears with their Council Tax payments must make a declaration to this effect at the beginning of the meeting.

Background papers: none

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THE COUNCIL'S BUDGET: GENERAL FUND REVENUE BUDGET, HOUSING REVENUE ACCOUNT BUDGET AND CAPITAL PROGRAMME 2013/14

Cabinet Member

Cabinet Portfolio

## Officer Contact

Councillor Ray Puddifoot \& Councillor Jonathan Bianco
Leader of the Council \& Finance, Property and Business Services
Paul Whaymand, Corporate Director of Finance

| Papers with report | Appendices 1 to 11 |
| :--- | :--- |

## 1. HEADLINE INFORMATION

Summary

## Contribution to our plans and strategies

The report sets out the Cabinet's proposals for the Council's General Fund Revenue and Housing Revenue Account budgets and Capital Programme for 2013/14.

The General Fund Revenue budget proposals have been developed to deliver a zero increase in Council Tax for a further two years (these being the fifth and sixth successive years for the general freeze and the seventh and eighth years for pensioners) as well as providing for priority growth initiatives, whilst maintaining reserves and balances well above the minimum recommended level.

Overall there will be a small reduction in the level of Council Tax as the revenue budget proposals result in a freeze on the Hillingdon element at 2012/13 levels and there is a proposed reduction of $1 \%$ on the Greater London Authority (GLA) precept.

The Housing Revenue Account budget proposals continue to underpin the self financing regime and propose rent increases of $3.1 \%$ in line with the Government rent restructure programme.

The proposed General Fund and HRA Capital Programmes includes total investment of $£ 243 \mathrm{~m}$ over the next 4 years with $£ 134$ m in $2013 / 14$, including $£ 4.5 \mathrm{~m}$ of new priority capital growth.

Cabinet are requested to recommend their budget proposals to full Council on 28 February 2013. This is in order to formally set the General Fund Revenue budget, the Housing Revenue Account budget, the Capital Programme and Council Tax for the 2013/14 financial year.

The revenue budgets and capital programme together form the financial plan for the Council for the 2013/14 financial year and contain the funding strategy for delivering the Council's objectives. They also provide the funding strategy for the Council's goals for Hillingdon as a whole in the Sustainable Community Strategy.

| Financial Cost |
| :--- |
|  |

Zero increase in the Hillingdon element of Council Tax for the fifth and sixth successive years for all residents and the seventh and eighth years for pensioners. The proposals for the Housing Revenue Account are ringfenced and have no direct impact on the Council's General Fund.

| Relevant Policy <br> Overview Committee |
| :--- |
| Ward(s) affected |

Corporate Services and Partnerships Policy Overview Committee Education and Children's Services Policy Overview Committee Residents' and Environment Services Policy Overview Committee Social Services, Health and Housing Policy Overview Committee All

## 2. RECOMMENDATIONS

That Cabinet approves for recommendation to Council:

1. The General Fund revenue budget proposals for $2013 / 14$ summarised at Appendix 1, including the detailed budget changes contained at Appendices 2 to 5;
2. The Housing Revenue Account budget proposals for $2013 / 14$ summarised at Appendix 6a including detailed budget changes contained at Appendices 6b to 6d;
3. The proposed fees \& charges and housing rents for both the General Fund and Housing Revenue Account included at Appendix 7;
4. The capital programme set out at Appendix 9;
5. The Treasury Management Strategy Statement, Annual Investment Strategy and Minimum Revenue Provision Statement for 2013/14 to 2015/16 as detailed in Appendix 10;
6. The proposed London Borough of Hillingdon Pay Policy Statement for 2013/14 set out at Appendix 11;
7. That it resolves that Cabinet may utilise the general reserves or balances during the MTFF financial years 2013/14 to 2016/17 in respect of those functions which have been reserved to the Cabinet in Article 7 of the Constitution (as set out in Schedule G of the Constitution - Budget and Policy Framework Procedure Rules);
8. That Cabinet notes the Director of Finance's comments regarding his responsibilities under the Local Government Act 2003.

## SUMMARY

The budget proposals included in this report represent Cabinet's budget strategy for 2013/14 and beyond. The General Fund revenue budget proposals have been developed to deliver a zero increase in the Hillingdon element of Council Tax for 2013/14 whilst maintaining balances and reserves at well above the recommended minimum level over the medium term.

There have been two main challenges in delivering a balanced budget for 2013/14. Firstly, the development of further revenue savings of $£ 17.1 \mathrm{~m}$ on top of the $£ 17.7 \mathrm{~m}$ being delivered in the $2012 / 13$ and $£ 60 \mathrm{~m}$ in total over the 3 years since 2010/11. The Council's Business Improvement Delivery programme continues to drive the delivery of these savings and good progress continues to be made to achieve these savings. Secondly, managing the impact of the changes in the way resources are allocated to councils.

Analysis of the funding settlement for 2013/14 indicates a reduction of $£ 7.4 \mathrm{~m}$ from 2012/13 funding levels, an improvement of approximately $£ 1.8 \mathrm{~m}$ on estimates in December - of which approximately $£ 0.7 \mathrm{~m}$ is linked to new burdens related to Health and Social Care.

Detailed within the budget proposals are savings proposals of $£ 17.1 \mathrm{~m}$, reductions in Corporate Items of $£ 2.1 \mathrm{~m}, £ 22.9 \mathrm{~m}$ of contingency provisions and an allowance of $£ 2.9 \mathrm{~m}$ for inflation. In addition, provision has been made for over $£ 2.6 \mathrm{~m}$ of priority growth in revenue and $£ 2 \mathrm{~m}$ priority growth in capital.

- The key movements in corporate items arise from changes in the funding regime and new burdens transferring to local government.
- The Development and Risk Contingency has increased by £6.7m. This includes provision for $£ 1.5 \mathrm{~m}$ for Adult Social Care demographic pressures, $£ 1.5 \mathrm{~m}$ provision against the delivery of Social Care \& Health BID restructure savings, $£ 1.1 \mathrm{~m}$ for the costs of Transitional Children, $£ 0.8 \mathrm{~m}$ for Children's Social care pressures, $£ 0.5 \mathrm{~m}$ for an asylum funding shortfall, $£ 1.5 \mathrm{~m}$ for an increase in the Waste Disposal Levy, $£ 0.7 \mathrm{~m}$ for SEN transport and $£ 0.7 \mathrm{~m}$ for pension auto-enrolment. These have been netted down by the removal of a contingency provision for various other pressures including development control and schools withdrawal from payroll and reductions relating to income from outsourced leisure services.
- The budget contains over £2.6m of priority growth, of which £1.0m remains unallocated at this stage. The proposals included in this report include allocations to investment in Highways and pavements, community safety projects, additional capital financing for primary school places projects and funding for several new posts to support environmental projects and planning changes.

Once again, the development of savings proposals has continued to concentrate on more efficient service delivery methods, the rolling out of the new Council operating model, focusing on core services and by not creating new pressures by providing services that are no longer funded by Central Government.

Total savings proposals amount to just over £17.1m, with £6.1m in Residents Services; $£ 9.9 \mathrm{~m}$ in Social Care \& Health; and $£ 1.1 \mathrm{~m}$ in Administration \& Finance. Full details of the proposals are contained in Appendix 5.

Also included in this report this year is the Housing Revenue Account budget and rent setting proposals for 2013/14. The Council continues to use the rent restructuring formula as in previous years to set rent levels as part of the 10 year plan and is recommending average increases of $3.1 \%$ for next year.

The report also includes the fees and charges recommendations for 2013/14 which include a freeze for residents on all fees and charges, detailed in Appendix 7.

The capital programme for 2013/14 and indicative allocations for the following three years are presented in this report and in Appendix 9. The General Fund Capital Programme amounts to $£ 229 \mathrm{~m}$ over four years, with $£ 120 \mathrm{~m}$ of that investment focused on meeting demand for Primary School Places across the Borough. In addition, this programme will enable completion of a number of major projects during 2013/14, including the Libraries refurbishment Programme.

The report also includes the Treasury Management Strategy Statement, Annual Investment Strategy and Minimum Revenue Provision Statement for 2013/14, including the Prudential Indicators. Each of these items is recommended by Cabinet for approval by full Council.

The Localism Act 2011 requires local authorities to publish a pay policy statement annually. This pay policy statement must set out the authorities' policies for the financial year relating to remuneration of its Chief Officers; remuneration of its lowest paid employees; and the relationship between the remuneration of its Chief Officers and the remuneration of those employees who are not Chief Officers. This pay policy statement must be agreed by full Council. Full Council agreed the first pay policy for 2012/13, for publication on 1 April 2012. The statement for 2013/14 is now submitted for approval and publication. The 2013/14 statement, attached at Appendix 11, follows the same format to that approved in 2012/13, amended to reflect changes that have happened over the last year. The key differences are -

- Updates on the list of tier 1 and tier 2 roles evaluated at a pay scale that can range beyond £100,000 (Paragraph 9.3)
- Reduction in the pay multiple between the salary of the Chief Executive and the salary of the lowest paid employee from 12.5 to 12.26 (paragraph 15.2)
- Reduction in the pay multiple between the Council's median salary and the salary of the Chief Executive from 7.35 to 6.3 (paragraph 15.3).


## Legal Considerations

The Director of Finance has a duty under the Local Government Act 2003 to comment on the robustness of the General Fund budget for the coming year and the adequacy of the Council's reserves. These duties are exercised in this report. The Director of Finance has recommended that an appropriate level of unallocated balances for the Authority is in the range from $£ 15 \mathrm{~m}$ to $£ 30 \mathrm{~m}$. As described in the report, unallocated balances have been maintained well above the minimum level throughout the current year and are forecast to be in excess of $£ 28 \mathrm{~m}$ at the year end. They will remain well in excess of the $£ 15 \mathrm{~m}$ minimum level for 2013/14 as a result of the budget recommendations in this report. The budget also contains a Development and Risk Contingency of $£ 22.9 \mathrm{~m}$ over and above the unallocated balances.

In relation to the Housing Revenue Account (HRA) current legislation requires income from tenants for rents and service charges to be separately shown in the HRA. Under Department for Communities and Local Government (DCLG) guidelines these charges must be reviewed regularly to ensure the HRA does not go into deficit.

## Reasons for recommendations

The recommendations have been framed to comply with the Budget and Policy Framework rules. They allow the presentation to Council of recommended budgets for 2013/14. This includes the impact on the Council Tax and housing rents and service charges.

Cabinet should give full consideration to the Director of Finance's comments under the Local Government Act 2003, and the need to ensure sufficient resources are available in balances and contingencies in the event of any significant adverse changes in the Council's funding environment.

The Council has powers only to approve revenue budgets and set Council Tax and housing rents for the following financial year. Medium term revenue budgets are presented to aid future financial planning and support good decision-making. However, they are not formally approved in setting the budget. The Capital Programme is approved over a four year period as the statutory framework provides greater freedoms under the Prudential Code to encourage a longer term approach to capital financing and borrowing decisions.

Council will be requested to approve the proposals put forward by Cabinet. If approved without further amendment they will be effective immediately.

## Alternative options considered / risk management

Growth proposals included in the budget could be removed and either the Council Tax requirement reduced or alternative items substituted for them. Similarly, further items could be added to the budget requirement either through additional growth, increased provision for risk, or by reducing the package of savings. The Council Tax could then be increased accordingly within the constraints imposed by the Government's capping regime and the loss of the Council Tax freeze grant of $£ 1.1 \mathrm{~m}$. A change in the budget requirement of $£ 1 \mathrm{~m}$ either way (increase or decrease) will result in an increase or decrease of $1.0 \%$ in the level of the Council Tax equivalent to $£ 11.12$ per annum at Band $D$ level.

Members could decide to add or remove new capital schemes from the draft capital programme included in this report. The funding for any additional new schemes would necessarily come from unsupported borrowing in the first instance. This would have a consequential upward impact on the revenue budget requirement and Council Tax or the level of balances if they are Housing capital projects.

Members could decide to vary the proposed fees and charges outlined at Appendix 7. Any decision to do so could have an impact on the budget requirement. This would need to be reflected in the budgets to be recommended to Council.

If the Council chose to set rents higher or lower than those proposed in line with the Government rents restructuring policy there would be different impacts on the HRA. Lower rents than proposed would result in less income and a detrimental impact upon balances whilst higher rents would have beneficial impact on balances and both would be out of line with the agreed business plan for the self financing regime. Higher rents than those proposed could also be subject to challenge by tenants on the basis the Council would not be implementing the agreed 10 year business plan. Neither option can be recommended.

The Development and Risk Contingency identifies the key risks and uncertain items for which provision is contained with the revenue budget. Reduction of this provision is not recommended. This would otherwise increase the likelihood of unfunded pressures emerging into budget monitoring in the 2013/14 financial year. The capital programme also includes a contingency sum to manage financial risk on key schemes. In addition, unallocated balances are held within the range recommended by the Director of Finance. Whilst further contributions from balances could be made, any reduction in balances to below the lower limit of this range is not recommended.

## Policy Overview Committees Comments

Each of the Policy Overview Committees has received reports setting out the draft revenue budget and capital programme proposals relevant to their remit. These were approved by Cabinet on 20 December 2012 for consultation at the January 2013 round of meetings.

Each service Policy Overview Committee referred their comments on to the Corporate Services and Partnerships Policy Overview Committee on 6 February 2013. The Committee's comments to Cabinet will be contained in Appendix 12, which will be tabled prior to Cabinet.

## 3. INFORMATION

## Supporting Information

## Background to the 2012/13 MTFF Process

1 This is the second report to Cabinet on the budget proposals for 2013/14 and beyond. The previous report presented to Cabinet on 20 December 2012 set out the Medium Term Financial Forecast (MTFF). Draft revenue budget and capital programme proposals were approved then for consultation with Policy Overview Committees and other stakeholders.

2 This report updates the earlier December Cabinet report for known changes and in particular the impact of the Local Government Finance Settlement for 2013/14 and 2014/15. It sets out the Cabinet's General Fund Revenue budget, Housing Revenue Account budget and Capital Programme for 2013/14, with medium term projections for three years beyond next year. The Council does not have the power to set budgets more than one year in advance; however, the inclusion of medium term figures helps to demonstrate the ongoing impact of the budget proposals. It also provides context for the budget decisions proposed.

3 The report includes Prudential Indicators for 2013/14 to 2015/16. These show the impact of the Council's capital spending plans, included in the Treasury Management Strategy Statement, Annual Investment Strategy and Minimum Revenue Provision Statement for 2013/14, at Appendix 10.

4 The Director of Finance's duty, under the Local Government Act 2003, to consider the adequacy of the Council's reserves and robustness of the estimates, is exercised within this report.

5 The budget report for Council Tax setting for 2012/13 contained an initial savings requirement of $£ 12.1 \mathrm{~m}$ for $2013 / 14$. The budget strategy developed in response to the Comprehensive Spending Review (CSR) 2010, which was reliant on the Hillingdon Improvement Programme (HIP) Business Improvement Delivery project, contained challenging savings targets totalling in excess of $£ 60 \mathrm{~m}$ over the subsequent four year period. Having delivered budgeted savings of around $£ 15.6 \mathrm{~m}$ in 2010/11, $£ 26.2 \mathrm{~m}$ in 2011/12 and $£ 17.7 \mathrm{~m}$ in 2012/13, a further $£ 17.1 \mathrm{~m}$ savings have been developed for 2013/14 which, if approved will mean in excess of $£ 75 \mathrm{~m}$ will have been saved over a 4 year period.

6 The timetable for the development of the 2013/14 budget was brought forward as in previous years, with work commencing as soon as the $2012 / 13$ budget was agreed by

Council in February 2012. The initial technical consultation for the proposed Business Rates Retention scheme released in July included a commitment to maintain funding stability for local government as far as possible. This provided a basis for the development of the MTFF for 2013/14 building upon the total Government funding agreed for 2012/13 and enabled estimation of the likely budget gap for 2013/14 and the plans to bridge this gap to be developed.

7 Work on the development of savings proposals is integrated and aligned with service transformation work programmes, which is managed through the HIP Business Improvement Delivery (BID) programme. Over the last year, BID has continued to develop and evolve. The Deputy Chief Executive and Corporate Director of Residents Services has responsibility for the overall programme to ensure continuity across Groups and the well established group change boards take responsibility for the delivery of the programme within each group. This governance framework enabled significant early progress on the development of a balanced set of proposals for 2013/14.

8 The Local Government Finance settlement in 2010 was for 2 years, and was the key driver for the Council's financial planning whilst Central Government took the opportunity to review the way resources are allocated to Councils through a fundamental review of local government finances. The impact of the changes introduced by the Local Government Finance Act 2012 replace the previous formula grant system, totally changing the way local government is funded in the future. The finalised local government finance settlement in January 2013 set out a 2 year settlement covering the years 2013/14 and 2014/15 and explained the full impact on local government of the changes being implemented through the new Act. The key changes are the retention of a percentage of Business Rates, replacement of Council Tax Benefit with a localised Council Tax Reduction Scheme and changes to Revenue Support Grant. In addition, there have been significant changes to Education funding for academies, the education provision for 2 year olds and the transfer from the PCT of Public Health responsibilities and funding. The estimated impact of these numerous changes on the level of Council funding have been incorporated into the proposed budget.

This budget report outlines a strategy incorporating the changes set out above including detailed proposals that are capable of bridging the budget gap of $£ 17.1 \mathrm{~m}$ in 2013/14 and future years, with minimal impact on the delivery of front line services and within the following parameters:

- zero increase for Hillingdon's element of the Council Tax for the next two years. This will be the $5^{\text {th }}$ and $6^{\text {th }}$ successive years for the general freeze in Council Tax and the $7^{\text {th }}$ and $8^{\text {th }}$ for pensioners;
- freeze on all fees and charges for residents for a further 2 years;
- priority growth available for new initiatives: and
- maintaining balances and reserves well in excess of the minimum recommended level, which will provide a significant buffer going forward if future settlements are worse than expected.


## GENERAL FUND REVENUE BUDGET

## Update on 2012/13 Budget Monitoring

10 To provide some context to the budget setting for $2013 / 14$, it is essential that the position with the 2012/13 budget is fully understood as there is a strong link between many of the proposals included in the 2012/13 budget and those in 2013/14.

11 The latest in year revenue monitoring position as at Month 9 (December) shows that forecast net expenditure for the year 2012/13 is $£ 2,726 \mathrm{k}$ less than the budget following recognition of a £620k exceptional levy payment required by the West London Waste Authority.

12 Directorate budgets are reporting a net underspend of $£ 96 \mathrm{k}$, however, this contains significant pressures related to slippage on Social Care Savings of approximately $£ 1,500 \mathrm{k}$ and on contingency items totalling $£ 1,088 \mathrm{k}$. Early delivery on a number of 2013/14 savings initiatives is successfully containing these pressures in year, with work underway to manage these issues in the medium term.

13 Additional financing provision for the Primary School Capital Programme was prudently included in 2012/13 budget but as a result of the deferral of borrowing on the Programme, $£ 3,250 \mathrm{k}$ is not required in this year. This represents a windfall available to sustain a healthy level of balances to manage risks around the implementation of Council Tax Support and the share of Business Rate income to the Council from April 2013.

14 Balances brought forward at 31st March 2012 were $£ 23,313 k$, to which a further $£ 2,126 \mathrm{k}$ was budgeted to be added during 2012/13. Forecast balances at 31 March 2013 are expected to reach $£ 28,164 \mathrm{k}$ as a result of this budgeted contribution and the in year underspend noted above.

15 The main issue to consider in the 2012/13 budget is whether there are any problems in the delivery of the $£ 17.7 \mathrm{~m}$ savings included in the budget, which could have an adverse impact in 2013/14 onwards. The latest tracking of savings delivery at the end of December 2012 is shown in the following table:

| RAG Status of Savings (At Month 7) | Administration <br> \& Finance | Residents <br> Services | Social Care <br> \& Health | Total <br> (Month 9) | $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Blue - Banked | $-1,781$ | $-5,953$ | $-5,812$ | $-13,546$ | 76.55 |
| Green - On track for delivery | -55 | $-1,707$ | -263 | $-1,995$ | 11.44 |
| Amber - Potential significant savings <br> shortfall or a significant or risky project <br> which is at an early stage; | 0 | -203 | -50 | -293 | 1.43 |
| Red - Serious problems in the delivery <br> of the saving. | -300 | -300 | $-1,272$ | $-1,862$ | 10.58 |
| Total | $\mathbf{- 2 , 1 3 6}$ | $\mathbf{- 8 , 1 6 3}$ | $\mathbf{- 7 , 3 9 7}$ | $\mathbf{- 1 7 , 6 9 6}$ | 100.00 |

16 Progress continues to be made towards delivering the $£ 17,696 \mathrm{k}$ savings set out in the $2012 / 13$ budget, with $£ 15,571 \mathrm{k}$, or $88 \%$ either banked or on track for delivery at Month $9(86 \%$ at Month 8$)$. There has been a reduction of $£ 50 \mathrm{k}$ in red savings reported within Residents Services, while the remaining shortfall is off-set through early delivery of 2013/14 savings and other alternative measures.

## CHANGES SINCE REPORT TO CABINET ON 20 DECEMBER 2012

## Changes in the presentation of the Corporate Summary

17 A revised format for the Corporate Summary has been developed to reflect the new configuration of funding streams and to show the impact of business rates growth on the General Fund. This new presentation groups funding into three categories, the content of which are explained below:

- Council Tax Revenues - The format of this section is unchanged, however, the Council Tax Base figure has been reduced by 13,000 properties to take account of the cost of the local Council Tax Support Scheme. This reduction in Band D equivalent properties is off-set through the inclusion of $£ 15,605 \mathrm{k}$ of Council Tax Support funding.
- Business Rate Revenues - This is a new section to take account of both the element of existing business rate income that the Council retains under the new system (the baseline) and the Council's share of any growth over and above this sum. As previously reported, this growth is subject to a $50 \%$ levy which is also reflected in reaching the net business rate revenue available to the General Fund. Appendix 1A shows how the $£ 331 \mathrm{~m}$ business rate income to be raised in the Borough will be distributed between Hillingdon, the GLA and Central Government.
- Corporate Grant Income - This includes the revenue support grant, which is the remainder of formula funding not incorporated into the business rates baseline. In order to simplify presentation on this summary, all other corporately managed grant income is shown as a single total, with a detailed breakdown contained in Appendix 1A.


## Changes in the budget

18 The table and narrative below summarises the changes to the recommended budget proposals from the report considered by Cabinet on 20 December 2012. Each of the items is considered in more detail in the following sections of the report.

Table 1: Changes to Revenue Proposals since Cabinet on 20 December 2012

|  | $\mathbf{2 0 1 3 / 1 4}$ <br> $\mathbf{£ 0 0 0 s}$ |
| :--- | ---: |
| Budget gap/(surplus) at 20 December 2012 | $\mathbf{0}$ |
| Proposal/Amendment | $-1,101$ |
| Local Government Finance Settlement | -21 |
| Collection Fund Surplus | -445 |
| Net General Fund impact of central charges to grant funded services | 54 |
| New provision for further new burdens | 13 |
| Refreshed Inflation provision | -422 |
| Social Care Demographics | 630 |
| Increase to provision for West Waste | 660 |
| Provision for auto-enrolment | 100 |
| Increase to provision for Heathrow expansion Challenge | 510 |
| Increase to SEN contingency | 1,500 |
| New provision against any shortfall in delivery of Social Care BID staffing |  |


| savings |  |
| :--- | ---: |
| Increased provision for priority growth | 1,125 |
| Reinstatement of Social Care commissioning savings | -735 |
| New Social Care \& Health BID staffing saving | $-1,500$ |
| Net Increase in Social Care \& Health BID savings to £1.5m | -368 |
| Budget gap/(surplus) at 14 February 2013 | $\mathbf{0}$ |

19 Adjustments to Funding and Grants - A full analysis of the 2013/14 Local Government Finance Settlement and additional funding announcements have identified a further $£ 1,101 \mathrm{k}$ of funding compared to the estimate contained within the December report. This includes newly announced funding to off-set the impact of extending the doubling of small business rates relief into 2013/14 ( $£ 200 \mathrm{k}$ ), clarification of new homes bonus funding, Local Authority Central Spend Equivalent Grants (LACSEG) adjustments, Section S256 funding transfers, and various other minor grant adjustments.

20 Increase in Priority Growth - Additional priority growth of $£ 1,125 \mathrm{k}$ has been included to fund Road and Pavement Maintenance; legal support for BID reviews; additional capital financing for the Primary Schools Capital Programme; and to increase unallocated priority growth to $£ 1 \mathrm{~m}$.

21 Adjustment to Inflation - Further work has been done to refresh the inflation model which has resulted in a reduction of $£ 13 \mathrm{k}$ in the overall inflation allowance.

22 Adjustments to Pressures and Contingency - since the last report to Cabinet in December 2012 a number of adjustments to the forecast contingency requirements have been made, which are summarised below and explained in detail in the contingency section of the report:

- West London West Authority - The WLWA draft budget and levy for 2013/14, published in December, indicates a further pressure of £630k above the contingency already included in Hillingdon's draft budget for the Waste Disposal Levy (Landfill Tax).
- Pension Fund automatic enrolment - As a result of the impact of auto enrolment into both the Local Government Pension Scheme and the Teachers' Pension Scheme a new provision of $£ 660 \mathrm{k}$ has been created.
- Heathrow Expansion Challenge - In anticipation of proposals being developed to expand Heathrow, an additional contingency provision of $£ 100 k$ has been included in 2013/14.
- SEN Transport - There is an increased pressure of $£ 510 \mathrm{k}$ in SEN requirements due to an increase number of pupils from the new intake in September 2012.
- Social Care Demographics - Following a refresh of Adult social care demographic the contingency for 2013/14 has been reduced by $£ 422 \mathrm{k}$.
- Social Care \& Health BID Staffing Structure Review - Provision has been made to cover any shortfall in the delivery of BID staffing structure review savings within Social Care \& Health.

23 Increase to Social Care \& Health Savings - the commissioning savings proposal of $£ 735 \mathrm{k}$ has been reinstated, the BID savings for Social Care \& Health has been increased to $£ 1.5 \mathrm{~m}$ and a new BID restructure saving of $£ 1.5 \mathrm{~m}$ has been created.

## Budget Requirement 2013/14

24 The movement between the current 2012/13 year's budget and the budget requirement for $2013 / 14$ is summarised in Table 2 below. Further detail on each of the lines in the table is set out in subsequent sections of the report. A more detailed summary of the MTFF over the full 4 year period is attached in Appendix 1.

Table 2: Budget Requirement 2013/14

|  | Budget <br> (£000s) |
| :--- | ---: |
| Budget Requirement 2012/13 | 219,900 |
| Inflation | 2,926 |
| Corporate Items | $-2,143$ |
| Contingency | 6,657 |
| Priority Growth | 930 |
| Savings | $-17,111$ |
| Budget Requirement 2013/14 | 211,159 |
| Funding Sources | 113,406 |
| Council Tax Receipts (including Council Tax Support Grant) | 41,311 |
| Retained Business Rate Receipts | 56,442 |
| Corporate Grant Income ( net of Council Tax Support Grant) | 211,159 |
| Total Resources |  |

## Inflation

25 The core inflationary cost increases in the budget for 2013/14 total £2.9m. This represents a decrease of $£ 2.1 \mathrm{~m}$ compared to earlier projections contained in the budget report to Cabinet and Council in February 2012. Projections have been updated to reflect latest economic conditions and available forecast information from HM Treasury as at January 2013. Future inflation forecasts have reduced over the current financial year as it became clearer that the economy had gone back into recession and that any recovery is likely to be very slow.

26 The current inflation assumptions allow for a potential 1\% Local Government pay award for $2013 / 14$ and an uplift of $1 \%$ to fund increased employers pension contributions for those staff within the Local Government Pension Scheme. The pay forecast remains broadly in line with that assumed in the budget forecast in February 2012.

27 Inflation assumptions for electricity, gas and vehicle fuel have been refreshed to take account of current forecasts which indicate the continued need for relatively high inflation requirements in these areas.

28 Provision for $0.7 \%$ inflation on Social Care placements has been included, taking into account negotiations by the West London Alliance which are hoped to secure a fourth year of zero increases. For those contracts with unavoidable inflationary increases provision has been made in line with contractual commitments.

29 The estimates provide no inflation on the majority of levies in line with experience over the last year or two. However provision has been made for a $2.58 \%$ increase in Concessionary Fares to reflect indicative figures published in November 2012. There
had been discussion of changing the apportionment basis for these costs which would have benefited Hillingdon; however the implementation of this change has been postponed until 2014/15.

30 Table 3 below sets out the general inflation rates applied to specific budget lines.
Table 3: Inflation

| Category | Rate (\%) | $\mathbf{2 0 1 3 / 1 4}$ <br> (£000s) |
| :--- | :---: | ---: |
| Employee's Pay | $1.80 \%$ | 1,773 |
| Electricity Costs | $10.00 \%$ | 200 |
| Gas Costs | $17.00 \%$ | 94 |
| Vehicle Fuel Costs | $7.50 \%$ | 66 |
| Care Placements | $0.70 \%$ | 448 |
| Contract with unavoidable inflation increases | Contractual \% | 233 |
| NNDR budgets | NNDR Increase \% | 70 |
| Levies | Specific Levy \% | 211 |
| Sub Total |  | $\mathbf{3 , 0 9 2}$ |
| Adjustment for Children and Families <br> Inflation already in the base budget |  | -166 |
| Total |  | $\mathbf{2 , 9 2 6}$ |

## Corporate Items

31 This heading is used to describe items that affect the Council overall, or have a significant impact on the majority of service groups within the Authority. A net decrease in budget of $£ 2.1 \mathrm{~m}$ is estimated in $2013 / 14$ to cover these items which are shown in summary in the table below and also in Appendix 2.

Table 4: Corporate Items

| Corporate Items | Amount <br> $\mathbf{2 0 1 3 / 1 4}$ <br> $\mathbf{( £ 0 0 0 s )}$ |
| :--- | ---: |
| Change in budgeted Contributions (from/to) Balances | $-2,126$ |
| Increase in Council Tax Older Persons Discount | 15 |
| New Health Responsibilities | 151 |
| Net Impact of central Support Cost Allocation to Grant <br> Funded budgets | -445 |
| LAA Reward Grant Share to Safer Hillingdon Partnership | -292 |
| Provision for other new burdens | 554 |
| Total | $\mathbf{- 2 , 1 4 3}$ |

32 The 2012/13 budget included a payment into balances of $£ 2.1 \mathrm{~m}$ and also included the final year of the LAA reward grant share. As a result these items will both drop out of the budget in 2013/14. The current assumption is that there will be no draw down from balances or payment into balances in 2013/14.

33 The adjustment to the older persons discount reflects the Council's policy to keep Council Tax at a static level for older people, reflecting the demographic impact of a greater number of residents moving into the discount bracket.

34 From 1 April 2013, the Council will take on new responsibilities with regard to funding a local Healthwatch and other advocacy services at an estimated cost of $£ 151 \mathrm{k}$. These new burdens are funded from the DoH Local Reform and Community Voice Grant.

35 Other amendments to corporate items arise from changes to the funding regime, with changes to grant funded budgets reducing the support costs allocated to General Fund functions by $£ 445 \mathrm{k}$. Additionally a new provision of $£ 554 \mathrm{k}$ has been included to cover further potential transfer of new burdens from Central Government to Local Authorities.

## Development and Risk Contingency

36 The development and risk contingency is used to manage issues that typically arise during the budget process where the likelihood of resources being required is uncertain. Rather than include all of these in the draft budget and therefore overstate the estimated budget requirement, they are collated within the Development and Risk Contingency.

37 Groups have identified and reviewed all service pressures and as noted at the start of the report there are demand led pressures emerging in the current year's budget monitoring for which further new or additional provision has been included in next year's contingency budget.

38 A net increase in the contingency of $£ 6.7 \mathrm{~m}$ shown in Table 5 below reflects the latest estimate of potential funding to cover a range of financial risks faced by the Council in 2013/14. The increase arises mainly from the significant demographic or demand led pressures facing the Council. A detailed breakdown on the development and risk contingency for the period $2013 / 14$ to $2016 / 17$ is shown in Appendix 3. Explanations of the current assessment of contingency requirements are detailed in the following paragraphs.

Table 5: Development and Risk Contingency

| Contingency Items | Current 2012/13 <br> Contingency <br> (£000s) | Pressure <br> $\mathbf{2 0 1 3 / 1 4}$ <br> $(£ 000 \mathbf{s})$ | Change <br> (£000s) |
| :--- | ---: | ---: | ---: |
| Total | 16,226 | 22,883 | 6,657 |

39 Social Care Pressures - A review of the financial models which are used to predict future demand for both Adult and Children's services was undertaken by LG Futures and as a result of the findings from that review, new more interactive finance models are being developed for Adults Services. Although the models are still in the testing phase, a partial update has been done on the Adult demographic figures. This update suggests that the contingency requirement can be reduced by $£ 422 k$. This change relates to a physical reduction in client numbers within Older People's services and changes to Learning Disability and Physical Disability projections. The contingency requirement for Social Care pressures is now forecast at $£ 9.2 \mathrm{~m}$, including the requirement of Children' Social Care pressures of $£ 0.8 \mathrm{~m}$, to cover any potential shortfall in savings from Social Care and Health.

40 Transitional Children - The latest projections for transitional children moving through to Adult Services continue to demonstrate a continued pressure on service demand.

The current assessment of the likely contingency requirement is $£ 3.8 \mathrm{~m}$. Of this sum, $£ 2.7 \mathrm{~m}$ represents the cost of clients that have already transferred to Adults and $£ 1.1 \mathrm{~m}$ is the estimated cost of those likely to transfer across in 2013/14. Encouragingly there is some emerging evidence that recently transferred cases have transferred at lower costs than in previous years and if this trend continues, then future contingency from 2014/15 could be reduced.

41 Impact of reduction in UKBA grant funding - The latest estimate of asylum client numbers and likely grant funding for 2013/14 indicates a requirement of $£ 2 \mathrm{~m}$ ( $£ 0.5 \mathrm{~m}$ in excess of that assumed back in February 2012). Part of this change is due to the likely cut in the fixed gateway payment being signalled by UKBA, but which has yet to be confirmed. The remainder is due to reductions in client numbers that are eligible for grant funding resulting in an increased cost being borne by the Council.

42 Waste Disposal Levy (Landfill Tax) - There are a number of significant risks associated with the operation of the West London Waste Authority which are expected to impact on the Council's levy payments. While WLWA are yet to confirm the 2013/14 levy, local analysis of available information suggests that this will be in the region of $£ 10.4 \mathrm{~m}$, an increase of approximately $£ 2.5 \mathrm{~m}$ on $2013 / 14$. $£ 1 \mathrm{~m}$ of this increase is due to the on-going budgetary and financial issues at WLWA, which should be one-off in nature and could be funded as such. The remaining $£ 1.5 \mathrm{~m}$ relates to growth in waste tonnages and landfill tax increases. At December Cabinet a figure of $£ 0.9 \mathrm{~m}$ was quoted for the increased cost of tonnages, which was revised upwards on the basis of WLWA budget estimates showing increased waste disposal costs and less waste being diverted from landfill. The latest budget report from the WLWA suggests the need to increase the provision by a further $£ 630 \mathrm{k}$.

43 Bid Pump Priming - A contingency of $£ 500 \mathrm{k}$ will support further development of BID work to deliver the required efficiencies for the Council during 2013/14.

44 Social Care \& Health BID staffing structure review savings - a provision of $£ 1,500 \mathrm{k}$ has been created to cover any shortfall in the delivery of BID staffing structure review savings within Social Care \& Health.

45 HS2 Challenge - The Council joined forces with 17 other Councils to fight the proposed High Speed 2 link proposals and is one of the six lead Councils identified to take a leading role in challenging the Government. The Secretary of State announced the decision to go ahead with the proposals in January 2012 and there is currently formal consultation on safeguarding zones and the environmental impact process on the proposed route that would run through the north of the Borough. A contingency of $£ 200 \mathrm{k}$ has been provided for potential legal advice and representation requirements during 2013. There would also be a need to fund potential costs for any studies undertaken that would be deemed appropriate to provide evidence for a critical review of the business case being presented by the Government in support of the proposal.

46 Hillingdon Local Plan (previously referred to as Local Development Framework) The draft 2013/14 budget in February 2012 included a contingency for the Local Development Framework legal and consultancy fees of $£ 65 \mathrm{k}$. This sum has now been reduced to $£ 30 \mathrm{k}$ to cover the Examination in Public issues where costs are expected in 2013/14.

47 Pension Fund Automatic Enrolment - The automatic enrolment (Miscellaneous Amendments) Regulations 2012 requires all employers to automatically enrol all non scheme members of staff within their pension schemes and for Hillingdon the staging date was 1 February 2013. There are 550 employees who will be automatically enrolled on 1 February, although these employees have the right to opt out. It is currently estimated that $30 \%$ will remain enrolled in the scheme. A contingency of $£ 660 \mathrm{k}$ is included to cover the estimated additional cost of this enrolment.

48 Heathrow Expansion Challenge - In anticipation of proposals being developed to expand Heathrow, a new contingency provision of $£ 200 k$ has been included in 2013/14 to fund a challenge to these plans. The contingency will fund a local referendum to gauge public opinion.

49 Contingency against Leisure outsourced income streams - There are potential shortfalls in budgeted income in the Council's various outsourced leisure contracts, necessitating a contingency to provide for this shortfall. The contingency forecast for $2013 / 14$ has been increased to $£ 217 \mathrm{k}$, to account for the shortfall in Minet Gym Bromley Mytime income. The contingency requirement then increases to $£ 300 \mathrm{k}$ in 2014/15 due to the full year impact of the loss of the Minet Gym income.

50 SEN Transport - There is an increased pressure in the current year due to a combination of increased SEN routes being provided compared to 2011/12, which has led to an increase in the contingency provision required for 2013/14 of £510k, taking the total provision to $£ 760 \mathrm{k}$. Whilst this is less than the assessed gross risk the service will be taking mitigating actions to contain the pressure within this level. A wider review on Transport and SEN is being undertaken through BID which will include this service and further work is underway to specifically look at the continuing impact of demographic pressures on this area.

51 Carbon Reduction Commitment Energy Efficiency Scheme - A contingency amount of $£ 430 \mathrm{k}$ was included in the draft budget for $2013 / 14$ for the payment of Carbon Allowances. As a result of changes in CRC legislation, it is expected that the amount required can now be reduced to $£ 402 \mathrm{k}$.

52 Impact of welfare reform on homelessness - The changes to Housing Benefit through changes to subsidy levels impacted negatively on the affordability of leasing schemes for temporary accommodation used by the Council to accommodate homeless households. This change combined with the increasing rental levels and the limited supply of properties created a pressure that is currently forecast at $£ 737 \mathrm{k}$ pa, the same level as in 2012/13. In addition, the introduction, later in the year, of the Housing Benefit cap to 'workless' households coupled with payment of benefit direct to claimants, rather than to the Council, is likely to increase the number of tenants who cannot afford to pay their rent, causing a pressure on the homelessness budget. An initial estimate of the gross risk is around $£ 1,500 \mathrm{k}$, although there are several actions which can be put in place to mitigate this pressure. Work is continuing to assess the overall financial implications of the risk and to develop mitigating actions to reduce this risk.

53 General Contingency - The draft budget continues to include a sum of $£ 1,000 \mathrm{k}$ in general contingency within the development and risk contingency. This reflects the large degree of uncertainty that exists over a number of budgets and Central Government funding at this time.

## Priority Growth

54 Provision has been made within the $2013 / 14$ budget for over $£ 2.6 \mathrm{~m}$ of priority growth an increase of $£ 0.9 \mathrm{~m}$ from $2012 / 13$. The change is detailed in table 6:

Table 6: Priority Growth

| Priority Growth | Amount <br> $\mathbf{2 0 1 3 / 1 4}$ <br> (£000s) |
| :--- | ---: |
| Additional Priority Growth to be added to the unallocated $£ 1.7 \mathrm{~m}$ in the <br> $2012 / 13$ budget | 926 |
| Additional Funding for Extended Library Opening Hours (Full Year Effect) | 22 |
| Litter and dog waste bins growth falling out | $(18)$ |
|  | $\mathbf{9 3 0}$ |

55 A number of proposed new initiatives to be funded from the $£ 2,630 \mathrm{k}$ priority growth provision are detailed below totalling $£ 1,630 \mathrm{k}$, leaving $£ 1,000 \mathrm{k}$ unallocated and available to fund new growth priorities:

- An additional $£ 500 \mathrm{k}$ revenue investment in the Borough’s highways and footpaths is proposed bringing the total revenue investment to $£ 1 \mathrm{~m}$ alongside a further $£ 2,000$ k of capital investment.
- Funding of $£ 56 \mathrm{k}$ per annum is included to support a Proceeds of Crime Officer within the Enforcement team.
- Provision of $£ 500 \mathrm{k}$ for schools capital programme financing costs.
- Additional Legal Support for BID reviews of $£ 43 \mathrm{k}$
- A dedicated Ruislip Lido Officer is included at $£ 33 k$ per annum, providing a single of point of contact for visitors, co-ordinating redevelopment work on the site and undertaking cleansing and enforcement tasks on a day to day basis.
- The creation of dedicated litter collection teams in the Borough's parks during the summer months is included at a cost of $£ 57 \mathrm{k}$ per annum.
- With the falling out of historic LAA Reward Grant funding from 2012/13, there are a number of community safety initiatives, including support to Neighbourhood Watch and a Probation Officer to be continued at a cost of $£ 58 \mathrm{k}$ per annum.
- In addition, it is proposed to allocate $£ 100 \mathrm{k}$ to support further investment in new Community Safety projects.
- To mitigate the increasing number of Highways insurance claims (managed through Development and Risk Contingency) priority growth of $£ 33 \mathrm{k}$ is included to support an additional highways inspector, enabling more frequent inspections of local infrastructure.
- To support the Council's wider economic development objectives and ensure the Borough is 'open for business' a dedicated planning co-ordinator for major developments is included at $£ 50 \mathrm{k}$ per annum. The introduction of this new post is closely linked to the local retention of business rates which is discussed further elsewhere in this report.
- To enhance the litter collection service across the Borough an additional Street Cleaning crew and funding for new litter bins with cigarette stubbing facilities of $£ 65 \mathrm{k}$ is included.
- An additional $£ 25 \mathrm{k}$ per annum is included to increase the maximum leaving care grant award to $£ 1,500$ ( $£ 1,800$ for those in exceptional need) as recommended by the Education \& Children's Services Policy Overview Committee.
- To support the increased demands on Transportation Planning Policy and related customer engagement, $£ 60 \mathrm{k}$ is being provided to fund an additional officer post in this area.


## Savings

56 The savings proposals contained within this draft budget have been developed through the HIP Business Improvement Delivery programme (BID), the Council's programme to transform all services, review all working practices and enable the delivery of savings in response to Central Government's austerity programme. Total savings within the 2013/14 budget are $£ 17.1 \mathrm{~m}$ and are summarised in Table 7 below. Total savings figures for each Group are net of the redundancy costs contained within their package of proposals.

Table 7: Savings Proposals

| Savings Proposals | Saving 2013/14 <br> (£000s) |
| :--- | ---: |
| Administration \& Finance | $\mathbf{1 , 0 5 1}$ |
| Residents Services | 6,102 |
| Social Care \& Health | 9,958 |
| Total Savings Proposals | $\mathbf{1 7 , 1 1 1}$ |

57 The approach to savings taken by each group is explained further below. Included within each of the group proposals is a specific target for major transformation projects and targeted reviews which although at an early stage of development are expected to provide further savings in 2013/14. Details of savings are set out in Appendix 5 split into 3 categories:

- Full year impact of prior year savings where there have been no changes to the proposals agreed in February 2012 Council Tax setting;
- Full year impact of prior year saving where proposals for 2013/14 presented to February 2012 Council Tax setting, have been revised in either amount or content;
- New proposals for 2013/14.

58 Administration \& Finance have identified savings proposals totalling $£ 1,051 \mathrm{k}$ for $2013 / 14$, £465k higher than the original target for Central Services. The group continues to refine their service structures through the application of the Council's organisation design principles and operating model. The 2013/14 savings are largely derived from later phases of this restructuring and the full year effect of restructures already implemented to deliver 2012/13 savings requirements. As Administration \& Finance are largely support functions, the Group will continue to adapt to changes in the overall Council model and will implement further changes as part of this overall process. In 2013/14, the most significant savings proposals arise from a restructure of the strategic Human Resource services (£153k), a very early assessment of the merger of Revenues and Benefits ( $£ 100 \mathrm{k}$ ) and the resultant integration of functions and the Council top tier restructure ( $£ 165 \mathrm{k}$ ). Further details of the proposals developed to date are detailed in Appendix 5a.

Residents Services - the approach to the delivery of $£ 6,102 \mathrm{k}$ savings within Residents Services continues to be driven through a programme of transformational reviews of every service. This includes a large scale reorganisation, restructuring and removal of duplication. Also the opportunity is being taken to question the need for services and the method of service delivery in all areas. Residents Services have developed sufficient savings proposals to cover their original savings target of $£ 1,300 \mathrm{k}$ and further additional savings to cover the estimated pressure arising from changes in schools funding arrangements. In 2013/14, savings will start to be realised from some large cross cutting transformation projects, realigning how services are being provided. The most significant savings proposal arise from a fundamental review into Education services in light of schools becoming Academies (£919k), wide-ranging transformational BID reviews ( $£ 1,024 \mathrm{k}$ ), New Homes Bonus ( $£ 2,693 \mathrm{k}$ ) and a new dry waste recycling contract ( $£ 536 \mathrm{k}$ ). Further details of the savings proposals developed to date of $£ 6,102 \mathrm{k}$ are included in Appendix 5b.

60 Social Care \& Health are developing $£ 9,958 \mathrm{k}$ of savings through the next phase of the development of their new strategic model, which gives specific focus to a 'core offer' of services which are deemed essential. There has been slippage on the associated revenue savings originally planned to be achieved in 2013/14, but these have now been phased into future years. As a result of this slippage, the phasing of some other savings have been brought forward and new savings proposals developed that will cover this estimated slippage in full. New savings proposals include a review of Out of Borough placements ( $£ 400 \mathrm{k}$ by 2014/15), use of the care funding calculator to negotiate lower rates for care placements ( $£ 255 \mathrm{~K}$ ) and a review of fostering provision ( $£ 300 \mathrm{k}$ ). Included within the budget are savings of $£ 3,044 \mathrm{k}$ to be generated from Social Care BID Transformational projects. Further details of the savings proposals developed to date are included in Appendix 5c.

61 There are a number of cross cutting Transformation and BID reviews, including the development of the Children's Pathways to develop a hub to deliver preventative programmes and support for families and clients to reduce longer term more costly interventions. The review of the Contact Centre has identified opportunities to reduce demand as well as implementing more efficiently ways of managing the remaining demand through the use of technology, channel migration and redesigning end to end service delivery. The recent reorganisation of the Council's departments has provided the opportunity to merge Housing Benefits and Revenues. In addition, a review of all Facilities Management functions across the whole Council including the management and maintenance of the Housing stock has identified savings of $£ 144 \mathrm{k}$ from the reorganisation of service management. This will be followed by further reviews of the operations which will generate additional savings in later years. However, the BID programme is still being developed further and many reviews are at an early stage, such as the senior management restructures in Residents Services to incorporate Housing services and in Social Care \& Health to incorporate Health and the transformation agenda. Therefore, it is likely, that the make-up of the BID savings targets by project will continue to change. It is also apparent that there are more savings to come from these projects as the reviews progress further.

## Fees and Charges

62 The Council is empowered to seek income from fees and charges to service users across a wide range of activities. Some of these fees and charges are set by the

Government or other stakeholders, but many others are set at the discretion of the Council, based on Cabinet's recommendations. The Council, through use of the Resident's Card, has introduced differential charging and any increase in fees and charges to residents have been limited through this mechanism. For 2013/14 and $2014 / 15$ there is a proposed freeze on all fees and charges to residents including parking changes and a waiver of pest control fees for over 65's which will be funded from the Council's Older People's Initiative. There are a range of increases proposed to fees and charges to non-residents.

63 The inflation assumption included in the budget does not take account of any increase in income from fees and charges. However, within their detailed savings proposals groups will take account of any projected additional income arising from non resident increases.

64 Schedules detailing the proposals relating to fees and charges for 2013/14 are attached at Appendix 7.

## Central Government Grant

65 The final Local Government Finance Settlement 2013/14 was announced on 4 February 2013 for 2013/14 and also provided provisional allocations for 2014/15. It set out the impact of the changes to Council funding contained in the Local Government Finance Act 2012. As explained earlier, the format of the attached summary has been changed as a result of the new funding regime and the details are contained with appendices 1 and 1a.

66 The key technical changes in the Government's funding system from 1 April 2013 were explained in detail in the draft budget report to December Cabinet. This report sets out the actual funding levels for each of the key changes and their impact upon the Council's overall General Fund budget for 2013/14. Previously, the Council's resources came from Council Tax income, Formula Funding and other Government grants.

67 The finance settlement 2013/14-2014/15 is the first under the new scheme and the key funding resources are from:

- Council Tax Revenues - Council in January 2013 agreed the Council Tax base for 2013/14 as in previous years. However, with the introduction of the local Council Tax Reduction scheme from April 2013, the methodology for calculating the Council Tax base changed as part of the revenue now comes from a Council Tax Support Grant, which has been set at $£ 15,605$ k for 2013/14.
- Business Rate Revenues - The Settlement confirms the Council's retained local share of Business Rates at $50 \%$, of which $40 \%$ is payable to the GLA and $60 \%$ is retained in Hillingdon. This share is now fixed until the first reset of the business rates retention system due in 2020. The Council's baseline Business Rate Income for $2013 / 14$ has been set at $£ 41,252 \mathrm{k}$ and an additional $£ 59 \mathrm{k}$ is due from the local share of retained growth. Further details of the calculations of the Business Rates Revenues are set out in Appendix 1a.

The stated rationale for these changes is to provide a strong incentive for councils to promote growth within their locality and allow them to benefit from the increase in business rate income that flows from any growth. However, the current business rate
base in Hillingdon has been declining during the recession. During 2011/12, the rateable value in Hillingdon fell by $£ 4.5 \mathrm{~m}$ and has fallen further by $£ 9 \mathrm{~m}$ to December 2012. If this rate of decline continued into 2013/14 the Council would lose ongoing funding at the rate of around $£ 2 \mathrm{~m}$ p.a. There is a provision in the budget for a further fall in rateable value of $£ 13 \mathrm{~m}$ but if it continues to fall past this then the Council will start to lose income. Cabinet have agreed a new Economic Development Strategy with 6 workstreams aimed at countering this current trend and seeking to generate growth.

- Corporate Grant Income - This funding is made up of a combination of Revenue Support Grant (RSG) and other unringfenced grants. For 2013/14 RSG for Hillingdon will be $£ 62,007 \mathrm{k}$. Other central Government grants total $£ 10,040 \mathrm{k}$, made up of a number of unringfenced Government grants, previously identified separately, and now rolled into the new funding mechanism. These include the following:
- Council Tax freeze grants 2011/2012 and 2012/2013,
- Council Tax Support Grant,
- Early Intervention Grant,
- Homelessness Prevention Grant,
- Lead Local Flood Authorities Grant, and
- Learning and Disability Health Reform Grant.

Appendix 1a details the full list of grants included in the $£ 10,040 \mathrm{k}$. This also includes the Education Services Grant which covers the funding for the functions that are retained by the Council when Academy status is granted to the Council's schools. The sum of $£ 3,118 \mathrm{k}$ includes an estimated cost $£ 580 \mathrm{k}$ for those schools who will achieve academy status in 2013/14.

In addition, there are significant changes proposed to New Homes Bonus funding, whereby the funding for 2013/14 will all come from a topslice on the resources put into the local authority funding model. Any bonus that is paid from 2013/14 onwards will therefore just be recycled money. Hillingdon will still benefit to some extent, but only by generating housing growth above the average for the country as a whole. This additional income is reflected in Residents Services proposed savings at Appendix 5b

68 Within the December budget report a $£ 9.2 \mathrm{~m}$ cash reduction in Central Government grant funding for 2013/14 as compared to 2012/13 was assumed. This was purposely set at a more pessimistic level than set out in the two year settlement due to concerns around the impact of changes in funding mechanisms set out in the Local Government Finance Act 2012. The actual level of grant set out in the Settlement equates to a cash reduction of $£ 7.4 \mathrm{~m}$ in $2013 / 14$.

## Balances and Reserves

69 The projected unallocated balances and reserves are currently forecast to be $£ 28.1 \mathrm{~m}$ as at 31 March 2013, well above the minimum target level of balances and over $£ 2.7 \mathrm{~m}$ in excess of what they were projected to be at the start of the current financial year. However, this assumes that the $£ 1.7 \mathrm{~m}$ of priority growth ( $£ 50 \mathrm{k}$ committed to date), $£ 1 \mathrm{~m}$ unallocated contingency ( $£ 511 \mathrm{k}$ committed to date) and the £800k HIP contingency ( $£ 537 \mathrm{k}$ committed to date) will all be spent in full by the year end.

70 The MTFF strategy was to maintain balances long-term at a level of no lower than $£ 12 \mathrm{~m}$. However, the lower limit has been increased to $£ 15 \mathrm{~m}$ to reflect the transfer of risk from central Government to Local Government in respect of Business Rate Retention and the introduction of local Council Tax Reductions schemes. The budget strategy contained in this report will keep balances well above this level over the next three years. This should provide some contingency to help absorb any further adverse movement in central Government funding and other demand led pressures. The budget proposals contained within this report keep balances within the recommended range advised by the Director of Finance.

## Medium Term Impact of Proposals

71 Whilst the immediate focus of this report is on the 2013/14 budget, this needs to be balanced with key developments over the medium term. The final Local Government Finance Settlement announced in February 2013 set out the funding for 2013/2014 and included provisional amounts for 2014/15.

72 In May 2010 the Council entered into a new four year cycle, taking the opportunity both to set new goals and to adopt new approaches to the Council's ways of working through the HIP BID programme. A savings requirement of $£ 60 \mathrm{~m}$ was identified for the following four year period commencing 2011/12. The refreshed MTFF strategy now indicates that the requirement over this four year period will need to be around $£ 75 \mathrm{~m}$. The incremental savings over the next two years commencing 2013/14 are assessed at $£ 17.1 \mathrm{~m}$ for $2013 / 14$ and $£ 17 \mathrm{~m}$ for 2014/15.

73 Economic projections for growth are currently fairly pessimistic and there are concerns that as Local Authorities have shown themselves to be very successful in delivering savings in response to budget cuts that further deeper cuts will be imposed through the next Comprehensive Spending Review in 2014. Latest forecasts suggest central Government's austerity measures will last until 2018.

74 Work will continue to analyse known information and predictions to make assumptions on the likely funding available for 2015/16 and beyond and for any potential changes to that proposed for 2014/15.

75 The impact of the implementation of the local Council Tax Support Scheme will, however, take longer to quantify. Until the local Council Tax Support Scheme is established and there is some reliable data and experience, it will be difficult to forecast the impact with any degree of certainty. Linking this to the wide scale welfare reforms and the transfer of considerable risk from Central to Local Government, the uncertainty will continue for several years until these changes are fully embedded. Funding to support this scheme has been clarified for 2013/14 and while it is contained within the overall indicative settlement figure for 2014/15, there is no detail on the level of that funding. Support beyond 2014/15 will be clarified through the next CSR and future Local Government Finance Settlements.

76 The other key aspect of funding uncertainty is from the Business Rates Retention scheme. Future increases in funding will be delivered through business rates growth and we do not, as yet, have any mechanism to make any considered forecasts on this. However, future increases in business rate yields will very much depend on the local economy and the Council is in a position to influence to local economic growth. In

December, Cabinet agreed to a programme of six workstreams to provide a stronger basis across the Council to support economic growth and regeneration in Hillingdon. Intelligence gathered through this work will feed into the modelling system being developed around Business Rate Retention to enable the generation of estimates on potential future growth. Whilst this will not provide firm forecasts, it will provide a much stronger basis and understanding on how Council decision-making could influence future funding levels.

77 The savings proposals outlined in the report are capable of delivering a balanced budget in 2013/14, but there currently remains a very large savings requirement for future years. Work has already commenced on the strategy to develop $£ 17.1 \mathrm{~m}$ of savings for $2014 / 15$ and initial work with Groups will begin as soon as the 2013/14 budget has been agreed.

## HOUSING REVENUE ACCOUNT (HRA) BUDGET

78 The system of self financing is now in place and in future the HRA budget is being developed using the same methodology and layout as for the General Fund budget. This will ensure that the HRA budget build is subject to the same rigorous process as other Council budgets and will aid overall understanding and transparency.

79 There is a requirement to carry out a periodic review of rents for dwellings and charges for services and facilities provided to tenants. The rent restructuring formula used in previous years to set rent levels will continue into the future as part of the 10 year plan for the HRA. Attached at Appendix 6 is a corporate summary of the HRA budget for 2013/14 - 2016/17 detailing all aspects of the budget movements from the budget agreed for 2012/13 and set at Council in February 2012.

## Update on 2012/13 Budget

80 The month 9 monitoring position is showing a favourable variance of $£ 6,257 \mathrm{k}$ against budget. Following the move of Housing into Residents Services an efficiency review of the delivery processes for Housing maintenance and management commenced which has led to delays in the delivery of works to stock programme. In addition, rental income is forecast to exceed budget by $£ 1,017 \mathrm{k}$, as a result of management action to maintain voids below the budgeted figure and increased income from major works on blocks of flats, a proportion of which is rechargeable to leaseholders as works over prescribed limits.

## Budget Requirement for 2013/14

81 The movement between the current year's budget and the draft budget requirement for $2013 / 14$ is detailed in table 8 below. Further detail on each of the lines in the table is explained below and a more detail summary is attached as appendix 6.

Table 8: HRA Budget Requirement 2013/14

|  | Budget <br> £000s |
| :--- | ---: |
| Budget Requirement 2012/13 | 55,526 |
| Inflation | 502 |
| Corporate Items | $-1,552$ |
| Contingency | 34 |
| Priority Growth - Investment in Housing Stock | 4,937 |
| Savings | $-2,019$ |
| Budget Requirement 2013/14 | 57,428 |
| Funding Sources | 55,623 |
| Net Dwelling Rents | 1,805 |
| Non Dwelling Rents | 57,428 |
| Total Resources |  |

## Inflation

82 The core amount of inflation included in the draft 2013/14 is $£ 502 k$. Inflationary increases have been calculated using the same rates adopted for the General Fund and these will continue to be refreshed through the rest of the year as economic forecasts are updated.

## Corporate Items

83 Corporate items contained within the budget contribute to a net decrease of $£ 1,552 \mathrm{k}$. This is chiefly due to the use of balances to fund an increases in the Major Works Programmes. The remaining $£ 217 \mathrm{k}$ relates to the revenue impact of capital expenditure, which includes interest and principal payments in relation to borrowing undertaken on the introduction of the self-financing regime.

## Priority Growth

84 Additional major works proposals of $£ 4,937 \mathrm{k}$ are included in $2013 / 14$ to maintain and improve the condition of the Housing Stock. These relate to increasing the impact of the current major works programme agreed by Cabinet in February 2012 and include energy efficiency projects, adaptations to properties to meet the needs of tenants, environmental improvements, security access controls amongst others. A more detailed report will be presented to Cabinet setting out the proposed major works.

## Development and Risk Contingency

85 There is an increase in the provision for doubtful debts of $£ 34 \mathrm{k}$ in 2013/14.

## Savings

86 Total savings of $£ 2,019$ k are included in this draft budget of which $£ 1,281 \mathrm{k}$ are new savings proposed for 2013/14. BID reviews of Housing Management Structure and
remodelling of back office functions will deliver savings of $£ 900 \mathrm{k}$ and a remodel of the repairs service alongside a review of contracts will deliver savings of $£ 381 \mathrm{k}$.

## Fees and Charges

87 Rental Income is the most significant element of the total resources available to the HRA and corresponding increases to resources rely on increase to rent. This budget has been developed on the basis of a $3.1 \%$ increase to rents calculated in line with the CLG national rent restructuring programme. Whilst a little more flexibility is now available to the Council as a result of self financing settlement, there remains a considerable restraint in the requirement to repay outstanding debt. In addition, the proposed changes to Housing Benefit and the move to Universal Credit could increase the risk of rent arrears and default as a result and it would be prudent to continue to take a cautious approach to rent increases in the short to medium term. Charges for non-dwelling rents such as garages, hard standings, carports will also increase by the rate of inflation plus $0.5 \%$.

88 Within the HRA self financing regime, the assumed expenditure allows for costs of general management and maintenance. This allowance does not cover certain services provided to tenants such as caretaking, cleaning, grounds maintenance etc.. Other costs recharged to tenants include heating and energy, supported housing costs for those in sheltered housing and other optional services. In previous years for these charges and existing leasehold service charges the increases have been inflation plus a nominal amount to support the actual cost of service provision. A comprehensive list of fees and charges are set out Appendix 7.

## Balances

89 Whilst no formal balances strategy has been developed, the aim is to maintain HRA balances above $£ 10 \mathrm{~m}$. The HRA 10 year projection in the budget approved in February 2012 projected balances at 31 March 2013 at $£ 14.7 \mathrm{~m}$ including an in year contribution of $£ 1.8 \mathrm{~m}$. Based upon the month 9 monitoring position, the forecast will add a further $£ 6.3 \mathrm{~m}$, increasing forecast balances to $£ 20.8 \mathrm{~m}$ at 31 March 2013. Table 9 below sets out the projected movement in balances over the next 5 years. Assumptions built into this forecast include rents being uplifted by $3.1 \%$ in 2013/14 and $3 \%$ in subsequent years and that inflation is aligned with the corporate model.

Table 9: 5 year movement in HRA balances

|  | $\mathbf{2 0 1 2 / 1 3}$ <br> $\mathbf{£ 0 0 0 ' s}$ | $\mathbf{2 0 1 3 / 1 4}$ <br> $\mathbf{£ 0 0 0 ' s}$ | $\mathbf{2 0 1 4 / 1 5}$ <br> $\mathbf{£ 0 0 0 ' s}$ | $\mathbf{2 0 1 5 / 1 6}$ <br> $\mathbf{£ 0 0 0 ' s}$ | $\mathbf{2 0 1 6 / 1 7}$ <br> $\mathbf{£ 0 0 0} \mathbf{s}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Balance b/fwd | $-12,891$ | $-14,708$ | $-14,756$ | $-16,818$ | $-19,847$ |
| Net Rental Income | $-55,526$ | $-57,428$ | $-59,374$ | $-61,178$ | $-62,748$ |
| Directorate Budgets | 37,251 | 40,671 | 40,490 | 40,825 | 41,365 |
| Corporate Budgets-Financing Costs | 15,135 | 15,352 | 15,443 | 15,923 | 16,020 |
| Corporate Budgets - Contingency | 1,323 | 1,357 | 1,379 | 1,401 | 1,401 |
| Contribution (to)/from balances | $-1,817$ | -48 | $-2,062$ | $-3,029$ | $-3,962$ |
| Balance c/fwd | $-14,708$ | $-14,756$ | $-16,818$ | $-19,847$ | $-23,810$ |
| In year variance | $-6,253$ |  |  |  |  |

## SCHOOLS BUDGETS

90 The funding that the Council receives for Schools Budgeted expenditure is through the Dedicated Schools Grant (DSG), which is a ring fenced grant. The determination of the DSG has undergone a significant change for 2013/14 following further consultation on the schools funding formula, the amount of funding that should be allocated to Academy schools and the introduction of a free entitlement for two year olds for those families that are deemed to be in the $20 \%$ most disadvantaged range. The DSG has been calculated based on three funding blocks; the Early Years Block (including resources for the two year old free entitlement offer), the Schools Block and the High Needs Block. Each of these funding blocks is not ring-fenced individually, which allows for movement of funds between the funding blocks within the DSG.

91 The Early Years Block has been cash limited to 2012/13 values and converted into a Guaranteed Unit of Funding (GUF) by dividing the 2012/13 total adjusted budget by the number of pupils aged 3 and 4 (as at the 19 January 2012 census count) in both the school and Private, Voluntary and Independent Nursery sectors (PVI's). This funding will be adjusted throughout the 2013/14 financial year, based on the January 2013 census count and again by the January 2014 census count, where additional pupils will be funded by the pre-determined GUF for Early Years. This funding block will, with effect from 1 April 2013, include funding for the Two Year old free entitlement offer, part of which will fund the current provision, with the remainder funding growth in capacity.

92 The Schools Block has been calculated by multiplying the GUF for Schools by the October 2012 pupil numbers, where the GUF has been determined by dividing the 2012/13 baseline budget by the October 2011 pupil numbers. This takes into account the requirement to remove the funding for Special Resource Provisions (SRP's) from the Schools Block and include it within the High Needs Block and the requirement to delegate mainstream SEN funding (moving funding from the High Needs Block into the Schools Block).

93 The High Needs Block has been cash limited to 2012/13 values allowing no growth for Special Educational Need (SEN) pupils. With effect from 1 August 2013, this block will be responsible for funding 16-25 provision, which was previously funded directly by the Education Funding Agency. These funds have been added to the DSG, but the total pupil numbers have been capped at a figure below the current placement numbers.

94 The DSG funds both the delegated individual schools budget and items which the new School and Early Years Finance (England) Regulations allow to be retained centrally, including Special Educational Needs, Alternative Education provision and Early Years provision. The Council also receives a Pupil Premium Grant based on the number of pupils that are, and were, eligible for a free school meal (FSM) over the last six years (known as Ever 6 FSM). This is passported directly to schools based on the following allocations:-

- The level of the Pupil Premium has been confirmed at $£ 900$ per pupil (an increase of $£ 277$ on the current rate of $£ 623$ ), distributed based on those pupils eligible for Free School Meals at any point over the last six years (Ever 6).
- Children in Care of school age who have been looked after for more than six months (i.e. the pupils counted on the SSDA903 (Under the Children Act 1989, a child is looked after by a local authority if he or she; is provided with accommodation, for a continuous period of more than 24 hours, [Children Act 1989 Section 20 and 21]; or is subject to a care order [Children Act 1989 Part IV]), will be those pupils that have been continuously looked after for over 6 months aged 4 to 15 at 31 August 2011. The count point for 2012 is 31 st March) will also receive $£ 900$ per pupil (an increase of $£ 277$ on the current rate of $£ 623$ ).
- An additional amount of $£ 300$ per pupil will be included in the Pupil Premium in 2013/14 for the children of members of the UK armed forces, which is an increase from the current $£ 250$.

95 No cost falls upon the Council Tax payer for those services funded from the DSG, unless the council chooses to supplement the Schools Budget from the General Fund.

96 Throughout this financial year (2012/13) the coalition Government has consulted extensively with Councils on a wide range of school funding issues including:

- Replacing Local Authority Central Spend Equivalent Grant (LACSEG) - Funding Academies and local authorities for the functions that devolve to Academies.
- School Funding Reform - Next steps towards a fairer system.
- Supporting Families in the Foundation Years: Proposed Changes to the Entitlement to Free Early Education and Childcare Sufficiency.

97 The outcomes of these consultations introduce some significant changes to the way in which both the schools and the Council will receive funding for delivering an Education Service.

98 The funding for schools has significantly changed following the introduction by the Government of a new funding formula for 2013/14, which all authorities have to use, which has a limited range of factors. This new funding formula will be used to determine the budget shares for all schools (including free schools) with effect from 1 April 2013.

99 The current LACSEG recoupment calculation for academy school funding will be replaced through a combination of delegating more DSG centrally retained budgets (thus removing the need for the DSG LACSEG adjustment) and by replacing the LACSEG top-slice with the Education Services Grant, which provides a unit of funding per pupil to both the local authority and academy schools to determine the amount of grant funding that will be paid to undertake a range of specific education duties.

100 The funding for the free entitlement for Two Year Old provision will move from the Early Intervention Grant into the DSG with effect from 1 April 2013.

101 Schools Forum is the principal institution established for the Council's consultations with schools on financial matters. In order to ensure that Schools Forum makes informed decisions, the proposed funding arrangements are also issued to schools inviting responses that are subsequently considered by Schools Forum in making their decisions and advice.

102 The main focus of Schools Forum has been to undertake a fundamental review of the changes proposed in the School Funding Reform - Next steps towards a fairer system

- which started in May 2012 and concluded on 10 December 2012. Schools were invited to a number of briefing sessions in September 2012 and again in October 2012 and consulted formally in October 2012. The outcomes of which were considered at the Schools Forum meeting on 23 October 2012.

103 The new regulations provide Schools Forum with more decision-making powers with regard to certain aspects of the Council's proposals for schools funding. However, it remains the responsibility of Cabinet to agree the Schools Budget for 2013/14 and this is addressed in a separate report elsewhere on this Cabinet agenda.

## CAPITAL PROGRAMME

## Background to 2013/14 capital budget development

104. The current development of the medium term capital programme is still dominated by the requirement to provide sufficient primary school places with this programme projected to cost $£ 149 \mathrm{~m}$ from $2010 / 11$ to $2014 / 15$ based on pupil number estimates and cost estimates of the projects.
105. A driving principle underlying capital programme development has always been to minimise the revenue impact in future years arising from the interest payments and Minimum Revenue Provision (MRP) or alternatively, to identify future revenue resources to facilitate borrowing for capital purposes in a sustainable and prudent manner.
106. The budget proposed in this report has fulfilled these principles and would create minimal additional revenue liabilities over and above that already earmarked. However, there are risks associated with the realisation of capital receipts, the level of primary school places required and future programmes/liabilities that could adversely impact future revenue financing.
107. A summary of the proposed capital programme has been included in Appendix 9 and shows individual schemes alongside the financing source for each scheme. Particular focus should be placed on those schemes that require the use of the Council's own resources i.e. capital receipts or unsupported borrowing as it is these that create future revenue liabilities.
108. The capital programme contains a number of on-going programmes of works requiring $£ 10,977$ k of Council resources in 2013/14. A large element of these programmes do not satisfy requirements for borrowing under the Prudential Code and as such are therefore reliant on sufficient un-ringfenced capital receipts to sustain delivery.

## Additions to 2013/14 Capital Programme

109. The only changes in the proposed additions to the capital programme for 2013/14 since December are as follows:
a. A Community Safety Assets Fund of $£ 2,000 \mathrm{k}$ has been established to support the Council's investment in Community Safety;
b. An increase in the Environmental Assets budget of $£ 75 \mathrm{k}$ for increased electrical supply infrastructure costs at Ruislip Lido, plus $£ 25 \mathrm{k}$ for foundation pile works required for the Railway Mess Office;
c. Additional $£ 100 \mathrm{k}$ for the Library refurbishment programme to provide welfare facilities at the Harlington Library;
d. $£ 325 \mathrm{k}$ has been included to support investment at the Compass Theatre, mirroring upgrade works at the Winston Churchill Hall.

## Primary Schools Capital Programme

110 In order to meet the demand for additional school places, this draft budget includes provision for $£ 120 \mathrm{~m}$ over the next two years.

111 Phase 2 permanent expansions has been re-phased, the initial budget phasing was estimated last year based on percentages of expected delivery over the 3 years and split over the 3 sub phases. The revised profile sees a reduction in expected expenditure for $2012 / 13$ falling from $£ 28.1 \mathrm{~m}$ to $£ 5.5 \mathrm{~m}$ with increases in 2013/14 and 2014/15.

112 Current cost estimates for phase 2 are showing a potential funding gap of $£ 10.305 \mathrm{~m}$. This is due to a result of a number of design changes which have been implemented as enhancements to the existing plans / additional accommodation over and above the original anticipated specification. These costs are now at stage D for a number of the projects, the stage C cost evaluation showed a resource gap of $£ 7.46 \mathrm{~m}$. The strategy is for value engineering cost reductions of between $5-10 \%$ to manage the forecast funding gap. If achieved on the schools that are currently being reviewed, this would only provide a cost reduction range of $£ 2.4 \mathrm{~m}-£ 4.9 \mathrm{~m}$. This leaves an absolute gap on the existing budget that potentially ranges between $£ 5.4 \mathrm{~m}-£ 7.9 \mathrm{~m}$.

113 The current budget for phase 2 also assumes 15.5 forms of entry, however projects are being worked up for 16.5 forms of entry, the assumption being that one of the projects will be dropped as demographic factors unfold. School places projections are still being produced, however, current expectations are that the additional form of entry is now required, giving an increase of $£ 5 \mathrm{~m}$.

114 The fundamental design elements for Phase 3 have now been agreed and include a number of changes such as increased gross floor area and further infrastructure related to highways which have increased the estimated costs for the phase by $£ 1.74 \mathrm{~m}$. This increases the original estimated budget of $£ 18 \mathrm{~m}$ to the revised $£ 19.74 \mathrm{~m}$.

115 At the time of writing the ongoing work on school placements is indicating further growth in the pupil forecast, however, although this analysis has not been finalised a localised pressure has emerged in the Hayes and Cranford Park areas for September 2013 for an additional 3 forms of entry. A number of options are being investigated, but it is clear that some additional temporaries will be required in the area and $£ 1 \mathrm{~m}$ is being added to phase 3 A for $2013 / 14$, and $£ 3 \mathrm{~m}$ for phase 3 permanent for a potential further 1 form of entry. Potential further forms of entry may be required to be planned for as the analysis continues and is updated with census information.

116 Table 10 below therefore reflects the current capital budget position with revised phasing over the next 2 years from monitoring and forms of entry by phase. This shows that the programme has increased from $£ 127.52 \mathrm{~m}$ to $£ 149.69 \mathrm{~m}$. The increase is explained by the $£ 10.31 \mathrm{~m}$ for cost increase on Phase 2 permanent and $£ 1.13 \mathrm{~m}$ for additional capacity, $£ 4.74 \mathrm{~m}$ for phase 3 new builds, $£ 1 \mathrm{~m}$ for Phase 3 temporaries for the September 2013 bulge and $£ 5 \mathrm{~m}$ for an additional form of entry for Phase 2.

Table 10 Primary School Capital Programme

|  | $\begin{gathered} 2010 / 11 \\ £^{\prime} 000 \end{gathered}$ | 2011/12 £'000 | $2012 / 13$ $£^{\prime} 000$ | $\begin{gathered} 2013 / 14 \\ £^{\prime} 000 \end{gathered}$ | $\begin{gathered} 2014 / 15 \\ £^{\prime} 000 \end{gathered}$ | Total <br> £'000 | Permanent FE | Temporary Units |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minor Works | 559 | 158 | 437 | 0 | 0 | 1,154 |  | 3.0 |
| Phase 1 | 1,080 | 8,106 | 6,538 | 6,302 | 535 | 22,561 | 6.0 |  |
| Phase 1A (incl. | 10 |  | 905 |  |  |  |  |  |
| Rosedale) | 10 | 1,993 | 905 5,484 | 58,882 | - 0 | 2,908 |  | 7.0 |
| Phase 2 | 0 | 1,027 | 5,484 | 58,882 | 28,453 | 93,846 | 17.5 | -2.0 |
| Phase 2A | 0 | 42 | 2,840 | 0 | 0 | 2,882 |  | 10.0 |
| Phase 3 | 0 | 157 | 854 | 9,804 | 11,925 | 22,740 | 6.0 |  |
| Phase 3A | 0 | 0 | 0 | 2,300 | 1,300 | 3,600 |  | 13.0 |
| Expenditure | 1,649 | 11,483 | 17,058 | 77,288 | 42,213 | 149,691 | 29.50 | 31.00 |
| DfE Grant* | 1,649 | 9,055 | 14,087 | 25,942 | 8,564 | 59,297 |  |  |
| Section 106 | 0 | 2,428 | 2,971 | 5,800 | 3,870 | 15,069 |  |  |
| Council Resources | 0 | 0 | 0 | 45,546 | 29,779 | 75,325 |  |  |
|  | 1,649 | 11,483 | 17,058 | 77,288 | 42,213 | 149,691 |  |  |

## Priority School Building Programme

117. The DFE announced earlier this year that the Abbotsfield bid had been approved. It has been confirmed that this would be funded through a new Private Finance Initiative which would be fully underwritten by the DFE. The works to be undertaken are to be managed directly by the DFE, with an expected start point of April - June 2014. Therefore this major schools project does not feature in the current programme.
118. However, there is a significant maintenance liability at Abbotsfield which will need resolving before the proposed timing of the delivery of new school buildings. The funding from the DFE is solely for the provision of a new building and it will not cover ICT or fixture and fittings. The DFE's assumption is that these can be met from the School's revenue budget but this may not be feasible for Abbotsfield given their budget position. However, should this prove to be the case, sufficient capacity exists within the Council's capital budgets to cover any shortfall.
119. The capital programme includes a total of $£ 21.05 \mathrm{~m}$ of on-going programmes of works; $£ 10.07 \mathrm{~m}$ of this is funded by external grants or S106 funds. Of the balance not externally funded, $£ 1 \mathrm{~m}$ is likely to satisfy the Prudential Code for borrowing. The remainder of the works programme therefore needs to be funded from capital receipts, summarised in Table 11 below. The delivery of the current disposal programme will be sufficient to support delivery of these programmes up to 2016/17, at which point additional receipts or other funding sources will need to be identified.

Table 11 Application of Capital Receipts

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 1 3 / 1 4}$ | $\mathbf{2 0 1 4 / 1 5}$ | $\mathbf{2 0 1 5 / 1 6}$ | $\mathbf{2 0 1 6 / 1 7}$ | Total |
| Capital Receipts | $\left(£^{\prime} 000\right)$ | $\left(£^{\prime} 000\right)$ | $\left(£^{\prime} 000\right)$ | $\left(£^{\prime} 000\right)$ | $\left(£^{\prime} 000\right)$ |
| Community Initiatives | 1,525 | 1,525 | 1,525 | 1,525 | 6,100 |
| Highways Programmes | 3,638 | 1,638 | 1,638 | 1,638 | 8,552 |
| Property \& Facilities Management | 3,464 | 600 | 600 | 600 | 5,264 |
| Social Care Grants | 1,350 | 1,350 | 1,350 | 1,350 | 5,400 |
| Total Expenditure | $\mathbf{9 , 9 7 7}$ | $\mathbf{5 , 1 1 3}$ | $\mathbf{5 , 1 1 3}$ | $\mathbf{5 , 1 1 3}$ | $\mathbf{2 5 , 3 1 6}$ |
| Capital Receipts available to fund |  |  |  |  |  |
| Programmes of Works | $\mathbf{1 1 , 0 9 8}$ | $\mathbf{9 , 7 9 7}$ | $\mathbf{5 , 9 1 0}$ | $\mathbf{4 , 4 8 5}$ | $\mathbf{3 1 , 2 9 0}$ |
| Capital Receipts (Surplus)/Shortfall | $\mathbf{- 1 , 1 2 1}$ | $\mathbf{- 4 , 6 8 4}$ | $\mathbf{- 7 9 7}$ | $\mathbf{6 2 8}$ | $\mathbf{- 5 , 9 7 4}$ |

120. These programmes may be suitable for the application of future CIL funding and this, alongside optimisation of S106 and third party contributions, may be used to alleviate pressures on requiring the disposal of assets.

## Capital Receipts

121. The current receipts forecast is showing a reduction in the expectation for the current year 2012/13 with the phasing of receipts being pushed further into the future. This is summarised in the table below.

Table 12 - Phasing of Capital Receipts

|  | $2012 / 13$ <br> $(£ 000 \mathrm{~s})$ | $\mathbf{2 0 1 3 / 1 4}$ <br> $(£ 000 \mathrm{~s})$ | $\mathbf{2 0 1 4 / 1 5}$ <br> $(£ 000 \mathrm{~s})$ | $\mathbf{2 0 1 5 / 1 6}$ <br> $(£ 000 \mathrm{~s})$ | $\mathbf{2 0 1 6 / 1 7}$ <br> $(£ 000 \mathrm{~s})$ | Total <br> $(£ 000 \mathrm{~s})$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Original Budget | 23,648 | 12,675 | 0 | 0 | 0 | 36,323 |
| Total Receipts Current forecast | 2,912 | 11,936 | 17,057 | 9,173 | 5,464 | 46,542 |

122. Table 12 does not include HRA receipts that could be used for general housing programmes should the Council elect to enter into an agreement regarding retention of RTB receipts.

## Funding of the Capital Programme

123. Table 13 shows the proposed financing for the draft budget shown in Appendix 9 prepared under assumptions that ongoing programmes of work are maintained at 2012/13 levels. Additionally external funding is yet to be confirmed for 2013/14.

Table 13 General Fund Financing

|  | $\begin{gathered} \hline 2013 / 14 \\ £^{\prime} 000 \end{gathered}$ | $\begin{gathered} \hline 2014 / 15 \\ £^{\prime} 000 \end{gathered}$ | $\begin{gathered} \hline 2015 / 16 \\ £^{\prime} 000 \end{gathered}$ | $\begin{gathered} \hline 2016 / 17 \\ £^{\prime} 000 \end{gathered}$ | $\begin{aligned} & \text { Total } \\ & £^{\prime} 000 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| GF Prudential Borrowing | 75,513 | 26,634 | 563 | 3,772 | 106,481 |
| GF Capital Receipts | 11,936 | 17,057 | 9,173 | 5,464 | 43,630 |
| Grants | 37,069 | 15,580 | 8,068 | 8,068 | 68,784 |
| Other $3^{\text {rd }}$ Party Contributions | 6,261 | 3,870 | 0 | 0 | 10,131 |
| Total | 130,779 | 63,141 | 17,803 | 17,303 | 229,026 |

124. In the absence of increased grant funding, significant use of Prudential Borrowing will be required to finance the proposed 2013/14 capital programme. Of the £75.51m borrowing requirement for 2013/14 specific resources have been identified to support $£ 45.5 \mathrm{~m}$ investment in school expansions and Highgrove Pool, $£ 17.36 \mathrm{~m}$ invest-to-save/self-financing projects with the remaining $£ 12.65 \mathrm{~m}$ requiring unsupported borrowing. However, much of the latter represents rephased amounts from 2012/13 for which revenue financing costs have already been factored into the MTFF process in previous years.
125. The potential new or enhanced proposals outlined in this report would create an additional $£ 8.8 \mathrm{~m}$ of unsupported borrowing that require revenue resources. Additional financing for funding has been included in priority growth. There remain several areas of uncertainties both within programme scope and potential costs/liabilities in the years following 2013/14 that could result in the Council requiring to undertake significant further unsupported borrowing.
126. Forecast $2013 / 14$ capital receipts are sufficient to support continued investment in programmes of works such as Chrysalis, Highways Infrastructure and Disabled Facilities Grants. However, in the medium to long-term such receipts will become increasingly more challenging to realise and hence the financing strategy for these programmes will require review. Additionally, the opportunity cost of using receipts in this manner necessarily restricts resources available for new capital schemes.
127. The assumed grant levels shown in Table 10 for the Primary Schools programme will hopefully prove to be somewhat conservative as it does not include, as yet, unannounced additional funding. Although this may not materialise, the Council has received extra funding of approximately $£ 5 \mathrm{~m}$ per year for the last two financial years.
128. Other contributions included in Table 13 are predominantly Section 106 contributions available to support school expansion projects and includes the proposed new school at RAF Uxbridge. However, given an increase in S106 unallocated balances it is hoped that additional resources can be added into the Primary Capital Programme to alleviate the increase in borrowing required.
129. Provision to support up to $£ 24.85 \mathrm{~m}$ of borrowing for investment in new housing stock has been included within the HRA's revenue budget, in addition to capital financing costs associated with the treasury portfolio designed on settlement of $£ 191.6 \mathrm{~m}$ debt subsidy payment to central Government. This leaves, after appropriations, approximately $£ 16 \mathrm{~m}$ headroom borrowing which is then supplemented by receipts, appropriations from HRA to General Fund, balances and the provisioning of principal repayment from capital financing revenue. As a result the HRA has potential financial headroom to undertake further new housing schemes.
130. In conclusion, revenue resources for capital financing the draft programme can largely be considered to be already contained within the MTFF. The capital financing costs associated with the relatively small amount of new capital for which there is no existing provision or strategies already in place, is relatively minor. Such costs will be offset by updated Treasury strategies, in particular the deferral of borrowing whilst internal balances are strong and the fact that all current economic indicators lead to an interest rate environment in the foreseeable future of 'lower for longer' affording the Council relatively cheap borrowing.

Table 14 Capital Grant

| Capital Grant | Awarding Body | $\begin{gathered} \hline 2013 / 14 \\ £^{\prime} 000 \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2014 / 15 \\ £^{\prime} 000 \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2015 / 16 \\ £^{\prime} 000 \\ \hline \end{gathered}$ | $\begin{gathered} 2016 / 17 \\ £^{\prime} 000 \\ \hline \end{gathered}$ | $\begin{aligned} & \hline \text { Total } \\ & £^{\prime} 000 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Devolved Formula Capital (DFC) | DfE | 535 | 535 | 535 | 535 | 2,140 |
| Capital Maintenance | DfE | 2,400 | 2,008 | 1,000 | 1,000 | 6,408 |
| Basic Needs (Initial) | DfE | 7,556 | 7,556 | 0 | 0 | 15,112 |
| Basic Needs (Top Up) | DfE | 6,000 | 0 | 0 | 0 | 6,000 |
| Transport for London LIP | TfL | 2,998 | 2,998 | 2,998 | 2,998 | 11,992 |
| Outer London Fund ( Town Centres) | GLA | 1,965 |  |  |  | 1,965 |
| Disabled Facilities Grant | DH | 1,600 | 1,600 | 1,600 | 1,600 | 6,400 |
| Empty Property Grant | HCA | 260 | 312 | 312 | 312 | 1,196 |
| LA Contaminated Land Grant | EA | 0 | 0 | 1,622 | 1,623 | 3,245 |
| Community Capacity | DH | 560 | 571 | 0 | 0 | 1,131 |
| 2012/13-14/15 Allocations |  | 23,874 | 15,580 | 8,067 | 8,068 | 55,589 |
| Rephased DFC | DfE | 444 |  |  |  | 444 |
| Rephased Capital Maintenance | DfE | 704 |  |  |  | 704 |
| Rephased Basic Needs | DfE | 11,386 |  |  |  | 11,386 |
| Rephased Education Grants Other | DfE | 227 |  |  |  | 227 |
| Rephased Community Capacity | DH | 434 |  |  |  | 434 |
| Rephased Grants |  | 13,195 | 0 | 0 | 0 | 13,195 |
| Total Grant Funding Available |  | 37,069 | 15,580 | 8,067 | 8,068 | 68,784 |

(Shaded grant allocations have been confirmed with awarding bodies, other amounts represent best estimates.)
131. $2013 / 14$ grant funded expenditure falls into two distinct categories; $£ 7,081 \mathrm{k}$ of investment is directly attributable to grants for which variations in external funding would simply lead to the equivalent variation in expenditure. Such projects are funded from Devolved Formula Capital, TfL Local Implementation Plan and a share of DfE Capital Maintenance grant. The remainder ( $£ 29,988 \mathrm{k}$ ) is demand led and reductions in external funding would necessitate additional use of Council resources. $£ 15,980 \mathrm{k}$ of such funding is either confirmed or carried forward from 2011/12. The remaining $£ 14,008 \mathrm{k}$ consists of additional DfE Basic Needs funding to be announced by March 2013.

## OVERALL BUDGET FOR COUNCIL TAX SETTING 2013/14

## Director of Finance's Comments Regarding Responsibilities under the Local Government Act 2003

132. Under Section 25 of the Local Government Act 2003 the Director of Finance as the Council's nominated section 151 officer, has a responsibility to comment on:

- The robustness of the estimates for the coming year.
- The adequacy of the Council's reserves.

133. The Director of Finance is able to give positive assurances on the robustness of the estimates in general for the coming year. This view is based on:

- The use of an established, rigorous process for developing the budget through the Medium Term Financial Forecast (MTFF) process. This includes close alignment with the service planning process. This has been further strengthened through the continued development of the Business Improvement Delivery programme.
- The inclusion within the base budget of a £22.9m Development and Risk contingency.
- Service managers having made reasonable assumptions about demand pressures and taken a prudent view of volatile areas.
- Risk based financial monitoring being undertaken during the year and reported to Cabinet on a monthly basis. This includes the agreement of recovery plans to ensure that the budget is delivered in overall terms.
- Procedures in place to capture and monitor procurement and other efficiency savings.
- Prudent assumptions made about interest rates.
- The recommended increases in fees and charges in line with the assumptions in the revenue budget.
- The use of the Council's project management approach to monitor delivery of the material savings in the revenue budget.

134. The Director of Finance also has a duty to comment on the adequacy of the Council's reserves when the budget is being set. At the time of budget setting for 2012/13, the Director of Finance set a recommended range of balances. This was between $£ 12 \mathrm{~m}$ and $£ 24 \mathrm{~m}$, based on an analysis of the risks facing the Council. The recommended range has been updated following a review of the risks facing the Council. This is set out in the next section.

## Statement on Balances and Reserves

135. The Director of Finance has undertaken a review of the risks currently facing the Council. This has enabled an update to the recommended range of balances that the Council should hold. This forms the basis of the guidance provided above in relation to his responsibilities under the Local Government Act 2003.
136. To assess the adequacy of general reserves, the Director of Finance has taken into account the strategic, operational and financial risks facing the Council. The Council should retain adequate reserves to cover unexpected expenditure and avoid costly short-term borrowing. Equally, the Council wishes to utilise the maximum resources available to achieve its objectives, therefore it plans to maintain reserves at the lowest prudent level.
137. To determine the recommended level of reserves the Council has assessed risk against the criteria as specified in Local Authority Accounting Panel (LAAP) Bulletin 77 (November 2008). This assessment includes the following:

- The robustness of the financial planning process (including the treatment of inflation and interest rates and the timing of capital receipts).
- How the Council manages demand led service pressures.
- The treatment of planned efficiency savings / productivity gains.
- The financial risks inherent in any major capital projects, outsourcing arrangements or significant new funding partnerships.
- The strength of the financial monitoring and reporting arrangements.
- Cashflow management and the need for short term borrowing.
- The availability of reserves, Government grants and other funds to deal with major contingencies and the adequacy of provisions.
- The general financial climate to which the Council is subject and its track record in budget and financial management.

138. The assessment, although based on the Council's procedures and structures, does have an element of subjectivity and to allow for this the optimum level of reserves incorporates a range. The recommended range for reserves for 2013/14 is $£ 15 \mathrm{~m}$ to $£ 30 \mathrm{~m}$. Ideally the Council should avoid having balances below the minimum level of $£ 15 \mathrm{~m}$, or above the maximum level of $£ 30 \mathrm{~m}$. The current MTFF maintains balances within this range. Details of the risk assessment are included in Appendix 8.
139. The range of issues that impact on the need to hold balances and reserves has been reviewed since last year's budget setting process and while most current funding streams have now been confirmed, the assessment of the minimum level of balances has increased to $£ 15 \mathrm{~m}$ due to the introduction of the Business Rates Retention Scheme and the localisation of Council Tax Support, both of which transfer a higher risk of financial uncertainty from central Government to local government. In particular, to increase future revenues flows from growth in Business Rates through economic development, whereas failure to grow will lead to a reduction in revenue with consequential impacts on the Councils budget. Similarly, the abolition of Council Tax Benefit and transfer of Council Tax support to local control increases the risk to the Council's finances in the event that the number of claimants entitled to Council Tax Reduction payments grows as this will fall to the Council to fund from within their current resources.

140 Whilst the forecast year end balances for 2012/13 have increased, the proposed contingency for $2013 / 14$ has also increased. A further significant contributor to the necessity for reserves arises from the reductions in funding and the need to find further savings on top of the $£ 60 \mathrm{~m}$ budget cuts, delivered over the last 3 financial years.
141. The projected level and recommended range of balances will vary depending on the budget proposals that are put forward by Cabinet.

## The Council Tax Requirement for 2012/13

142. The budget proposals included in this report represent Cabinet's budget strategy for 2013/14 and beyond. The revenue budget proposals have been developed to deliver a zero increase in Council Tax for the fifth successive year. The approved Council Tax level for 2013/14 is subject to Members' final choices in the budget setting process.

## Council Tax Referendum

143. The Localism Act 2011 introduced a power for the Secretary for Communities and Local Government to issue principles that define what should be considered as excessive Council Tax including proposed limits. If the Council proposes to raise its Council Tax above the proposed limits set, a referendum will need to be held. The result of the referendum will be binding upon the Council.
144. The Council Tax increase above which local authorities would be required to hold a referendum in 2013/4 on the basis of the Government's proposals is $2 \%$. The budget proposals outlined in this report maintain Council Tax at the same level as in 2012/13
and therefore the referendum threshold will not be triggered for the financial year 2013/14.

## Greater London Authority Precept

145. The Mayor of London's draft budget proposals for 2013/14 are scheduled for consideration by the London Assembly on 8th February 2013 and approval by 25 February 2013. The draft proposals result in a $1 \%$ decrease in the element of Council Tax that relates to the GLA precept. This is analysed across the relevant functional bodies as follows:

Table 15: Change in Proposed GLA Precept by Functional Body

| Functional Body | Band 'D' <br> Council Tax <br> $\mathbf{2 0 1 2 / 1 3 ~ ( £ ) ~}$ | Band 'D' <br> Council Tax <br> $\mathbf{2 0 1 3 / 1 4}(£)$ | Percentage <br> Change (\%) |
| :--- | ---: | ---: | ---: |
| Metropolitan Police Authority | 228.10 | 220.25 | -6 |
| London Fire and Emergency <br> Planning Authority, | 40.30 | 50.65 | +7.9 |
| TFL, | 1.97 | 2.37 | +8 |
| GLA | 39.54 | 29.73 | -5.2 |
| Share of Collection fund Surplus | -3.19 | 0 |  |
| Total | $\mathbf{3 0 6 . 7 2}$ | $\mathbf{3 0 3 . 0 0}$ | $\mathbf{- 1 . 2}$ |

146. The largest element of the GLA Group's budget relates to the Metropolitan Police Authority and this aligns to the Mayor's primary responsibility in making London Safer. Whilst there is a reduction in the Metropolitan Police's budget requirement the Mayor is protecting operational capacity and police numbers to be at or around 32,000 during his administration.
147. The GLA budget continues to include the budget and Council Tax implications of the Olympic and Paralympic games over the period 2006/07-2016/17. The contribution from Council Tax-payers to the Games remains at $£ 20$ per Band D property in 2013/14 unchanged from 2012/13.

## Financial Implications

This is a financial report and the financial implications are included throughout.

## 4. EFFECT ON RESIDENTS, SERVICE USERS \& COMMUNITIES

## What will be the effect of the recommendation?

The budget proposals in this report result in no change in the Council Tax for 2013/14. The budget proposals contain the funding strategy for delivering the Council's objective. The effects are therefore extremely wide ranging. They will be managed through the performance targets and outcomes that will be delivered through the resources approved in the revenue budgets and capital programme.

The revenue budget and capital programme include growth in some new service areas and these proposals will result in improved outcomes for residents and service users. Overall the package of proposals is designed to secure the most effective combination of service outcomes across the whole of the Council's business. This will be by improving the value for money offered by services and by maximising funding, procurement, efficiency and service effectiveness gains.

## Consultation Carried Out or Required

Each of the Policy Overview Committees has received reports setting out the draft revenue budget and capital programme proposals relevant to their remit. This was approved by Cabinet on 20 December 2012 for consultation at the January 2013 round of meetings. Comments on the budget from each of the service Policy Overview Committees were referred to the Corporate Services and Partnerships Policy Overview Committee, who met on 6 February 2013 to consider the comments received from the three other Policy Overview Committees on the budget proposals relevant to their remit. The comments from that Committee will be presented to Cabinet in appendix 12.

The Council also has a statutory responsibility to consult on its budget proposals with business ratepayers and residents in the Borough. A budget consultation survey was published on the Council's web-site in relation to the Cabinet's draft budget proposals after the meeting on 20 December 2012. The results from those who responded indicated that $80 \%$ were satisfied with the budget and $70 \%$ agreed that it demonstrated good value-for-money. No specific responses were received from the business community arising from this consultation. Additionally, the January Policy Overview Committee public meetings have a specific focus on the budget proposals within each of the related service areas. The draft budget reported to December Cabinet has also been available to view on the Council's website. Schools Forum has also been consulted on those budget proposals that have a potential impact on schools budgets.

## 5. CORPORATE IMPLICATIONS

## Corporate Finance

This is a corporate finance report and the corporate financial implications are noted throughout.

## Legal

The Budget and Policy Framework Procedure Rules as set out in the Council's Constitution require the Cabinet to make proposals on the Council's budget. This requires them to be in accordance with the timetable which it has published. The Cabinet proposals are set out in this report for the consideration of full Council.

In respect of income the Council provides a number of services in respect of which it can impose charges and fees to users. In certain instances those fees or charges may be set by Government. In other cases the Council has discretion as to the level of charges it sets. It should be noted that in respect of certain matters the Council can only impose a fee or charge which reflects the actual cost to the Council of providing such services. This has to be considered when setting the overall budget.

The Director of Finance's duties under the Local Government Act 2003, insofar as they relate to budget setting, are set out in the body of the report. Of importance to Members is the duty for
him to comment on the robustness of estimates for the forthcoming year. Members will note that earlier in this report, the Director of Finance has given a number of positive assurances in relation to this issue.

The second duty for Members to note is the duty imposed on the Director of Finance to comment on the adequacy of the Council's reserves. Members will note that a Statement of Reserves and Balances is contained within paragraphs 135 to 141 of the report which discharges this duty.

As the Council's Section 151 Officer, it is the Director of Finance's professional duty to propose to Members a budget which is soundly based, balanced and adequate to fund the expected level of service provision in the forthcoming financial year. This duty is reinforced in the Council's Constitution. This requires the Director of Finance to ensure the lawfulness and financial prudence of decision-making.

The 'Wednesbury reasonable' principle also requires a local authority, when making decisions, to take into account all relevant considerations and to disregard all irrelevant considerations. Clearly, in the context of budget-setting, having regard to the Director of Finance's professional advice is a relevant consideration for Members to take into account. However, Members are not bound to follow his advice. However, they should have good reasons for departing from it should they choose to do so. Furthermore, Members must at all times have regard to the overriding principle that they should set a legal budget and one which is as prudent as the circumstances permit.

Members must have regard to section 106 Local Government Finance Act 1992. This is in respect of a Member who has not paid an amount due in respect of Council Tax for at least two months after it becomes payable. They may not vote on matters concerning the level of Council Tax or the administration of it. Therefore, any Members who are more than two months in arrears with their Council Tax payments must make a declaration to this effect at the beginning of the meeting.

## Relevant Service Groups

The budget proposals included in this report result from a substantial corporate process involving all service Groups. In particular, individual Corporate Directors and CMT collectively have developed the proposals in this report. The implications for all services of the individual budget proposals are set out in detail in the attached appendices.

## 6. BACKGROUND PAPERS

Report to Cabinet 20 December 2012 - Medium Term Financial Forecast 2013/14 - 2014/15
Report to Council 24 February 2011 - General Fund Revenue Budget and Capital Programme 2011/12

Local Government Finance Settlement 2013/14 located at
http://www.local.communities.gov.uk/finance/1314/settle.htm\#Settle
Appendix 1

| Corporate Summary | $\begin{aligned} & 2012 / 13 \\ & £(000 \mathrm{~s}) \end{aligned}$ | $\begin{array}{r} 2013 / 14 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ | $\begin{array}{r\|} \hline 2014 / 15 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2015 / 16 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Resources |  |  |  |  |  |
| Increase in Council Tax (\%) | 0.0\% | 0.0\% | 0.0\% | 1.0\% | 1.0\% |
| Council Tax Band D (£) | £1,112.93 | £1,112.93 | $£ 1,112.93$ | £1,124.06 | $£ 1,135.30$ |
| Increase in Council Tax Base (Band D properties) | 1,118 | 1,030 | 1,000 | 900 | 800 |
| Council Tax Base (Band D properties) | 100,236 | 87,446 | 88,446 | 89,346 | 90,146 |
| Net Council Tax Revenues | 111,556 | 97,321 | 98,434 | 100,430 | 102,343 |
| Local Council Tax Support Grant | 0 | 15,605 | 15,605 | 15,065 | 15,605 |
| Collection Fund (Deficit) / Surplus | 1.334 | 480 | 0 | 0 | 0 |
| Gross Council Tax Revenues | 112,890 | 113,406 | 114,039 | 115,495 | 117,948 |
| Baseline Business Rate Income | 0 | 41,252 | 42,517 | 43,580 | 44,670 |
| Growth on Local Share | 0 | 119 | 123 | 126 | 128 |
| Less: (Levy on Growth) / Safety Net Payments | 0 | (60) | (62) | (63) | (64) |
| Net Business Rate Revenues | 0 | 41,311 | 42,578 | 43,643 | 44,734 |
| Revenue Support Grant | 77,778 | 62,007 | 51,428 | 42,829 | 34,847 |
| Other Central Government Funding | 29,232 | 10,040 | 10,136 | 8,923 | 8,842 |
| Local Council Tax Support Grant | 0 | $(15,605)$ | (15,605) | $(15,065)$ | (15,605) |
| Corporate Grant Income | 107,010 | 56,442 | 45,959 | 36,687 | 28,084 |
| Total Resources | 219,900 | 211,159 | 202,576 | 195,825 | 190,766 |
| Budget Requirement |  |  |  |  |  |
| Roll Forward Budget | 220,302 | 219,900 | 219,900 | 219,900 | 219,900 |
| Inflation (non-schools) | 3,070 | 2,926 | 6,405 | 9,978 | 13,656 |
| Corporate Items | 6,219 | $(2,143)$ | $(2,143)$ | $(1,908)$ | $(1,658)$ |
| Contingency | 5,755 | 6,657 | 9,815 | 13,064 | 16,890 |
| Priority Growth Items | 2,250 | 930 | 2,680 | 3,430 | 3,430 |
| Savings | $(17,696)$ | $(17,111)$ | $(34,081)$ | $(48,639)$ | $(61,452)$ |
| Total Budget Requirement - all resources | 219,900 | 211,159 | 202,576 | 195,825 | 190,766 |
| Budget Gap / (Surplus) | 0 | 0 | 0 | 0 | 0 |

## Appendix 1a

MTFF 2013/14-2016/17

| Corporate Summary | $\begin{array}{r} \hline 2013 / 14 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ | $\begin{gathered} \hline 2014 / 15 \\ £(000 \mathrm{~s}) \end{gathered}$ | $\begin{array}{r} \hline 2015 / 16 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ | $\begin{array}{r} \hline 2016 / 17 \\ £(000 \mathrm{~s}) \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Business Rate Revenues |  |  |  |  |
| Inflationary Uplift on Business Rate Revenues Forecast Growth on Business Rate Revenues | $\begin{aligned} & 2.67 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 3.07 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 2.50 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 2.50 \% \\ & 0.00 \% \end{aligned}$ |
| Forecast Gross Business Rate Yield | 331,325 | 341,489 | 350,026 | 358,777 |
| Less: Central Government Share (50\%) | 165,663 | 170,745 | 175,013 | 179,389 |
| Less: GLA Share (20\%) | 66,265 | 68,298 | 70,005 | 71,755 |
| Forecast LBH Share of Business Rate Yield (30\%) | 99,398 | 102,447 | 105,008 | 107,633 |
| Less: Baseline Business Rate Income | $(41,252)$ | $(42,517)$ | $(43,580)$ | $(44,670)$ |
| Less: Tariff | (58,027) | $(59,807)$ | $(61,302)$ | $(62,835)$ |
| Growth on LBH Share | 119 | 123 | 126 | 128 |
| Less: (Levy on Growth) / Safety Net Payments | (60) | (62) | (63) | (64) |
| Retained Growth | 59 | 61 | 63 | 64 |
| Add: Baseline Business Rate Income | 41,252 | 42,517 | 43,580 | 44,670 |
| Net Business Rate Revenues | 41,311 | 42,578 | 43,643 | 44,734 |
| Other Central Government Funding |  |  |  |  |
| 2013/14 Council Tax Freeze Grant | 1,129 | 1,129 | 0 | 0 |
| Extension of Small Business Rates Relief | 200 | 200 | 200 | 200 |
| Education Services Grant | 3,118 | 3,118 | 3,118 | 3,118 |
| Less: Provision for Academy Transfers | (580) | (580) | (580) | (580) |
| Community Safety Fund | 137 | 132 | 127 | 122 |
| Housing Benefit Administration Subsidy Grant | 2,069 | 1,986 | 1,907 | 1,831 |
| Local Reform \& Community Voices Grant | 182 | 188 | 188 | 188 |
| Lead Local Authority Flood Grant | 58 | 58 | 58 | 58 |
| NHS Section 256 Agreement | 3,727 | 3,905 | 3,905 | 3,905 |
| Total Other Central Government Funding | 10,040 | 10,136 | 8,923 | 8,842 |

MTFF 2013/14-2016/17

| Description | Net Variation from 2012/13 Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| Corporate Items | $£(000 s)$ | $£(000 s)$ | $£(000 \mathrm{~s})$ | $£(000 \mathrm{~s})$ |
| Contributions (from) / to Balances | -2,126 | -2,126 | -2,126 | -2,126 |
| Increase in Council Tax Older Persons Discount | 15 | 15 | 250 | 500 |
| New Health Responsibilities | 151 | 151 | 151 | 151 |
| Net Impact of Central Support Cost Allocation to Grant funded budgets | -445 | -445 | -445 | -445 |
| LAA Reward Grant share to Safer Hillingdon Partnership | -292 | -292 | -292 | -292 |
| Provision for other new burdens | 554 | 554 | 554 | 554 |
| Sub-total | -2,143 | -2,143 | -1,908 | -1,658 |
| Net Corporate Items | -2,143 | -2,143 | -1,908 | -1,658 |
|  |  |  |  |  |


| Development \& Risk Contingency | $\begin{array}{r} \text { Provision } \\ 2012 / 13 \end{array}$ | $\begin{array}{r} \hline \text { Change } \\ \text { from } \\ 2012 / 13 \\ \hline \end{array}$ |  | $\begin{array}{r} \hline \text { Gross } \\ \text { Risk } \\ 2013 / 14 \\ \hline \end{array}$ | Probability | $\begin{array}{r} \text { Provision } \\ 2013 / 14 \\ \hline \end{array}$ | $\begin{array}{r} \text { Provision } \\ 2014 / 15 \\ \hline \end{array}$ | $\begin{array}{r} \text { Provision } \\ 2015 / 16 \\ \hline \end{array}$ | $\begin{array}{r} \text { Provision } \\ 2016 / 17 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Potential Calls | £(000s) | $£(000 \mathrm{~s})$ |  | $£(000 s)$ | (\%) | $£(000 s)$ | $£(000 s)$ | $£(000 s)$ | $£(000 \mathrm{~s})$ |
| General Contingency | 1,000 | 0 | All | 1,000 | 100\% | 1,000 | 1,000 | 1,000 | 1,000 |
| Pump priming for BID savings | 500 | 0 | All | 500 | 100\% | 500 | 0 | 0 | 0 |
| Pensions Auto-enrollment | 0 | 660 | All | 2,190 | 30\% | 660 | 660 | 660 | 660 |
| Schools withdrawal from the HR payroll | 300 | -300 | A\&F | 0 | 0\% | 0 | 0 | 0 | 0 |
| Uninsured claims | 400 | 0 | A\&F | 400 | 100\% | 400 | 400 | 420 | 420 |
| Additional costs for 2 year olds (included in grant funding now) | 357 | -357 | RS | 0 | 0\% | 0 | 0 | 0 | 0 |
| Carbon Reduction Commitment Energy Efficiency Scheme | 450 | -48 | RS | 402 | 100\% | 402 | 392 | 392 | 392 |
| Contingency against Leisure outsourced income streams | 480 | -263 | RS | 217 | 100\% | 217 | 300 | 300 | 300 |
| Development Control Income | 500 | -500 | RS | 0 | 0\% | 0 | 0 | 0 | 0 |
| HS2 Challenge contingency | 200 | 0 | RS | 200 | 100\% | 200 | 0 | 0 | 0 |
| Heathrow Expansion Challenge Contingency | 0 | 200 | RS | 200 | 100\% | 200 | 0 | 0 | 0 |
| Impact of welfare reform on homelessness | 737 | 0 | RS | 737 | 100\% | 737 | 737 | 737 | 737 |
| Hillingdon Local Plan (Formerly LDF) | 90 | -60 | RS | 30 | 100\% | 30 | 130 | 0 | 0 |
| SIEN transport | 100 | 660 | RS | 1,010 | 75\% | 760 | 610 | 510 | 510 |
| daste Disposal Levy (Demand-led Tonnage Increases) | 550 | 1,460 | RS | 2,010 | 100\% | 2,010 | 2,810 | 3,610 | 4,410 |
| Thpact of reduction in UKBA grant funding | 1,449 | 546 | SC\&H | 1,995 | 100\% | 1,995 | 1,736 | 1,384 | 1,253 |
| herease in Transitional Children due to Demographic Changes | 2,742 | 1,072 | SC\&H | 3,878 | 98\% | 3,814 | 5,165 | 6,229 | 7,286 |
| Potential shortfall in SCH\&H savings delivery | 500 | -500 | SC\&H | 0 | 0\% | 0 | 0 | 0 | 0 |
| SC\&H BID Staffing Structure Review | 0 | 1,500 | SC\&H | 1,500 | 100\% | 1,500 | 1,500 | 1,500 | 1,500 |
| Social Care Pressures (Adults) | 6,171 | 1,506 | SC\&H | 8,323 | 92\% | 7,677 | 9,820 | 11,767 | 13,867 |
| Children's Social Care (Southwark Judgement) | 165 | -165 | SC\&H | 0 | 0\% | 0 | 0 | 0 | 0 |
| Social Care Pressures (Children's) | 0 | 781 | SC\&H | 781 | 100\% | 781 | 781 | 781 | 781 |
| Total Potential Calls | 16,691 | 6,192 |  | 25,373 |  | 22,883 | 26,041 | 29,290 | 33,116 |
| Financing |  |  |  |  |  |  |  |  |  |
| Base Budget |  |  |  |  |  | 16,691 | 16,691 | 16,691 | 16,691 |
| Increase in contingency base budget included in error in Feb |  |  |  |  |  | 850 | 0 | 50 | 850 |
| 2012/13 Contingency released to Directorate Budgets |  |  |  |  |  | -1,315 | -1,315 | -1,315 | -1,315 |
| Revised Base Budget |  |  |  |  |  | 16,226 | 16,226 | 16,226 | 16,226 |
| Increase / Decrease in Contingency |  |  |  |  |  | 6,657 | 9,815 | 13,064 | 16,890 |
| Total Financing |  |  |  |  |  | 22,883 | 26,041 | 29,290 | 33,116 |

MTFF 2013/14-2016/17

| Priority Growth Proposals | Group | Net Variation from 2012/13 Budget |  |  | Budget |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| Description |  | $£(000 s)$ | $£(000 s)$ | $£(000 s)$ | $£(000 \mathrm{~s})$ |
| Additional Litter and dog waste bins(one-off funding dropping out) | RS | -18 | -18 | -18 | -18 |
| Extended Library Opening Hours | RS | 22 | 22 | 22 | 22 |
| Increase in Unallocated Priority Growth |  | 926 | 2,676 | 3,426 | 3,426 |
| Total Priority Growth Proposals |  | 930 | 2,680 | 3,430 | 3,430 |
|  |  |  |  |  |  |
| Memorandum - Unallocated Priority Growth Fund | Group | Priority further | Growth Av itiatives | vailable to | Fund |
|  |  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
|  |  | $£(000 \mathrm{~s})$ | $£(000 \mathrm{~s})$ | $£(000 s)$ | $£(000 \mathrm{~s})$ |
| Roll Forward Budget |  | 1,704 | 1,704 | 1,704 | 1,704 |
| Additional Priority Growth included in MTFF |  | 926 | 2,676 | 3,426 | 3,426 |
| Unallocated Priority Growth Fund |  | 2,630 | 4,380 | 5,130 | 5,130 |
| Initiatives funded from Unallocated Priority Growth |  |  |  |  |  |
| Trees Officer (Full Year Effect) | RS | 50 | 50 | 50 | 50 |
| Legal Support for BID Reviews | A\&F | 43 | 43 | 43 | 43 |
| Proceeds of Crime Officer | RS | 56 | 56 | 56 | 56 |
| Ruislip Lido Officer | RS | 33 | 33 | 33 | 33 |
| Park Cleaning - Weekend Litter Collection April to September | RS | 57 | 57 | 57 | 57 |
| Community Safety - On-going Projects | RS | 58 | 58 | 58 | 58 |
| Community Safety - New Projects | RS | 100 | 100 | 100 | 100 |
| Highways Inspector - Section 58 | RS | 33 | 33 | 33 | 33 |
| Planning for Business Co-ordinator | RS | 50 | 50 | 50 | 50 |
| Enhanced Litter Collection | RS | 65 | 55 | 55 | 55 |
| Additional Schools Funding | RS | 500 | 1,250 | 2,000 | 2,000 |
| Road \& Pavement Maintenance (increase from £500k to £1,000k) | RS | 500 | 0 | 0 | 0 |
| Transportation Planning Policy Officer | RS | 60 | 60 | 60 | 60 |
| Care Leavers Grant | SC\&H | 25 | 25 | 25 | 25 |
| Remaining Unallocated Priority Growth Fund |  | 1,000 | 2,510 | 2,510 | 2,510 |


| Description | Net Variation from 2012/13 Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| Full Year Impact of Prior Year Savings | -10,692 | -23,925 | -35,806 | -48,910 |
| New Savings Proposals |  |  |  |  |
| Administration \& Finance | -253 | -714 | -895 | -878 |
| Residents Services | -2,292 | -2,958 | -3,709 | -3,637 |
| Social Care \& Health | -3,874 | -1,428 | -1,791 | -1,755 |
| Policy Decisions \& Corporate Items | 0 | -5,056 | -6,438 | -6,272 |
| Sub-total | -17,111 | -34,081 | -48,639 | -61,452 |
| Unallocated Savings | 0 | -0 | -0 | -0 |
| Total | -17,111 | -34,081 | -48,639 | -61,452 |

MTFF 2013/14-2016/17

|  | Description of proposal | $\begin{gathered} \text { 2013-14 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2014-15 } \\ \text { £000's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2015-16 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} 2016-17 \\ £ 000 \text { 's } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) |  |  |  |  |  |
| HR L\&D1 | L\&D Rationalisation of Training | -25 | -25 | -25 | -25 |
| DS3 | BID Review of Electoral and Registration Services | -20 | -20 | -20 | -20 |
| FS3 | Review of Insurance Premiums and Provisions | -50 | -50 | -50 | -50 |
| PP1 | Review of Policy and Performance Services | -67 | -67 | -67 | -67 |
| HR L\&D2 | Review of Social Worker Development Programme | -37 | -47 | -47 | -47 |
|  | SUB-TOTAL FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) | -199 | -209 | -209 | -209 |
| FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) |  |  |  |  |  |
| PPBS1 | Review of Business Support | -65 | -65 | -65 | -65 |
|  | This is the full year effect of the review to the structure of the Central Services Business Support Unit in 2012/13 and the review of the PA Support to Central Services. |  |  |  |  |
| FS4 | Review of External Audit Costs | -168 | -168 | -168 | -168 |
|  | The Council currently employs Deloitte as its External Auditor, within a framework agreed by the Audit Commission, which sets the level of fees charged. The demise of the Audit Commission will significantly reduce the fees that Deloitte are required to charge as they currently include a large element of Audit Commission overhead cost recovery. This savings is based on the indicative new charging levels currently being consulted with councils. |  |  |  |  |
| PP4 | London Boroughs Grant Scheme - further reduction in contributions | -89 | -89 | -89 | -89 |
|  | Further to a review of the London Borough Grant Scheme, it is anticipated that further savings will be made in 2013/14 due to a reduction in costs. This figure is subject to decisions by London Councils Grant committee and the Leader's committee on the prioroties and scale of the scheme. This is likely to result in a reduced contribution from boroughs, but will also be subject to subsequent consultation on the impact. |  |  |  |  |
| FS2 | BID Finance Review | -82 | -82 | -82 | -82 |
|  | This saving is the full year effect of the Accounting and Revenues restructuring that is being implemented during 2012/13 plus the deletion of a further post in Education Finance on the back of the increasing number of schools transferring to Academy status. |  |  |  |  |
| DS4 | Election and Registration Services Review of Income Generation | -30 | -30 | -30 | -30 |
|  | As a result of the recent restructure within the Election and Registration service and the implementation of further service efficiencies, the team is benefiting from working in a more efficient and effective manner. This has allowed for the opportunity to review and reassess the income generating potential of the service and, as such, has resulted in a sustainable increase of $£ 30 \mathrm{k}$. |  |  |  |  |
| FS7 | Review of Council Top Tier Structure | -165 | -165 | -165 | -165 |
|  | A revised top tier structure of the Council was agreed at Council on 8th November 2012. This proposal captures the savings arising from this restructure. |  |  |  |  |
|  | SUB-TOTAL FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) | -599 | -599 | -599 | -599 |
| NEW 2013-14 MEASURES |  |  |  |  |  |
|  | Major Transformation Projects \& BID Reviews (see Appendix 5d for details) | -253 | -253 | -253 | -253 |
|  | Allocated Future Years Savings Target | 0 | -714 | -1,609 | -2,487 |
|  | SUB-TOTAL NEW 2013-14 MEASURES | -253 | -967 | -1,862 | -2,740 |
| Total Savings Administration and Finance Services |  | -1,051 | -1,775 | -2,670 | -3,548 |


|  | Description of proposal | $\begin{gathered} \hline \text { 2013/14 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { 2014/15 } \\ \text { £000's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { 2015/16 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { 2016/17 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) |  |  |  |  |  |
| PECS11 | Full year impact of 2011-12 saving - BID Compliance review | -113 | -113 | -113 | -113 |
| ES2b/ ES11 | Full year impact of 2011-12 Saving - HRA review | 0 | -250 | -250 | -250 |
| PECS26 | Full-year impact of 2011-12 saving - Advertising income | 0 | 0 | 0 | 0 |
|  | SUB-TOTAL FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) | -113 | -363 | -363 | -363 |
| FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) |  |  |  |  |  |
| PECS 23 | New Homes Bonus - Matched funding | -2,693 | -4,525 | -4,945 | -5,216 |
|  | DCLG Local Growth Initiative to match fund Council Tax on new homes built - savings from 2013/14 onwards add to existing award of £2,969k |  |  |  |  |
| ICT1,2\&4 | Restructuring of ICT Service and Re-Tendering ICT Contracts | -110 | -360 | -360 | -360 |
|  | The restructure savings relates to opportunities through the continued unification of the ICT function. There are additional savings in the ICT restructure and in the BID Cross Cutting savings for 2013/14. |  |  |  |  |
| ICT5 | Process development within Contact Centre | -90 | -90 | -90 | -90 |
|  | Opportunities through the use of improved technology and investigating different delivery models, including considering the outsourcing of individual services. |  |  |  |  |
| PEECS12-26 | Education Funding - Academy transfers | -804 | -804 | -804 | -804 |
|  | Reduction in expenditure to reflect the reduced level of central government funding due to Academy transfers |  |  |  |  |
|  | SUB-TOTAL FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) | -3,697 | -5,779 | -6,199 | -6,470 |
| NEW 2013-14 MEASURES |  |  |  |  |  |
| PEECS13-01 | Education Funding - Continuing review | -115 | -115 | -115 | -115 |
|  | Further savings in Education to reflect revised Education funding regime |  |  |  |  |
| PEECS13-02 | Waste Services - Dry Recycling Contract | -536 | -536 | -536 | -536 |
|  | Revised scope and contract for dry recyclates |  |  |  |  |
| PEECS13-03 | Town Centre Management | -23 | -23 | -23 | -23 |
|  | Restructure and merger of Town Centre and Communty Engagement teams |  |  |  |  |
| PEECS13-04 | Arts \& Events Service Restructure | -42 | -42 | -42 | -42 |
|  | BID review of Arts and Events Service |  |  |  |  |
| PEECS13-05 | Facilities Management review | -131 | -131 | -131 | -131 |
|  | Restructure of Facilities Management |  |  |  |  |
| PEECS13-06 | Zero based Budget Review of Business Rates | -85 | -85 | -85 | -85 |
|  | Net saving resulting from cumulative impact of revaluations and disposals |  |  |  |  |
| PEECS13-07 | Review of remaining discretionary budgets across the Group | -185 | -185 | -185 | -185 |
|  | Reduction in non-staffing budgets across non-Education service areas |  |  |  |  |
| PEECS13-08 | Business Support \& Technical Admin review | -169 | -169 | -169 | -169 |
|  | An ongoing review of support and administration across the group |  |  |  |  |
|  | Reduction in currently budgeted redundancy costs | -100 | -100 | -100 | -100 |
|  | 2010/11 \& 2011/12 savings target net shortfall / (surplus) that needs addressing on a permanent basis | 68 | 68 | 68 | 68 |
|  | 2012/13 anticipated savings shortfall re: PECS26 Advertising Income | 50 | 50 | 50 | 50 |
|  | Major Transformation Projects \& BID Reviews (see Appendix 5d for details) | -1,024 | -1,188 | -1,243 | -1,243 |
|  | Allocated Future Years Savings Target | 0 | -2,958 | -6,667 | -10,304 |
|  | SUB-TOTAL NEW 2013-14 MEASURES | -2,292 | -5,414 | -9,178 | -12,815 |
| Total Savings Residents Services |  | -6,102 | -11,556 | -15,740 | -19,648 |

MTFF 2013/14-2016/17

|  | Description | $\begin{gathered} \text { 2013-14 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2014-15 \\ £ 000 \text { 's } \end{gathered}$ | $\begin{gathered} \text { 2015-16 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2016-17 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) |  |  |  |  |  |
| 1.3 | Full year impact of 2011-12 saving - Corporate parenting function admin cost reduction | -40 | -40 | -40 | -40 |
| BI1A | Estimated One-Off ASCH\&H redundancy costs (not included in above) | -100 | -150 | -150 | -150 |
| ES1 | Full year impact of 2011-12 - West London Alliance home care framework \& high cost packages | -100 | -100 | -100 | -100 |
| RE12 | MH Commissioning | -294 | -383 | -383 | -383 |
| RE1 | Full year impact of 2011-12 saving - reablement service | -2,812 | -4,540 | -4,540 | -4,540 |
| RE2 | Full year impact of 2011-12 Saving - learning disability in-house services, day services \& client transport | -313 | -403 | -403 | -403 |
| RE3 | Full year impact of 2011-12 Saving - older peoples in-house services, day services \& client transport | -120 | -180 | -180 | -180 |
| BI1 | Full year impact of 2011-12 saving - application of BID operating model | -20 | -20 | -20 | -20 |
| 1.4 | Full year impact of 2011-12 saving - Looked after children placements review | -1,096 | -1,096 | -1,096 | -1,096 |
|  | SUB-TOTAL FULL YEAR IMPACT OF PRIOR YEAR SAVING (NO CHANGES) | -4,895 | -6,912 | -6,912 | -6,912 |
| FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) |  |  |  |  |  |
| BI2-C\&F | Children's \& Families, Non-Essential Spend Review | -209 | -209 | -209 | -209 |
|  | A comprehensive review of non-essential spend budgets within the department has identified that savings, including reductions in spend on Advertising, travel expenses, consultancy fees, equipment, stationery, and other expenses. |  |  |  |  |
| FC12 | Fees \& Charges | -100 | -100 | -100 | -100 |
| $\bigcirc$ | The annual increase in welfare benefits is based on the CPI for October and it is expected that this will create headroom between this rate and the LBH assumed income inflation rate. |  |  |  |  |
| PR10 | Improved commissioning and contracting over achievement | -735 | -735 | -735 | -735 |
| D | The strategy for procurement is unchanged although the savings have been rephased. |  |  |  |  |
| RE1a | Full year impact of 2011-12 saving - reshaping learning disability housing \& support | 0 | -1,656 | -2,906 | -2,906 |
|  | The redesign and development of a range of housing options for people with a learning disability by supporting people with a learning disability to move from residential care to supported living accommodation or properties that meet their individual needs. By supporting people to maintain or regain a more independent lifestyle there will be a significant reduction in costs from a diversion from long-term residential placements. |  |  |  |  |
| RE1b | Full year impact of 2011-12 saving - reshaping physical disability housing \& support | 0 | -510 | -510 | -510 |
|  | The redesign and development of a range of housing options for people with a physical disability by supporting people with a learning disability to move from residential care to supported living accommodation or properties that meet their individual needs. By supporting people to maintain or regain a more independent lifestyle there will be a significant reduction in costs from a diversion from long-term residential placements. |  |  |  |  |
| RE1b-CC | Charles Curran, Closure of unit | -145 | -145 | -145 | -145 |
|  | The earlier than expected availability of alternative independent living accommodation at Cottesmore and elsewhere has enabled the end closure date to be brought forward. |  |  |  |  |
|  | SUB-TOTAL FULL-YEAR IMPACT OF PRIOR YEAR SAVING (REVISED) | -1,189 | -3,355 | -4,605 | -4,605 |

Appendix 5c

|  | Description | $\begin{gathered} \text { 2013-14 } \\ £ 000 \text { 's } \end{gathered}$ | $\begin{gathered} \hline 2014-15 \\ £ 000 \text { 's } \end{gathered}$ | $\begin{gathered} \hline 2015-16 \\ £ 000 \text { 's } \end{gathered}$ | $\begin{array}{c\|} \hline \text { 2016-17 } \\ £ 000 \text { 's } \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NEW 2013-14 MEASURES |  |  |  |  |  |
| ASC - ORD1 | Social Care out of borough placements | -275 | -400 | -400 | -400 |
|  | To undertake a review of all out of borough packages to ensure value for money |  |  |  |  |
| PR1p | Use of Care Funding Calculator for Children services | -255 | -255 | -255 | -255 |
|  | To use the Care Fund Calculator to negotiate lower rates on the private and voluntary market for residential and independent foster care places. This accelerates and brings forward this tool to be used for all placements. |  |  |  |  |
| CCF | Complex Cases - Fostering | -300 | -300 | -300 | -300 |
|  | The Multi Treatment Fostering Care team will target 8 complex cases to ensure that by effective use of alternative provision the outcome is intensive Fostering support rather than a residential placement. |  |  |  |  |
|  | Major Transformation Projects \& BID Reviews (see Appendix 5d for details) | -3,044 | -3,044 | -3,044 | -3,044 |
|  | Allocated Future Years Savings Target | 0 | -1,428 | -3,219 | -4,974 |
|  | SUB-TOTAL | -3,874 | -5,427 | -7,218 | -8,973 |
| Total Savings Social Care \& Health |  | -9,958 | -15,694 | -18,735 | -20,490 |


Appendix 5d

|  | Description | $\begin{gathered} \hline \text { 2013-14 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2014-15 \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \hline 2015-16 \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{aligned} & \hline \text { 2016-17 } \\ & £ 000 \text { 's } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Anti-Social Behaviour Team | -87 | -87 | -87 | -87 |
|  | 2 posts to be deleted following redeployment and vacancy |  |  |  |  |
|  | Maintenance Convergence (Corporate FM Review) | -144 | -144 | -144 | -144 |
|  | Review of all facilities management functions across the Council. Anticipated outcome: rationalisation of contracts, service improvements and streamlined structure. Conservative estimate of staff savings ( $£ 150 \mathrm{k}$ ) and contract management savings ( $£ 100 \mathrm{k}$ ).Consultation underway for new structure , further phases or review due to start. |  |  |  |  |
|  | Senior Management Restructure incorporating Housing Services | -50 | -50 | -50 | -50 |
|  | With the transfer of housing to PEECS, proposals are being developed for a new senior management structure. Paper to the leader in February 2013. Paper expected to identify more than $£ 50 \mathrm{k}$ savings |  |  |  |  |
|  | Corporate/Passenger Transport Review | 0 | 0 | 0 | 0 |
|  | This project consolidates the work being done across transport services. Currently identified savings deals with budget pressure . |  |  |  |  |
|  | Housing Review | -50 | -100 | -100 | -100 |
| O | This project is being scoped at present . The discovery work previously done in housing will be reviewed and opportunities identived. The alignment of former housing and PEECs services will be incorporated into this project. It will also consider the alignment of estate services across the Council as well as the role of housing officers and potential integration with other services especially ASBIT and the new key workers who will be part of the Children's Pathway project. (This is General Fund share , HRA has $£ 400 \mathrm{k}$ saving) Paper at end of January will provide clarity |  |  |  |  |
|  |  | -1,024 | -1,188 | -1,243 | -1,243 |

Appendix 5d

|  | Description | $\begin{gathered} \hline \text { 2013-14 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2014-15 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2015-16 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ | $\begin{gathered} \text { 2016-17 } \\ £ 000 \text { 's } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Social Care \& Health BID Savings Programme |  |  |  |  |  |
|  | Supervised Visits | -44 | -44 | -44 | -44 |
|  | Review of contractual arrangements that supervise parental visits to estranged children. If it is decided to go ahead with proposals to shift from use of Agency to internal sessional staff. There could be a further opportunity to work collaboratively with the voluntary sector for service delivery in the future. |  |  |  |  |
|  | Business Support Review | 0 | 0 | 0 | 0 |
|  | The BSU for Social Care will be reviewed as a BID project following finalisation of the new departments responsibilities. |  |  |  |  |
|  | SCH Unallocated BID Savings | -1,500 | -1,500 | -1,500 | -1,500 |
|  | SCH BID Staffing Structure Review | -1,500 | -1,500 | -1,500 | -1,500 |
| Sub-Total Social Care \& Health BID Savings Programme |  | -3,044 | -3,044 | -3,044 | -3,044 |
|  |  |  |  |  |  |
| Total BID Savings Programme |  | -4,321 | -4,485 | -4,540 | -4,540 |

BID Savings
MTFF 2013/14-2016/17
MTFF 2013/14-2016/17

MTFF 2013/14-2016/17

| Description | Net Variation from 2012/13 Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013/14 | 2014/15 | 2015/16 | 2016/17 |
| Corporate Items | £(000s) | £(000s) | £(000s) | $£(000 \mathrm{~s})$ |
| Capital Financing Costs | 217 | 308 | 788 | 885 |
| Contributions (from) / to Balances | -1,769 | 245 | 1,212 | 2,145 |
| Net Corporate Items | -1,552 | 553 | 2,000 | 3,030 |
|  |  |  |  |  |


MTFF 2013/14-2016/17

| Ref | Description |  |  |
| :--- | :--- | ---: | ---: | ---: | ---: |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\begin{gathered} \text { \% } \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| 1. Administration and Finance |  |  |  |  |  |  |  |  |  |  |
| Advertising charges in Hillingdon People |  |  |  |  |  |  |  |  |  |  |
| Full page | B | 1,680.00 | 1,680.00 | STD | 1,680.00 | 0.00\% | 1,680.00 | 0.00\% | 01-Apr-11 |  |
| Half page | B | 960.00 | 960.00 | STD | 960.00 | 0.00\% | 960.00 | 0.00\% | 01-Apr-11 |  |
| Quarter page | B | 600.00 | 600.00 | STD | 600.00 | 0.00\% | 600.00 | 0.00\% | 01-Apr-11 |  |
| Eighth page | B | 300.00 | 300.00 | STD | 300.00 | 0.00\% | 300.00 | 0.00\% | 01-Apr-11 |  |
| Display box | B | 144.00 | 144.00 | STD | 144.00 | 0.00\% | 144.00 | 0.00\% | 01-Apr-11 |  |
| Back page | B | 1,920.00 | 1,920.00 | STD | 1,920.00 | 0.00\% | 1,920.00 | 0.00\% | 01-Apr-11 |  |
| Inside front full page | B | 1,800.00 | 1,800.00 | STD | 1,800.00 | 0.00\% | 1,800.00 | 0.00\% | 01-Apr-11 |  |
| Inside front half page | B | 1,020.00 | 1,020.00 | STD | 1,020.00 | 0.00\% | 1,020.00 | 0.00\% | 01-Apr-11 |  |
| Court Summons |  |  |  |  |  |  |  |  |  |  |
| Council Tax | R | 125.00 | 125.00 | NB | 125.00 | 0.00\% | 125.00 | 0.00\% | 01-Apr-11 |  |
| NNDR | R | 165.00 | 165.00 | NB | 165.00 | 0.00\% | 165.00 | 0.00\% | 01-Apr-11 |  |
| Registrar |  |  |  |  |  |  |  |  |  |  |
| Certificates purchased from the Registrar |  |  |  |  |  |  |  |  |  |  |
| Birth, Death and Stillbirth Standard | M | 4.00 | 4.00 | NB | 4.00 | 0.00\% | 4.00 | 0.00\% | 01-Apr-12 |  |
| Birth and Stillbirth - Short | M | N/A | N/A | NB | N/A | N/A | N/A | N/A | 01-Apr-12 |  |
| Birth - Additional Short | M | 4.00 | 4.00 | NB | 4.00 | 0.00\% | 4.00 | 0.00\% | 01-Apr-12 |  |
| Marriage | M | 4.00 | 4.00 | NB | 4.00 | 0.00\% | 4.00 | 0.00\% | 01-Apr-12 |  |
| Certificates purchased from Registrar after time of initial registration |  |  |  |  |  |  |  |  |  |  |
| All | M | 7.00 | 7.00 | NB | 7.00 | 0.00\% | 7.00 | 0.00\% | 01-Apr-12 |  |
| Certificates purchased from the Supertintendent |  |  |  |  |  |  |  |  |  |  |
| Birth - Short | M | 10.00 | 10.00 | NB | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-12 |  |
| Birth - Standard | M | 10.00 | 10.00 | NB | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-12 |  |
| Death and Marriage | M | 10.00 | 10.00 | NB | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Marriages/Civil Partnerships (Statutory fees) |  |  |  |  |  |  |  |  |  |  |
| Entry of each notice | M | 35.00 | 35.00 | NB | 35.00 | 0.00\% | 35.00 | 0.00\% | 01-Apr-12 |  |
| Basic ceremony/Schedule in Superintendent's Office | M | 45.00 | 45.00 | NB | 45.00 | 0.00\% | 45.00 | 0.00\% | 01-Apr-12 |  |
| Registrar's attendance at Registered Building | M | 84.00 | 84.00 | NB | 84.00 | 0.00\% | 84.00 | 0.00\% | 01-Apr-12 |  |
| Marriages/Civil Partnerships (Non - Statutory fees) |  |  |  |  |  |  |  |  |  |  |
| Silver ceremony in four seasons room (Mon-Thurs) | M | 97.50 | 97.50 | EXP | 97.50 | 0.00\% | 97.50 | 0.00\% | 01-Apr-11 |  |
| Silver ceremony in four seasons room (Fri-Sat) | M | 102.50 | 102.50 | EXP | 102.50 | 0.00\% | 102.50 | 0.00\% | 01-Apr-11 |  |
| Gold ceremony in four seasons room (Mon-Thurs) | M | 154.00 | 154.00 | EXP | 154.00 | 0.00\% | 154.00 | 0.00\% | 01-Apr-11 |  |
| Gold tier ceremony in four seasons room (Fri-Sat) | M | 169.50 | 169.50 | EXP | 169.50 | 0.00\% | 169.50 | 0.00\% | 01-Apr-11 |  |
| Ceremony at approved Premises (Mon - Thurs) | M | 307.50 | 307.50 | EXP | 307.50 | 0.00\% | 307.50 | 0.00\% | 01-Apr-11 |  |
| Ceremony at approved Premises (Fri-Sat) | M | 410.00 | 410.00 | EXP | 410.00 | 0.00\% | 410.00 | 0.00\% | 01-Apr-11 |  |
| Ceremony at approved Premises (Sun) | M | 457.00 | 457.00 | EXP | 457.00 | 0.00\% | 457.00 | 0.00\% | 01-Apr-11 |  |

Appendix 7
FEES AND CHARGES
MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Citizenship ceremony |  |  |  |  |  |  |  |  |  |  |
| Citizenship ceremony ( Home Office set Fee ) | M | 80.00 | 80.00 | NB | 80.00 | 0.00\% | 80.00 | 0.00\% | 01-Apr-11 |  |
| Nationality Checking Service |  |  |  |  |  |  |  |  |  |  |
| Nationality Checking Service - Adults Nationality Checking Service - Children | M <br> M | $\begin{aligned} & 60.00 \\ & 30.00 \end{aligned}$ | $\begin{aligned} & \hline 60.00 \\ & 30.00 \end{aligned}$ | STD <br> STD | $\begin{aligned} & \hline 60.00 \\ & 30.00 \end{aligned}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 60.00 \\ & 30.00 \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \end{aligned}$ | 01-Apr-11 |  |
| Electoral |  |  |  |  |  |  |  |  |  |  |
| Registration confirmation letters Edited registers Credit reference agencies registers | $\begin{aligned} & \mathrm{R} \\ & \mathrm{~B} \\ & \mathrm{~B} \end{aligned}$ | $\begin{array}{r} 15.00 \\ 30.00 \\ 500.00 \end{array}$ | $\begin{array}{r} 15.00 \\ 30.00 \\ 500.00 \end{array}$ | NB NB NB | $\begin{array}{r} \hline 15.00 \\ 30.00 \\ 500.00 \end{array}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{array}{r} \hline 15.00 \\ 30.00 \\ 500.00 \end{array}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & \text { 01-Apr-11 } \\ & \text { 01-Apr-11 } \\ & 01-A p r-11 \end{aligned}$ |  |
| Certificate Priority Service |  |  |  |  |  |  |  |  |  |  |
| 1 Hour 24 Hour | $\begin{aligned} & \mathrm{M} \\ & \mathrm{M} \end{aligned}$ | $\begin{array}{r} 10.00 \\ 5.00 \\ \hline \end{array}$ | $\begin{array}{r} 10.00 \\ 5.00 \\ \hline \end{array}$ | $\begin{aligned} & \text { STD } \\ & \text { STD } \end{aligned}$ | $\begin{array}{r} 10.00 \\ 5.00 \\ \hline \end{array}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{array}{r} 10.00 \\ 5.00 \\ \hline \end{array}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 01-\mathrm{Apr-11} \\ & 01-\mathrm{Apr}-11 \end{aligned}$ |  |
| Renewal of Marriage Vows |  |  |  |  |  |  |  |  |  |  |
| Four Seasons Approved Premises | $\begin{aligned} & \hline \mathrm{M} \\ & \mathrm{M} \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 173.50 \\ & 262.50 \\ & \hline \end{aligned}$ | $\begin{aligned} & 173.50 \\ & 262.50 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { STD } \\ & \text { STD } \end{aligned}$ | $\begin{aligned} & \hline 173.50 \\ & 262.50 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 173.50 \\ & 262.50 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 01-\mathrm{Apr}-11 \\ & 01-\mathrm{Apr}-11 \\ & \hline \end{aligned}$ |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents | $\begin{gathered} \hline \text { Vat } \\ \text { Status } \end{gathered}$ | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ |  | Date of last change to charge | Effective Date |
| Baby naming Ceremonies |  |  |  |  |  |  |  |  |  |  |
| Four Seasons | M | 173.50 | 173.50 | STD | 173.50 | 0.00\% | 173.50 | 0.00\% | 01-Apr-11 |  |
| Citizenship ceremony |  |  |  |  |  |  |  |  |  |  |
| Individual Citizenship ceremony (cost in addition to statutory charge) Midweek Charge | M | 100.00 | 100.00 | NB | 100.00 | 0.00\% | 100.00 | 0.00\% | 01-Apr-11 |  |
| Individual Citizenship ceremony (cost in addition to statutory charge) Saturday Charge | M | 125.00 | 125.00 | NB | 125.00 | 0.00\% | 125.00 | 0.00\% | 01-Apr-11 |  |
| Corporate Landlord Estates \& Valuation services |  |  |  |  |  |  |  |  |  |  |
| Licence to assign leases: initial flat rate | M | 350.00 | 350.00 | EXP | 350.00 | 0.00\% | 350.00 | 0.00\% | 01-Apr-11 |  |
| Thereafter: fee scale at officer rate: Principal | M | 77.00 | 77.00 | EXP | 77.00 | 0.00\% | 77.00 | 0.00\% | 01-Apr-11 |  |
| Valuer Qualified Valuer | M | 62.00 |  | EXP |  | 0.00\% |  | 0.00\% |  |  |
| Assistant / admin officer | M | 47.00 | 47.00 | EXP | 47.00 | 0.00\% | 47.00 | 0.00\% | 01-Apr-11 |  |
| Licence to make alterations to leases fee scale at officer rate: |  |  |  |  |  |  |  |  |  |  |
| Principal Valuer | M | 77.00 | 77.00 | EXP | 77.00 | 0.00\% | 77.00 | 0.00\% | 01-Apr-11 |  |
| Qualified Valuer | M | 62.00 | 62.00 | EXP | 62.00 | 0.00\% | 62.00 | 0.00\% | 01-Apr-11 |  |
| Assistant Valuer / admin officer | M | 47.00 | 47.00 | EXP | 47.00 | 0.00\% | 47.00 | 0.00\% | 01-Apr-11 |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Licence to change or extend leases fee scale at officer rate: |  |  |  |  |  |  |  |  |  |  |
| Principal Valuer | M | 77.00 | 77.00 | EXP | 77.00 | 0.00\% | 77.00 | 0.00\% | 01-Apr-11 |  |
| Qualified Valuer | M | 62.00 | 62.00 | EXP | 62.00 | 0.00\% | 62.00 | 0.00\% | 01-Apr-11 |  |
| Assistant Valuer / admin officer | M | 47.00 | 47.00 | EXP | 47.00 | 0.00\% | 47.00 | 0.00\% | 01-Apr-11 |  |
| Arbitration of disputes regards leases related charges: |  |  |  |  |  |  |  |  |  |  |
| Photocopying Assistant/ admin officer | M | 47.00 | 47.00 | EXP | 47.00 | 0.00\% | 47.00 | 0.00\% | 01-Apr-11 |  |
| Transport | M |  | LBH milage rates | EXP | LBH milage rates | N/A |  | N/A | 01-Apr-12 |  |
| Licence to install satellite dishes per licence | M | 77.00 | 77.00 | EXP | 77.00 | 0.00\% | 77.00 | 0.00\% | 01-Apr-11 |  |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| 2. Building Control |  |  |  |  |  |  |  |  |  |  |
| Table 1 (Erection of New Housing \& Flats) - Building Notice Charge -Plan charge 50\% : Inspection charge 50\% |  |  |  |  |  |  |  |  |  |  |
| 1 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 2 | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| 3 | R | 848.41 | 848.41 | STD | 848.41 | 0.00\% | 848.41 | 0.00\% | 01-Apr-11 |  |
| 4 | R | 969.60 | 969.60 | STD | 969.60 | 0.00\% | 969.60 | 0.00\% | 01-Apr-11 |  |
| 5 to 10 | R | 1,212.00 | 1,212.00 | STD | 1,212.00 | 0.00\% | 1,212.00 | 0.00\% | 01-Apr-11 |  |
| 1 to 5 Flats | R | 848.41 | 848.41 | STD | 848.41 | 0.00\% | 848.41 | 0.00\% | 01-Apr-11 |  |
| 5 to 10 Flats | R | 1,090.81 | 1,090.81 | STD | 1,090.81 | 0.00\% | 1,090.81 | 0.00\% | 01-Apr-11 |  |
| Table 2 (Domestic Extension(s)) - Plan charge 40\% : Inspection charge 60\% |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 to 60 m 2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 60 m 2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Domestic Extension(s) - with the following other works within the existing house (Installation of new WC, shower, bath or basin within existing room) |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 to 60 m 2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 60 m 2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Domestic Loft Conversions |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 to 60 m 2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 60 m 2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Domestic Loft Conversion - with the following other works within the existiing house |  |  |  |  |  |  |  |  |  |  |
| (Installation of new WC, shower, bath or basin within existing room) |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 to 60 m 2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 60 m 2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Table 2 Other Domestic Buildings (Detached Garage/Carport or attached Conservatory) Plan charge 40\% : Inspection charge 60\% |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Less than 40m2 | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| 40m2 (up to 100m2) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Table 2 Other Works to Single Dwelling Plan charge 50\% : Inspection charge 50\% |  |  |  |  |  |  |  |  |  |  |
| Installation of new WC/shower/bath or basin within existing room | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Formation of New WC/Shower room/bathroom | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Removal of Chimney Breast(s) | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Formation of Structural Opening in wall e.g. simple through lounge | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Formation of Structural Opening in wall with removal of chimney breast(s) | R | 363.61 | 363.61 | STD | 363.61 | 0.00\% | 363.61 | 0.00\% | 01-Apr-11 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Table 2 Conversion work Dwellings Plan charge 50\% : Inspection charge 50\% |  |  |  |  |  |  |  |  |  |  |
| Attached/detached Garage to habitable use | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| Conversion to habitable use (e.g. conservatory) | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| Conversion of existing building into 5 or fewer self contained flats | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Conversion of one flat/house into two | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| Table 3 Commercial Charges - Shops \& Offices (Small Extensions) Plan charge 50\% : Inspection charge 50\% |  |  |  |  |  |  |  |  |  |  |
| Less than 40m2 | R | 606.01 | 606.01 | STD | 606.01 | 0.00\% | 606.01 | 0.00\% | 01-Apr-11 |  |
| 40 m 2 to 60 m 2 | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| 60 m 2 (up to 100m2) | R | 969.60 | 969.60 | STD | 969.60 | 0.00\% | 969.60 | 0.00\% | 01-Apr-11 |  |

Table 3 Commercial Charges - Detached shed or covered yard Plan charge 50\% : Inspection charge 50\%
5ection charge 50\%

—l| | 727.20 | $0.00 \%$ | 727.20 | $0.00 \%$ | $01-A p r-11$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

| $27.20 \quad 0.00 \%$ | 727.20 | $0.00 \%$ | $01-A p r-11$ |
| :--- | :--- | :--- | :--- | :--- |

01-Apr-11
01-Apr-11
01-Apr-11

|  |  |
| :--- | :--- |
| 242.40 | $0.00 \%$ |

121.21 0.00\%
$242.40 \quad 0.00 \%$



STD
STD
STD


R

| Less than 40m2 |  |
| :--- | :--- |

40 m 2 (up to 100
40m2 (up to 100 m 2 )
New shopfront (up to 10m)
New shopfront (up to 10m)
R
๙

$$
\begin{aligned}
& \text { Installation of ATM to } \\
& \text { existing shopfront } \\
& \text { Installation of new } \\
& \text { rooflight/smoke vents to } \\
& \text { existing roof (up to } 5 \text { ) } \\
& \hline
\end{aligned}
$$

$B$ - Buisness $R$ - Resident
$M$ - Mixed C-Concession
Type
B - Bui

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| 363.61 | $0.00 \%$ | $01-A p r-11$ |  |
| :---: | :---: | :---: | :--- |
| 484.80 | $0.00 \%$ | $01-A p r-11$ |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non Residents £ |  | Date of last change to charge | Effective Date |
| New emergency lighting/smoke detection (up to 500 m 2 ) | R | 121.21 | 121.21 | STD | 121.21 | 0.00\% | 121.21 | 0.00\% | 01-Apr-11 |  |
| New suspended ceiling (up to 500m2) | R | 121.21 | 121.21 | STD | 121.21 | 0.00\% | 121.21 | $0.00 \%$ | 01-Apr-11 |  |
| Replacement fire doors to corridors or stairs (up to 5 doors) | R | 121.21 | 121.21 | STD | 121.21 | 0.00\% | 121.21 | 0.00\% | 01-Apr-11 |  |
| Table 3 General to all commercial - New mezzanine floor - Plan charge 50\% : Inspection charge 50\% |  |  |  |  |  |  |  |  |  |  |
| Up to 500m2 | R | 363.61 | 363.61 | STD | 363.61 | 0.00\% | 363.61 | 0.00\% | 01-Apr-11 |  |
| More than 500m2 (up to 1000m2) | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| Replacement roof covering (flat or pitched roof up to 500m2) | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Underpinning (up to 10 m in length) | R | 727.20 | 727.20 | STD | 727.20 | 0.00\% | 727.20 | 0.00\% | 01-Apr-11 |  |
| New wall/partition (up to 10m in length) | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |
| Replacement or installation of 5 or fewer new windows/rooflights | R | 242.40 | 242.40 | STD | 242.40 | 0.00\% | 242.40 | 0.00\% | 01-Apr-11 |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges Non- <br> Residents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Table 3 Other Commercial - Plan charge 40\% : Inspection charge 60\% |  |  |  |  |  |  |  |  |  |  |
| Factory (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Warehouses (up to 1000m2) | R | 484.80 | 484.80 | STD | 484.80 | 0.00\% | 484.80 | 0.00\% | 01-Apr-11 |  |
| Schools (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Assembly Buildings (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Commercial Buildings (up to 2000 m 2 ) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Public Houses (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Hotels (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |
| Hospitals (up to 2000m2) | R | 2,424.00 | 2,424.00 | STD | 2,424.00 | 0.00\% | 2,424.00 | 0.00\% | 01-Apr-11 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ |  | Date of last change to charge | Effective Date |
| 3. Leisure Services |  |  |  |  |  |  |  |  |  |  |
| Swimming-Indoor |  |  |  |  |  |  |  |  |  |  |
| Peak - Adult | R | 3.50 | 4.00 | STD | 3.50 | 0.00\% | 4.20 | 5.00\% | 01-Apr-12 |  |
| Peak - Adult Concession | C | 1.70 | 1.90 | STD | 1.70 | 0.00\% | 2.00 | 5.26\% | 01-Apr-12 |  |
| Peak - Child | R | 1.80 | 1.80 | STD | 1.80 | 0.00\% | 1.80 | 0.00\% | 01-Apr-12 |  |
| Peak -Child Concession | C | 1.00 | 1.20 | STD | 1.00 | 0.00\% | 1.00 | -16.67\% | 01-Apr-12 | 01-Apr-13 |
| Off Peak - Adult | R | 2.80 | 3.10 | STD | 2.80 | 0.00\% | 3.30 | 6.45\% | 01-Apr-12 |  |
| Off Peak- Adult | C | 0.90 | 1.10 | STD | 0.90 | 0.00\% | 1.00 | -9.09\% | 01-Apr-12 |  |
| Concession |  |  |  |  |  |  |  |  |  |  |
| Off Peak - Child | R | 1.50 | 1.50 | STD | 1.50 | 0.00\% | 1.50 | 0.00\% | 01-Apr-12 |  |
| Off Peak Child Concession | C | 0.80 | 1.10 |  | 0.80 | 0.00\% | 0.80 | -27.27\% | 01-Apr-12 |  |
| Family Swim - Peak Ticket (2 adults \& 2 children) | R | 9.00 | 10.00 | STD | 9.00 | 0.00\% | 10.50 | 5.00\% | 01-Apr-12 |  |
| Family Swim - Peak Ticket (2 adults \& 2 children) | C | 5.00 | N/a | STD | 5.00 | 0.00\% | N/A | N/A | 01-Apr-12 | 01-Apr-13 |
| Concession <br> Family Swim - Off Peak | R | 7.40 | 8.40 | STD | 7.40 | 0.00\% | 8.50 | 1.19\% | 01-Apr-12 | 01-Apr-13 |
| Ticket (2 adults \& 2 children) |  |  |  |  |  |  |  |  |  |  |
| Family Swim - Off Peak | C | 2.90 | N/A | STD | 2.90 | 0.00\% | N/A | N/A | 01-Apr-12 | 01-Apr-13 |
| Ticket (2 adults \& 2 children) Concession |  |  |  |  |  |  |  |  |  |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ <br>  <br>  | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date Date |
| Swimming-Outdoor |  |  |  |  |  |  |  |  |  |  |
| Adult | R | 5.40 | 6.00 | STD | 5.40 | 0.00\% | 7.00 | 16.67\% | 01-Apr-12 |  |
| Adult Concession | C | 3.70 | 4.70 | STD | 3.70 | 0.00\% | 5.00 | 6.38\% | 01-Apr-12 |  |
| Child | R | 3.20 | 3.30 | STD | 3.20 | 0.00\% | 3.50 | 6.06\% | 01-Apr-12 |  |
| Child Concession | C | 2.20 | 3.20 | STD | 2.20 | 0.00\% | 3.50 | 9.37\% | 01-Apr-12 |  |
| Under 5's | R | N/A | N/A | STD | 0.00 | N/A | 0.00 | N/A | 01-Apr-12 |  |
| Under 5's Concession | C | N/A | N/A | STD | 0.00 | N/A | 0.00 | N/A | 01-Apr-12 |  |
| Family (2 adults \& 2 children) | R | 14.00 | 16.50 | STD | 14.00 | 0.00\% | 17.50 | 6.06\% | 01-Apr-12 |  |
| Family (2 adults \& 2 children)Concession | C | 11.50 | 14.00 | STD | 11.50 | 0.00\% | 15.00 | 7.14\% | 01-Apr-12 |  |
| Early morning (adult) | R | 2.70 | 3.20 | STD | 2.70 | 0.00\% | 3.50 | 9.37\% | 01-Apr-12 |  |
| Early morning (adult)Concession | C | 2.20 | N/A | STD | 2.20 | 0.00\% | N/A | N/A | 01-Apr-12 |  |
| Evening Swim (adult) | R | 3.20 | 3.80 | STD | 3.20 | 0.00\% | 3.80 | 0.00\% | 01-Apr-12 |  |
| Evening Swim (adult) Concession | C | 2.70 | N/A | STD | 2.70 | 0.00\% | N/A | N/A | 01-Apr-12 | 01-Apr-13 |
| Swimming - Other |  |  |  |  |  |  |  |  |  |  |
| Birthday Parties Sports hall and room hire ( 90 minutes) | R | 102.00 | 114.00 | STD | 102.00 | 0.00\% | 115.00 | 0.88\% | 01-Apr-12 |  |
| Birthday Parties Sports hal and room hire ( 90 minutes) + party host included | R | 125.00 | 140.00 | STD | 125.00 | 0.00\% | 145.00 | 3.57\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ |  | Date of last change to charge | Effective Date |
| Swimming Instruction (per | R | 7.00 | 7.90 | STD | 7.00 | 0.00\% | 8.00 | 1.27\% | 01-Apr-12 |  |
| lesson) Adult <br> Swimming Instruction (per lesson) Adult Concession | C | 5.20 | 5.40 | STD | 5.20 | 0.00\% | 5.50 | 1.85\% | 01-Apr-12 |  |
| Swimming Instruction (per lesson) Child | R | 5.00 | 5.00 | STD | 5.00 | 0.00\% | 5.30 | 6.00\% | 01-Apr-12 |  |
| Swimming Instruction (per lesson) Child Concession | C | 3.50 | 3.60 | STD | 3.50 | 0.00\% | 3.60 | 0.00\% | 01-Apr-12 |  |
| Swimming Instruction (per lesson) One to one tuition | R | 20.50 | 22.80 | STD | 20.50 | 0.00\% | 23.00 | 0.88\% | 01-Apr-12 |  |
| Swimming Instruction (per lesson) One to one tuition | C | 17.00 | 18.50 | STD | 17.00 | 0.00\% | 19.00 | 2.70\% | 01-Apr-12 |  |
| Concession Swim Crash Course 1/2 hour per day $x 5$ day (per half hour) | R | 20.50 | 22.60 | STD | 20.50 | 0.00\% | 23.00 | 1.77\% | 01-Apr-12 |  |
| Swim Crash Course 1/2 hour per day $x 5$ day (per half hour) Concession | C | 16.50 | 18.00 | STD | 16.50 | 0.00\% | 18.50 | 2.78\% | 01-Apr-12 |  |
| Private Hire (Hillingdon Pools from 25 to 33 metres) |  |  |  |  |  |  |  |  |  |  |
| Hourly rate (Other organisations) | R | N/A | 116.00 | STD | N/A | N/A | 120.00 | 3.45\% | 01-Apr-12 | 01-Apr-13 |
| Hourly Rate (Hillingdon Clubs) | R | 98.00 | N/A | STD | 98.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| Per lane per hour (Other organisations) | R | N/A | 24.00 | STD | N/A | N/A | 25.00 | 4.17\% | 01-Apr-12 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| Per lane per hour (Hillingdon Clubs) | R | 20.00 | N/A | STD | 20.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| Private Hire (50m Pool) |  |  |  |  |  |  |  |  |  |  |
| Hourly rate (Other organisations) | R | N/A | 225.00 | STD | N/A | N/A | 250.00 | 11.11\% | 01-Apr-12 | 01-Apr-13 |
| Hourly Rate (Hillingdon Clubs) | R | 190.00 | N/A | STD | 190.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| Per lane per hour (Other organisations) | R | N/A | 30.00 | STD | N/A | N/A | 32.50 | 8.33\% | 01-Apr-12 | 01-Apr-13 |
| Per lane per hour (Hillingdon Clubs) | R | 24.00 | N/A | STD | 24.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| School Bookings - Up to 30 children | R | 35.00 | 40.00 | STD | 35.00 | 0.00\% | 42.00 | 5.00\% | 01-Apr-12 |  |
| School Bookings - Up to 50 children | R | 57.00 | 65.00 | STD | 57.00 | 0.00\% | 68.00 | 4.62\% | 01-Apr-12 |  |
| School Bookings - Each Additional child | R | 1.10 | 1.30 | STD | 1.10 | 0.00\% | 1.30 | 0.00\% | 01-Apr-12 |  |
| Fun Sessions ( Children) 1 hour | R | 2.60 | 2.60 | STD | 2.60 | 0.00\% | 2.60 | 0.00\% | 01-Apr-12 |  |
| Young at Heart |  |  |  |  |  |  |  |  |  |  |
| Single session | R | 3.80 | 4.20 | STD | 3.80 | 0.00\% | 4.30 | 2.38\% | 01-Apr-12 |  |
| Single session (Botwell Green Sports \& Leisure Centre) | R | 1.50 | 1.50 | STD | 1.50 | 0.00\% | 2.00 | 33.33\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
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| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Gym |  |  |  |  |  |  |  |  |  |  |
| Gym Inductions ( Casual use ) Group | R | 17.00 | 19.00 | STD | 17.00 | 0.00\% | 20.00 | 5.26\% | 01-Apr-12 |  |
| Gym Inductions ( Casual use ) Group Concession | C | 11.00 | 11.00 | STD | 11.00 | 0.00\% | 11.40 | 3.64\% | 01-Apr-12 |  |
| Gym Inductions ( Casual use ) Individual 1:2:1 | R | 27.00 | 30.00 | STD | 27.00 | 0.00\% | 30.00 | 0.00\% | 01-Apr-12 |  |
| Gym Inductions ( Casual use ) Individual 1:2:1 | C | 21.00 | 21.00 | STD | 21.00 | 0.00\% | 21.00 | 0.00\% | 01-Apr-12 |  |
| Replacement Card Charge | R | 3.20 | 3.20 | STD | 3.20 | 0.00\% | 3.20 | 0.00\% | 01-Apr-12 |  |
| Replacement Card Charge concession | C | 3.20 | 3.20 | STD | 3.20 | 0.00\% | 3.20 | 0.00\% | 01-Apr-12 |  |
| Casual Gym Session Peak | R | 7.00 | 7.60 | STD | 7.00 | 0.00\% | 8.00 | 5.26\% | 01-Apr-12 |  |
| Casual Gym Session Peak concession | C | 4.30 | 4.50 | STD | 4.30 | 0.00\% | 5.00 | 11.11\% | 01-Apr-12 |  |
| Casual Gym Session OffPeak | R | 5.40 | 5.90 | STD | 5.40 | 0.00\% | 6.00 | 1.69\% | 01-Apr-12 |  |
| Casual Gym Session OffPeak concession | C | 2.70 | 3.00 | STD | 2.70 | 0.00\% | 3.30 | 10.00\% | 01-Apr-12 |  |
| Coached Fitness Classes Charges | R | 6.00 | 6.50 | STD | 6.00 | 0.00\% | 6.80 | 4.62\% | 01-Apr-12 |  |
| Coached Fitness Classes Charges concession | C | 4.80 | 5.00 | STD | 4.80 | 0.00\% | 5.50 | 10.00\% | 01-Apr-12 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Health \& Fitness Membership |  |  |  |  |  |  |  |  |  |  |
| Site Specific Peak Membership (Hillingdon Sport \& Leisure Complex only including Outdoor Pool) | R | 50.00 | 55.00 | STD | 50.00 | 0.00\% | 60.00 | 9.09\% | 01-Apr-12 | 01-Apr-13 |
| Site Specific Peak Membership (Botwell Sport \& Leisure Centre, Highgrove Pool, Hillingdon Sport \& Leisure Complex excluding the Outdoor Pool ) | R | 45.00 | 50.00 | STD | 45.00 | 0.00\% | 55.00 | 10.00\% | 01-Apr-12 |  |
| Site Specific Peak Membership (Queensmead Sports Centre only) | R | 39.15 | 43.20 | STD | 39.15 | 0.00\% | 43.50 | 0.69\% | 01-Apr-12 | 01-Apr-13 |
| Off Peak Site Specific Membership | R | 34.00 | 38.15 | STD | 34.00 | 0.00\% | 40.00 | 4.85\% | 01-Apr-12 |  |
| LBH Employee Membership (Equal to 'Top Level' Membership) | R | 39.00 | 39.00 | STD | 39.00 | 0.00\% | 39.00 | 0.00\% | 01-Apr-12 |  |
| Health Suite Session | R | 4.50 | 5.00 | STD | 4.50 | 0.00\% | 5.10 | 2.00\% | 01-Apr-12 |  |
| Health Suite Session concession | C | 3.40 | 3.40 | STD | 3.40 | 0.00\% | 3.50 | 2.94\% | 01-Apr-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Main Hall Hire |  |  |  |  |  |  |  |  |  |  |
| Special Events | R | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-12 | 01-Apr-13 |
| Hillingdon Sport \& Leisure | R | 40.00 | 45.00 | STD | 40.00 | 0.00\% | 48.00 | 6.67\% | 01-Apr-12 |  |
| Centre (4 courts) |  |  |  |  |  |  |  |  |  |  |
| Queensmead Sports Centre (6 courts) | R | 57.50 | 65.00 | STD | 57.50 | 0.00\% | 66.00 | 1.54\% | 01-Apr-12 |  |
| Botwell Leisure Centre (4 courts) | R | 40.00 | 45.00 | STD | 40.00 | 0.00\% | 46.00 | 2.22\% | 01-Apr-12 |  |
| Dance / Aerobics Studio Hire | R | 36.00 | 40.00 | STD | 36.00 | 0.00\% | 41.00 | 2.50\% | 01-Apr-12 | 01-Apr-13 |
| Gymnastics Hall Hire Fee | R | 85.00 | 95.00 | STD | 85.00 | 0.00\% | 96.00 | 1.05\% | 01-Apr-12 |  |
| Badminton |  |  |  |  |  |  |  |  |  |  |
| Peak - Per court | R | 10.00 | 11.25 | STD | 10.00 | 0.00\% | 12.00 | 6.67\% | 01-Apr-12 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Complex \& Botwell Sport \& Leisure Centre) |  |  |  |  |  |  |  |  |  |  |
| Peak - Per court | R | 9.70 | 10.90 | STD | 9.70 | 0.00\% | 11.00 | 0.92\% | 01-Apr-12 |  |
| (Queensmead Sports |  |  |  |  |  |  |  |  |  |  |
| Centre) |  |  |  |  |  |  |  |  |  |  |
| Off Peak - Per court (All Sites) | R | 6.00 | 6.70 | STD | 6.00 | 0.00\% | 7.00 | 4.48\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
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| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | $\begin{aligned} & \text { Effective } \\ & \text { Date } \end{aligned}$ |
| Other |  |  |  |  |  |  |  |  |  |  |
| Trampoline / Martial Arts etc. | R | 21.00 | 23.50 | STD | 21.00 | 0.00\% | 24.00 | 2.13\% | 01-Apr-12 |  |
| Queensmead SC - Netball / 5-a-side External / AI (including floodlights) (per court) | R | 26.00 | 29.00 | STD | 26.00 | 0.00\% | 30.00 | 3.45\% | 01-Apr-12 | 01-Apr-13 |
| Cricket Lane Charges | R | 30.00 | 34.00 | STD | 30.00 | 0.00\% | 34.00 | 0.00\% | 01-Apr-12 |  |
| Table Tennis per table | R | 6.20 | 7.00 | STD | 6.20 | 0.00\% | 7.00 | 0.00\% | 01-Apr-12 |  |
| Holiday Activity |  |  |  |  |  |  |  |  |  |  |
| Weekly - Full day | R | 75.00 | 85.00 | STD | 75.00 | 0.00\% | 85.00 | 0.00\% | 01-Apr-12 |  |
| Weekly - Full day concession | C | 51.00 | 51.00 | STD | 51.00 | 0.00\% | 51.00 | 0.00\% | 01-Apr-12 |  |
| Weekly - Full day each Additional child from family | R | 60.00 | 66.00 | STD | 60.00 | 0.00\% | 66.00 | 0.00\% | 01-Apr-12 |  |
| Weekly - Full day each | C | 42.00 | 42.00 | STD | 42.00 | 0.00\% | 42.00 | 0.00\% | 01-Apr-12 |  |
| Additional child from family concession |  |  |  |  |  |  |  |  |  |  |
| Daily - Full day | R | 18.00 | 20.00 | STD | 18.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-12 |  |
| Daily - Full day concession | C | 11.50 | 11.50 | STD | 11.50 | 0.00\% | 11.50 | 0.00\% | 01-Apr-12 |  |
| Daily - Full day each Additional child from family | R | 14.00 | 15.50 | STD | 14.00 | 0.00\% | 15.50 | 0.00\% | 01-Apr-12 |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Daily - Full day each Additional child from family concession | C | 8.50 | 8.50 | STD | 8.50 | 0.00\% | 8.50 | 0.00\% | 01-Apr-12 |  |
| Athletics |  |  |  |  |  |  |  |  |  |  |
| Adult | R | 3.00 | 3.40 | STD | 3.00 | 0.00\% | 3.50 | 2.94\% | 01-Apr-12 | 01-Apr-13 |
| Adult concession | C | 1.70 | 1.80 | STD | 1.70 | 0.00\% | 1.80 | 0.00\% | 01-Apr-12 |  |
| Child | R | 1.70 | 1.70 | STD | 1.70 | 0.00\% | 1.80 | 5.88\% | 01-Apr-12 |  |
| Child concession | C | 1.20 | 1.20 |  | 1.20 | 0.00\% | 1.20 | 0.00\% | 01-Apr-12 |  |
| Spectators | R | 0.50 | 0.50 | STD | 0.50 | 0.00\% | 0.50 | 0.00\% | 01-Apr-12 |  |
| Meetings - Hillingdon Clubs / Schools (Monday Friday) | R | 37.00 | N/A | STD | 37.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| Meetings - Hillingdon <br> Clubs / Schools (Weekends) | R | 44.00 | N/A | STD | 44.00 | 0.00\% |  | N/A | 01-Apr-12 |  |
| Meetings - Other Organisations (Monday Friday) | R | N/A | 54.00 | STD | N/A | N/A | 56.00 | 3.70\% | 01-Apr-12 | 01-Apr-13 |
| Meetings-Other Organisations(Weekends) | R | N/A | 60.00 | STD | N/a | N/A | 62.50 | 4.17\% | 01-Apr-12 | 01-Apr-13 |
| Meetings - Events Additional cost per hour | R | 54.00 | 54.00 | STD | 54.00 | 0.00\% | 55.00 | 1.85\% | 01-Apr-12 |  |
| Meeting Room Full day (8 hrs max) | R | 195.00 | 220.00 | STD | 195.00 | 0.00\% | 230.00 | 4.55\% | 01-Apr-12 |  |
| Meeting Room Evening | R | 40.00 | 45.00 | STD | 40.00 | 0.00\% | 48.00 | 6.67\% | 01-Apr-12 |  |

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Appendix 7
FEES AND CHARGES

| All prices are VAT inclusi |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Meeting Room Part day <br> (rate per hour) | R | 32.00 | 36.00 | STD | 32.00 | 0.00\% | 37.50 | 4.17\% | 01-Apr-12 |  |
| Football Pitch |  |  |  |  |  |  |  |  |  |  |
| 1 to 2 matches (per match) | R | 200.00 | 225.00 | STD | 200.00 | 0.00\% | 230.00 | 2.22\% | 01-Apr-12 |  |
| 3 to 5 matches (per match) | R | 175.00 | 195.00 | STD | 175.00 | 0.00\% | 200.00 | 2.56\% | 01-Apr-12 |  |
| 6 to 9 matches (per match) | R | 150.00 | 165.00 | STD | 150.00 | 0.00\% | 170.00 | 3.03\% | 01-Apr-12 |  |
| 10 or more matches (per match) | R | 135.00 | 145.00 | STD | 135.00 | 0.00\% | 150.00 | 3.45\% | 01-Apr-12 |  |
| Astroturf Pitch |  |  |  |  |  |  |  |  |  |  |
| Full pitch | R | 105.00 | 120.00 | STD | 105.00 | 0.00\% | 125.00 | 4.17\% | 01-Apr-12 |  |
| 1/3 pitch | R | 57.50 | 65.00 | STD | 57.50 | 0.00\% | 67.50 | 3.85\% | 01-Apr-12 |  |
| Botwell Green |  |  |  |  |  |  |  |  |  |  |
| Full Pitch (Botwell Green | R | 81.00 | 92.00 | STD | 81.00 | 0.00\% | 95.00 | 3.26\% | 01-Apr-12 |  |
| Sport \& Leisure Centre) |  |  |  |  |  |  |  |  |  |  |
| Half Pitch (Botwell Green Sports \& Leisure Centre) | R | 58.00 | 64.00 | STD | 58.00 | 0.00\% | 65.00 | 1.56\% | 01-Apr-12 |  |
| Petanque |  |  |  |  |  |  |  |  |  |  |
| Casual use | R | 1.20 | 1.50 | STD | 1.20 | 0.00\% | 2.00 | 33.33\% | 01-Apr-12 |  |
| Full pitch (six) | R | 26.00 | 30.00 | STD | 26.00 | 0.00\% | 32.00 | 6.67\% | 01-Apr-12 |  |
| 1/6 pitch | R | 5.20 | 6.00 | STD | 5.20 | 0.00\% | 7.00 | 16.67\% | 01-Apr-12 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
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| Type of Fee/Charge | Type | Current Charges Residents £ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Gymnastics \& Other Junior Activities |  |  |  |  |  |  |  |  |  |  |
| Gym Tots \& Pre School 45 minute lessons | R | 4.65 | 4.65 | STD | 4.65 | 0.00\% | 4.70 | 1.08\% | 01-Apr-12 |  |
| Gym Tots \& Pre School 45 minute lessons concession | C | 3.50 | 3.70 | STD | 3.50 | 0.00\% | 3.60 | -2.70\% | 01-Apr-12 |  |
| General Gym 1-5 | R | 4.95 | 4.95 | STD | 4.95 | 0.00\% | 5.10 | 3.03\% | 01-Apr-12 |  |
| General Gym 1-5 concessions | C | 4.00 | 4.20 | STD | 4.00 | 0.00\% | 4.10 | -2.38\% | 01-Apr-12 |  |
| Football | R | 4.95 | 4.95 | STD | 4.95 | 0.00\% | 5.10 | 3.03\% | 01-Apr-12 |  |
| Football concession | C | 4.00 | 4.20 | STD | 4.00 | 0.00\% | 4.10 | -2.38\% | 01-Apr-12 |  |
| Trampolining (Intermediate) | R | 4.95 | 4.95 | STD | 4.95 | 0.00\% | 5.10 | 3.03\% | 01-Apr-12 |  |
| Trampolining (Intermediate) concession | C | 4.00 | 4.20 | STD | 4.00 | 0.00\% | 4.10 | -2.38\% | 01-Apr-12 |  |
| Adult Gymnastics | R | 8.20 | 9.00 | STD | 8.20 | 0.00\% | 9.00 | 0.00\% | 01-Apr-12 |  |
| Adult Gymnastics concession | C | 6.20 | 7.20 | STD | 6.20 | 0.00\% | 7.30 | 1.39\% | 01-Apr-12 |  |
| Development \& Floor \& Vault Squad 2 | R | 4.20 | 4.20 | STD | 4.20 | 0.00\% | 4.30 | 2.38\% | 01-Apr-12 |  |
| Development \& Floor \& Vault Squad 2 concession | C | 3.20 | 3.40 | STD | 3.20 | 0.00\% | 3.30 | -2.94\% | 01-Apr-12 |  |
| Development \& Floor \& Vault Squad 1 | R | 3.70 | 3.70 | STD | 3.70 | 0.00\% | 3.80 | 2.70\% | 01-Apr-12 |  |


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| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Development \& Floor \& Vault Squad 1 concession | C | 2.70 | 2.90 | STD | 2.70 | 0.00\% | 2.80 | -3.45\% | 01-Apr-12 |  |
| Sports Acro Squad | R | 2.70 | 2.70 | STD | 2.70 | 0.00\% | 2.80 | 3.70\% | 01-Apr-12 |  |
| Sports Acro Squad concession | C | 1.70 | 1.90 | STD | 1.70 | 0.00\% | 1.80 | -5.26\% | 01-Apr-12 |  |
| Additionsal staff for parties | R | 23.00 | 23.00 | STD | 23.00 | 0.00\% | 23.00 | 0.00\% | 01-Apr-12 |  |
| Additionsal staff for parties concession | C | 23.00 | 23.00 | STD | 23.00 | 0.00\% | 23.00 | 0.00\% | 01-Apr-12 |  |
| Creche off-peak | R | 2.15 | 2.15 | STD | 2.15 | 0.00\% | 2.20 | 2.33\% | 01-Apr-12 |  |
| Creche off-peak concession | C | 1.50 | 2.70 | STD | 1.50 | 0.00\% | 1.55 | -42.59\% | 01-Apr-12 |  |
| Creche peak | R | 2.80 | 2.80 | STD | 2.80 | 0.00\% | 2.80 | 0.00\% | 01-Apr-12 |  |
| Creche peak concession | C | 2.00 | 3.20 | STD | 2.00 | 0.00\% | 2.10 | -34.38\% | 01-Apr-12 |  |
| Toddlers World | R | 4.10 | 4.10 | STD | 4.10 | 0.00\% | 4.10 | 0.00\% | 01-Apr-12 |  |
| Toddlers World | R | 3.70 | 4.10 | STD | 3.70 | 0.00\% | 3.70 | -9.76\% | 01-Apr-12 | 01-Apr-13 |
| Ice Rink |  |  |  |  |  |  |  |  |  |  |
| Off Peak Adult | R | 5.00 | N/A | STD | 5.00 | 0.00\% | N/A | N/A | 01-Apr-12 |  |
| Peak Adult | R | 7.00 | N/A | STD | 7.00 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Peak Child | R | 5.50 | 6.00 | STD | 5.50 | 0.00\% | 6.00 | 0.00\% | 01-Jan-11 |  |
| Off Peak Child | R | 3.50 | 4.00 | STD | 3.50 | 0.00\% | 4.00 | 0.00\% | 01-Jan-11 |  |
| Schools Shared Session | S | 110.00 | N/A | STD | 110.00 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| School sole session | S | 230.00 | N/A | STD | 230.00 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Peak Family | R | 20.00 | N/A | STD | 20.00 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Off Peak Family | R | 14.00 | N/A | STD | 14.00 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Peak Adult Group Dis | R | 5.60 | 6.00 | STD | 5.60 | 0.00\% | 6.00 | 0.00\% | 01-Jan-11 |  |


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| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Off Peak Adult Group Dis | R | 4.00 | 4.00 | STD | 4.00 | 0.00\% | 4.00 | 0.00\% | 01-Jan-11 |  |
| Peak Child Group Dis | R | 4.40 | N/A | STD | 4.40 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Off Peak Child Group Dis | R | 2.80 | N/A | STD | 2.80 | 0.00\% | N/A | N/A | 01-Jan-11 |  |
| Sponsorship Income | B | 1,000.00 | N/A | STD | 1,200.00 | 20.00\% | N/A | N/A | 01-Jan-11 | 01-Apr-13 |
| Golf Courses - Season Tickets |  |  |  |  |  |  |  |  |  |  |
| 7 day season ticket | R | 525.00 | 650.00 | STD | 525.00 | 0.00\% | 530.00 | -18.46\% | 28-Oct-12 |  |
| 5 day season ticket | R | 399.00 | 475.00 | STD | 399.00 | 0.00\% | 399.00 | -16.00\% | 28-Oct-12 | 01-Apr-13 |
| Senior / income support concession | C | 250.00 | 265.00 | STD | 150.00 | -40.00\% | 150.00 | -43.40\% | 28-Oct-12 | 01-Apr-13 |
| Student concession | C | 150.00 | 175.00 | STD | 150.00 | 0.00\% | 250.00 | 42.86\% | 28-Oct-12 |  |
| Junior concession | C | 150.00 | 175.00 | STD | 120.00 | -20.00\% | 120.00 | -31.43\% | 28-Oct-12 | 01-Apr-13 |
| Golf Courses - Green Fees (Haste Hill / Ruislip) |  |  |  |  |  |  |  |  |  |  |
| Adult 18 holes (Monday to Friday) | R | 14.00 | 17.00 | STD | 14.00 | 0.00\% | 17.00 | 0.00\% | 28-Oct-12 |  |
| Adult 18 holes (weekends and bank holidays) | R | 20.00 | 23.00 | STD | 20.00 | 0.00\% | 23.00 | 0.00\% | 28-Oct-12 |  |
| Adult dusk (Monday to Friday) | R | 10.00 | 12.50 | STD | 10.00 | 0.00\% | 10.00 | -20.00\% | 28-Oct-12 | 01-Apr-13 |
| Adult 12pm to 2pm (weekends and bank holidays) | R | 15.00 | 17.00 | STD | 15.00 | 0.00\% | 18.00 | 5.88\% | 28-Oct-12 |  |
| Adult dusk (weekends and bank holidays) | R | 10.00 | 15.00 | STD | 10.00 | 0.00\% | 10.00 | -33.33\% | 28-Oct-12 | 01-Apr-13 |
| Senior / Junior / Student (Monday to Friday) concession | C | 10.00 | 11.00 | STD | 10.00 | 0.00\% | 10.00 | -9.09\% | 28-Oct-12 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Junior / Student (weekends and bank holidays) concession | C | 10.00 | 12.50 | STD | 10.00 | 0.00\% | 10.00 | -20.00\% | 28-Oct-12 | 01-Apr-13 |
| Golf Courses - Green Fees (Uxbridge) |  |  |  |  |  |  |  |  |  |  |
| Adult 18 holes (Monday to Friday) | R | 10.00 | 11.00 | STD | 10.00 | 0.00\% | 10.00 | -9.09\% | 28-Oct-12 | 01-Apr-13 |
| Adult 18 holes (weekends and bank holidays) | R | 12.00 | 13.00 | STD | 12.00 | 0.00\% | 12.50 | -3.85\% | 28-Oct-12 |  |
| Adult 12 holes (Monday to Friday) | R | 7.00 | 8.00 | STD | 7.00 | 0.00\% | 10.00 | 25.00\% | 28-Oct-12 |  |
| Adult dusk (Monday to Friday) | R | 6.00 | 7.00 | STD | 6.00 | 0.00\% | 7.00 | 0.00\% | 28-Oct-12 |  |
| Adult dusk (weekends and bank holidays) | R | 7.00 | 9.00 | STD | 7.00 | 0.00\% | 8.00 | -11.11\% | 28-Oct-12 |  |
| Senior / Junior / Student (Monday to Friday) | R | 7.00 | 8.00 | STD | 7.00 | 0.00\% | 7.50 | $-6.25 \%$ | 28-Oct-12 |  |
| Junior / Student (weekends and bank holidays) | R | 8.00 | 9.00 | STD | 8.00 | 0.00\% | 8.00 | -11.11\% | 28-Oct-12 | 01-Apr-13 |
| Golf Courses - Golf Society Prices (Haste Hill / Ruislip only) |  |  |  |  |  |  |  |  |  |  |
| 18 holes (Monday to Friday) (Ruislip) | R | 12.00 | 14.00 | STD | 12.00 | 0.00\% | 14.00 | 0.00\% | 28-Oct-12 |  |
| 18 holes (Monday to Friday) (Haste Hill) | R | 12.00 | 15.00 | STD | 12.00 | 0.00\% | 15.00 | 0.00\% | 28-Oct-12 |  |
| 18 holes (weekends and bank holidays) (Ruislip) | R | 17.00 | 22.00 | STD | 17.00 | 0.00\% | 22.00 | 0.00\% | 28-Oct-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| 18 holes (weekends and bank holidays) (Haste Hill) | R | 17.00 | 20.00 | STD | 17.00 | 0.00\% | 20.00 | 0.00\% | 28-Oct-12 |  |
| 27 holes (Monday to Friday) | R | 20.00 | 22.50 | STD | 20.00 | 0.00\% | 22.50 | 0.00\% | 28-Oct-12 |  |
| 27 holes (weekends and bank holidays) | R | 24.00 | 25.00 | STD | 24.00 | 0.00\% | 25.00 | 0.00\% | 28-Oct-12 |  |
| 36 holes (Monday to | R | 25.00 | 27.00 | STD | 25.00 | 0.00\% | 27.00 | 0.00\% | 28-Oct-12 |  |
| 36 holes (weekends and bank holidays) (Haste Hill only) | R | 30.00 | 35.00 | STD | 30.00 | 0.00\% | 35.00 | 0.00\% | 28-Oct-12 |  |
| Golf Courses - Bring a Friend Green Fees (Haste Hill / Ruislip) (Season Ticket Holders Only) |  |  |  |  |  |  |  |  |  |  |
| Adult 18 holes (Monday to Friday) | R | 12.60 | 15.30 | STD | 12.60 | 0.00\% | 15.30 | 0.00\% | 28-Oct-12 |  |
| Adult 18 holes (weekends and bank holidays) | R | 18.00 | 20.70 | STD | 18.00 | 0.00\% | 20.70 | 0.00\% | 28-Oct-12 |  |
| Adult dusk (Monday to Friday) | R | 9.00 | 11.25 | STD | 9.00 | 0.00\% | 9.00 | -20.00\% | 28-Oct-12 | 01-Apr-13 |
| Adult 12pm to 2pm (weekends and bank holidays) | R | 13.50 | 15.30 | STD | 13.50 | 0.00\% | 15.30 | 0.00\% | 28-Oct-12 |  |
| Adult dusk (weekends and bank holidays) | R | 9.00 | 13.50 | STD | 9.00 | 0.00\% | 15.30 | 13.33\% | 28-Oct-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Senior / Junior / Student (Monday to Friday) concession Junior / Student (weekends and bank holidays) concession | C C | 9.00 9.00 | 9.90 11.25 | STD STD | 9.00 9.00 | 0.00\% | 9.00 9.00 | $-9.09 \%$ $-20.00 \%$ | $28-O c t-12$ $28-O c t-12$ | 01-Apr-13 |
| Golf Courses - Bring a Friend Green Fees (Uxbridge) (Season Ticket Holders Only) |  |  |  |  |  |  |  |  |  |  |
| Adult 18 holes (Monday to Friday) | R | 9.00 | 9.90 | STD | 9.00 | 0.00\% | 9.00 | -9.09\% | 28-Oct-12 | 01-Apr-13 |
| Adult 18 holes (weekends and bank holidays) | R | 10.80 | 11.70 | STD | 10.80 | 0.00\% | 11.25 | -3.85\% | 28-Oct-12 |  |
| Adult 12 holes (Monday to Friday) | R | 6.30 | 7.20 | STD | 6.30 | 0.00\% | 10.00 | 38.89\% | 28-Oct-12 |  |
| Adult dusk (Monday to Friday) | R | 5.40 | 6.30 | STD | 5.40 | 0.00\% | 7.00 | 11.11\% | 28-Oct-12 |  |
| Adult dusk (weekends and bank holidays) | R | 6.30 | 8.10 | STD | 6.30 | 0.00\% | 8.00 | -1.23\% | 28-Oct-12 |  |
| Senior / Junior / Student (Monday to Friday) | R | 6.30 | 7.20 | STD | 6.30 | 0.00\% | 7.50 | 4.17\% | 28-Oct-12 |  |
| Junior / Student (weekends and bank holidays) | R | 7.20 | 8.10 | STD | 7.20 | 0.00\% | 8.00 | -1.23\% | 28-Oct-12 |  |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 4. Breakspear Crematorium \& Cemetery Fees |  |  |  |  |  |  |  |  |  |  |
| Cremation Fees |  |  |  |  |  |  |  |  |  |  |
| Stillborn. inc Organist | R | 44.00 | 44.00 | EXP | 44.00 | 0.00\% | 44.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Children 6 years and under. inc Organist | R | 72.00 | 72.00 | EXP | 72.00 | 0.00\% | 72.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Children 7-11 years. inc | R | 114.00 | 114.00 | EXP | 114.00 | 0.00\% | 114.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Children 12-17 years. inc | R | 218.00 | 218.00 | EXP | 218.00 | 0.00\% | 218.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Organist <br> Over 17 years. inc <br> Organist | R | 550.00 | 550.00 | EXP | 550.00 | 0.00\% | 550.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Cremation of retained organs |  |  |  |  |  |  |  |  |  |  |
| Additional Service Time | R | 178.00 | 178.00 | EXP | 178.00 | 0.00\% | 178.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Cancellations | R | 124.00 | 124.00 | EXP | 124.00 | 0.00\% | 124.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Certificates of Cremation overseas | R | 21.00 | 21.00 | EXP | 21.00 | 0.00\% | 21.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Scattering of Ashes | R | 48.00 | 48.00 | EXP | 48.00 | 0.00\% | 48.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Retaining cremated remains(per month) | R | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 12.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Postage \& Packing in | R | 58.00 | 58.00 | EXP | 58.00 | 0.00\% | 58.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Polytainer UK only <br> Baby Urn - poly | R | 10.00 | 10.00 | STD | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-12 |  |
| Supply New Garden Seat inc 10 years lease | R | 1,544.00 | 1,544.00 | STD | 1,544.00 | 0.00\% | 1,544.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges Residents £ | Current <br> Charges Non- <br> Residents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Trees \& Shrubs - rose | R | 235.00 | 235.00 | STD | 235.00 | 0.00\% | 235.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Trees \& Shrubs - rose trees inc 5 years lease | R | 290.00 | 290.00 | STD | 290.00 | 0.00\% | 290.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Trees \& Shrubs ornamental shrubs inc 5 years lease | R | 290.00 | 290.00 | STD | 290.00 | 0.00\% | 290.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Trees \& Shrubs ornamental trees (10 years) | R | 394.00 | 394.00 | STD | 394.00 | 0.00\% | 394.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Plaque for trees, shrubs, roses or seats | R | 91.00 | 91.00 | STD | 91.00 | 0.00\% | 91.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Book of Remembrance - 2 line entry | R | 61.00 | 61.00 | STD | 61.00 | 0.00\% | 61.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Book of Remembrance - 5 line entry | R | 106.00 | 106.00 | STD | 106.00 | 0.00\% | 106.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Book of Remembrance - 8 line entry | R | 158.00 | 158.00 | STD | 158.00 | 0.00\% | 158.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Book of Remembrance - <br> 10 line entry | R | 193.00 | 193.00 | STD | 193.00 | 0.00\% | 193.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Extra - Floral Emblem | R | 80.00 | 80.00 | STD | 80.00 | 0.00\% | 80.00 | 0.00\% | 01-Apr-21 | 01-Apr-13 |
| Extra - Full Heraldic | R | 120.00 | 120.00 | STD | 120.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Device |  |  |  |  |  |  |  |  |  |  |
| Memorial Cards - 2 line entry | R | 40.00 | 40.00 | STD | 40.00 | 0.00\% | 40.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Cards - 5 line entry | R | 60.00 | 60.00 | STD | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Memorial Cards - 8 line | R | 98.00 | 98.00 | STD | 98.00 | 0.00\% | 98.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Cards - 10 line entry | R | 126.00 | 126.00 | STD | 126.00 | 0.00\% | 126.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Booklets - 2 line entry | R | 60.00 | 60.00 | STD | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Booklets - 5 line entry | R | 82.00 | 82.00 | STD | 82.00 | 0.00\% | 82.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Booklets - 8 line entry | R | 126.00 | 126.00 | STD | 126.00 | 0.00\% | 126.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Memorial Booklets - 10 line entry | R | 157.00 | 157.00 | STD | 157.00 | 0.00\% | 157.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional lines in Booklets - 2 line entry | R | 35.00 | 35.00 | STD | 35.00 | 0.00\% | 35.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional lines in Booklets - 5 line entry | R | 53.00 | 53.00 | STD | 53.00 | 0.00\% | 53.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional lines in Booklets - 8 line entry | R | 90.00 | 90.00 | STD | 90.00 | 0.00\% | 90.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional lines in Booklets - 10 line entry | R | 116.00 | 116.00 | STD | 116.00 | 0.00\% | 116.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
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| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Garden Niches |  |  |  |  |  |  |  |  |  |  |
| 10 years incl Urn \& | R | 1,675.00 | 1,675.00 | STD | 1,675.00 | 0.00\% | 1,675.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Columbarium Niches -single-inc 10 years lease | R | 363.00 | 363.00 | EXP | 363.00 | 0.00\% | 363.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Columbarium Niches -double-inc 10 years lease | R | 606.00 | 606.00 | EXP | 606.00 | 0.00\% | 606.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Langley casket up to 50 characters | R | 215.00 | 215.00 | EXP | 215.00 | 0.00\% | 215.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Metal Urn | R | 33.00 | 33.00 | EXP | 33.00 | 0.00\% | 33.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Cloister Spaces - singleinc 10 years lease | R | 157.00 | 157.00 | EXP | 157.00 | 0.00\% | 157.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Inscription | R | 86.00 | 86.00 | EXP | 86.00 | 0.00\% | 86.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Cloister Spaces - doubleinc 10 years lease | R | 359.00 | 359.00 | EXP | 359.00 | 0.00\% | 359.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Inscription | R | 132.00 | 132.00 | EXP | 132.00 | 0.00\% | 132.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |


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| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Classic - inc 5 years lease |  |  |  |  |  |  |  |  |  |  |
| Window Spaces | R | 254.00 | 254.00 | EXP | 254.00 | 0.00\% | 254.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Inscription | R | 113.00 | 113.00 | STD | 113.00 | 0.00\% | 113.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| New Flower Vases | R | 456.00 | 456.00 | STD | 456.00 | 0.00\% | 456.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional letters each | R | 6.30 | 6.30 | STD | 6.30 | 0.00\% | 6.30 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional Guilded Motif | R | 128.00 | 128.00 | STD | 128.00 | 0.00\% | 128.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Additional Hand Painted | R | 190.00 | 190.00 | STD | 190.00 | 0.00\% | 190.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Photoplaque | R | 190.00 | 190.00 | STD | 190.00 | 0.00\% | 190.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| New Windows -- Small -10 years -I colour | R | 567.00 | 567.00 | STD | 567.00 | 0.00\% | 567.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |


| Ad |  |  |  |  | w Priv | Graves |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Depth for 1 interment | R | 540.00 | 1,080.00 | EXP | 540.00 | 0.00\% | 1,120.00 | 3.70\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 2 interment | R | 590.00 | 1,180.00 | EXP | 590.00 | 0.00\% | 1,220.00 | 3.39\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 3 interment | R | 720.00 | 1,440.00 | EXP | 720.00 | 0.00\% | 1,490.00 | 3.47\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 4 interment | R | 830.00 | 1,660.00 | EXP | 830.00 | 0.00\% | 1,720.00 | 3.61\% | 01-Apr-12 | 01-Apr-13 |
| Adult Interments (perso |  | a 16 ve | of aqe | eath | Ope | Pate |  |  |  |  |
| Depth for 1 interment | R | 580.00 | 1,160.00 | EXP | 580.00 | 0.00\% | 1,200.00 | 3.45\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 2 interment | R | 730.00 | 1,460.00 | EXP | 730.00 | 0.00\% | 1,510.00 | 3.42\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 3 interment | R | 875.00 | 1,750.00 | EXP | 875.00 | 0.00\% | 1,810.00 | 3.43\% | 01-Apr-12 | 01-Apr-13 |
| Depth for 4 interment | R | 1,095.00 | 2,190.00 | EXP | 1,095.00 | 0.00\% | 2,260.00 | 3.20\% | 01-Apr-12 | 01-Apr-13 |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges Non- Residents $£$ | Vat <br> Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Interment of Infants (a stillborn child or child whose aqe at death did not exceed 3 vears "Infants") |  |  |  |  |  |  |  |  |  |  |
| In Child's grave | R | 40.00 | 80.00 | EXP | 40.00 | 0.00\% | 82.00 | 2.50\% | 01-Apr-12 | 01-Apr-13 |
| In private grave ( single depth ) | R | 90.00 | 180.00 | EXP | 90.00 | 0.00\% | 184.00 | 2.22\% | 01-Apr-12 | 01-Apr-13 |
| In private grave for the child's interment plus 2 adults | R | 180.00 | 360.00 | EXP | 180.00 | 0.00\% | 370.00 | 2.78\% | 01-Apr-12 | 01-Apr-13 |
| In private grave for the child's interment plus 3 adults | R | 225.00 | 450.00 | EXP | 225.00 | 0.00\% | 460.00 | 2.22\% | 01-Apr-12 | 01-Apr-13 |
| In Child's grave ( where applicable ) | R | 86.00 | 172.00 | EXP | 86.00 | 0.00\% | 176.00 | 2.33\% | 01-Apr-12 | 01-Apr-13 |
| In private grave ( single depth ) | R | 125.00 | 250.00 | EXP | 125.00 | 0.00\% | 256.00 | 2.40\% | 01-Apr-12 | 01-Apr-13 |
| In private grave for the child's interment plus 2 adults | R | 300.00 | 600.00 | EXP | 300.00 | 0.00\% | 620.00 | 3.33\% | 01-Apr-12 | 01-Apr-13 |
| In private grave for the child's interment plus 3 adults | R | 380.00 | 760.00 | EXP | 380.00 | 0.00\% | 780.00 | 2.63\% | 01-Apr-12 | 01-Apr-13 |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Interment of Cremated Remains (within full private graves) |  |  |  |  |  |  |  |  |  |  |
| When the grave is closed to full interments | R | 172.00 | 344.00 | EXP | 172.00 | 0.00\% | 356.00 | 3.49\% | 01-Apr-12 | 01-Apr-13 |
| To a depth to permit 1 further full interment | R | 338.00 | 676.00 | EXP | 338.00 | 0.00\% | 690.00 | 2.07\% | 01-Apr-12 | 01-Apr-13 |
| To a depth to permit 2 further full interment | R | 490.00 | 980.00 | EXP | 490.00 | 0.00\% | 1,000.00 | 2.04\% | 01-Apr-12 | 01-Apr-13 |
| To a depth to permit 3 further full interment | R | 640.00 | 1,280.00 | EXP | 640.00 | 0.00\% | 1,320.00 | 3.13\% | 01-Apr-12 | 01-Apr-13 |
| To scatter cremated remains (within | R | 76.00 | 152.00 | EXP | 76.00 | 0.00\% | 156.00 | 2.63\% | 01-Apr-12 | 01-Apr-13 |
| Cremation Section and Columbaria ) |  |  |  |  |  |  |  |  |  |  |
| New and re-open cremation graves | R | 172.00 | 344.00 | EXP | 172.00 | 0.00\% | 352.00 | 2.33\% | 01-Apr-12 | 01-Apr-13 |
| Re-opening of Columbaria units | R | 132.00 | 264.00 | EXP | 132.00 | 0.00\% | 270.00 | 2.27\% | 01-Apr-12 | 01-Apr-13 |
| Interments in Heritage Graves |  |  |  |  |  |  |  |  |  |  |
| Adults interment | R | 465.00 | 930.00 | EXP | 465.00 | 0.00\% | 960.00 | 3.23\% | 01-Apr-12 | 01-Apr-13 |
| Childs interment | R | 173.00 | 346.00 | EXP | 173.00 | 0.00\% | 356.00 | 2.89\% | 01-Apr-12 | 01-Apr-13 |
| Infants interment | R | 110.00 | 220.00 | EXP | 110.00 | 0.00\% | 226.00 | 2.73\% | 01-Apr-12 | 01-Apr-13 |

MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Grave Digging Surcharges |  |  |  |  |  |  |  |  |  |  |
| For a variation in size within 2" | R | 136.00 | 272.00 | EXP | 136.00 | 0.00\% | 280.00 | 2.94\% | 01-Apr-12 | 01-Apr-13 |
| For a variation in size between 2" and 4" | R | 260.00 | 520.00 | EXP | 260.00 | 0.00\% | 536.00 | 3.08\% | 01-Apr-12 | 01-Apr-13 |
| For a variation in size between 4" and 6" | R | 393.00 | 786.00 | EXP | 393.00 | 0.00\% | 810.00 | 3.05\% | 01-Apr-12 | 01-Apr-13 |
| For a variation in size in excess of 6" | R | 518.00 | 1,036.00 | EXP | 518.00 | 0.00\% | 1,060.00 | 2.32\% | 01-Apr-12 | 01-Apr-13 |
| Exclusive rights of burial (Conventional Graves) |  |  |  |  |  |  |  |  |  |  |
| Grave space measuring 9 feet by 4 feet | R | 1,680.00 | 4,320.00 | EXP | 1,680.00 | 0.00\% | 4,320.00 | 0.00\% | 01-Feb-13 |  |
| Grave space measuring 9 feet by 8 feet | R | 3,360.00 | 8,640.00 | EXP | 3,360.00 | 0.00\% | 8,640.00 | 0.00\% | 01-Feb-13 |  |
| Exclusive rights of burial (Lawn Section Graves) |  |  |  |  |  |  |  |  |  |  |
| Grave space measuring 9 feet by 4 feet | R | 1,200.00 | 2,880.00 | EXP | 1,200.00 | 0.00\% | 2,880.00 | 0.00\% | 01-Feb-13 |  |
| Grave space measuring 9 feet by 8 feet | R | 2,400.00 | 5,760.00 | EXP | 2,400.00 | 0.00\% | 5,760.00 | 0.00\% | 01-Feb-13 |  |
| Exclusive riahts of burial (Bricked Grave or Vault) |  |  |  |  |  |  |  |  |  |  |
| Grave space measuring 9 feet by 4 feet | R | POA | POA | EXP | R | N/A | POA | N/A | 01-Apr-12 | 01-Apr-13 |
| Grave space measuring 9 feet by 8 feet | R | POA | POA | EXP | R | N/A | POA | N/A | 01-Apr-12 | 01-Apr-13 |
| Lined Muslim Graves |  |  |  |  |  |  |  |  |  |  |
| For traditional uncoffined burial | R | 1,800.00 | 3,600.00 | EXP | 1,800.00 | 0.00\% | 3,720.00 | 3.33\% | 01-Apr-12 | 01-Apr-13 |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | \% Increase | Date of last change to charge | Effective Date |
| Children's Section Graves |  |  |  |  |  |  |  |  |  |  |
| Gravespace measuring 4 feet by 2 feet | R | 300.00 | 600.00 | EXP | 300.00 | 0.00\% | 620.00 | 3.33\% | 01-Apr-12 | 01-Apr-13 |
| Woodland Graves (West Dravton Cemetery) Special Requlations Apply |  |  |  |  |  |  |  |  |  |  |
| Gravespace measuring 9 feet by 4 feet | R | 750.00 | 1,500.00 | EXP | 750.00 | 0.00\% | 1,550.00 | 3.33\% | 01-Apr-12 | 01-Apr-13 |
| * Hillingdon's charges for graves and interments have been historically considerably lower than other boroughs. These increases go someway to bringing these in line with other charges but are still relatively lower. |  |  |  |  |  |  |  |  |  |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| 5. Imported Food Unit |  |  |  |  |  |  |  |  |  |  |
| Products of animal origin |  |  |  |  |  |  |  |  |  |  |
| 0 to 100kg per CVED | B | N/A | N/A | NB | 50.00 | N/A | 50.00 | N/A | N/A | 01-Apr-13 |
| 101 to 1,000kg per CVED | B | 90.00 | 90.00 | NB | 90.00 | 0.00\% | 90.00 | 0.00\% | 01-Apr-11 |  |
| CVED <br> 1,001 to $5,000 \mathrm{~kg}$ per | B | 140.00 | 140.00 | NB | 140.00 | 0.00\% | 140.00 | 0.00\% | 01-Apr-11 |  |
| 5001 kg to $15,000 \mathrm{~kg}$ per CVED | B | 150.00 | 150.00 | NB | 170.00 | 13.33\% | 170.00 | 13.33\% | 01-Apr-11 | 01-Apr-13 |
| Above $15,001 \mathrm{Kg}$ to 42,000kg per CVED | B | 340.00 | 340.00 | NB | 340.00 | 0.00\% | 340.00 | 0.00\% | 01-Apr-11 |  |
| Above 42,000kg per CVED | B | 372.00 | 372.00 | NB | 372.00 | 0.00\% | 372.00 | 0.00\% | 01-Apr-12 |  |
| Semen / Embryos per CVED | B | 60.00 | 60.00 | NB | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-12 |  |
| From New Zealand | B | 30.00 | 30.00 | NB | 30.00 | 0.00\% | 30.00 | 0.00\% | 01-Apr-12 |  |
| Completion of part one of CVED on TRACES per CVED | B | 10.00 | 10.00 | NB | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-12 |  |
| Destruction Charges for Products of animal origin |  |  |  |  |  |  |  |  |  |  |
| 0 to 100kg per AWB | B | N/A | N/A | NB | 10.00 | N/A | 10.00 | N/A | N/A | 01-Apr-13 |
| Over 100kg per AWB (£10 + £0.50 per kg over 100kg ) | B | N/A | N/A | NB | $\begin{array}{r} 10+0.50 \text { per } \\ \mathrm{kg} \text { over } \\ 100 \mathrm{~kg} \end{array}$ | N/A | $\left\|\begin{array}{r} 10+0.50 \\ \text { per Kg } \\ \text { over } 100 \mathrm{~kg} \end{array}\right\|$ | N/A | N/A | 01-Apr-13 |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat <br> Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| Out of hours Additional charges |  |  |  |  |  |  |  |  |  |  |
| Up to midnight (18:00 to 00:00) | B | 150.00 | 150.00 | NB | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-11 |  |
| After midnight (00:00 to 08:00) | $B$ | 400.00 | 400.00 | NB | 400.00 | 0.00\% | 400.00 | $0.00 \%$ | 01-Apr-11 |  |
| Additional Charge per CVED on Christmas Day | B | 20.00 | 20.00 | NB |  | -100.00\% |  | -100.00\% | 01-Apr-11 |  |
| and New Years Day Additional Charge per CVED on all UK Bank Holidays | B | N/A | N/A |  | 20.00 | N/A | 20.00 | N/A | N/A | 01-Apr-13 |
| Products of animal oriain - Catch certificate |  |  |  |  |  |  |  |  |  |  |
| Third Countries | B | 45.00 | 45.00 | NB | 45.00 | 0.00\% | 45.00 | 0.00\% | 01-Apr-11 |  |
| Bilateral Countries | B | 15.00 | 15.00 | NB | 15.00 | 0.00\% | 15.00 | 0.00\% | 01-Apr-11 |  |
| (for Catch certificate only) Out Hours 18:00 to 00.00 | B | 150.00 | 150.00 | NB | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-11 |  |
| (for Catch certificate only) Out Hours 00:00 to 08.00 | B | 400.00 | 400.00 | NB | 400.00 | 0.00\% | 400.00 | 0.00\% | 01-Apr-11 |  |
| Products of Non-Animal Origin - CED |  |  |  |  |  |  |  |  |  |  |
| Documentary Check per CED | B | 60.00 | 60.00 | NB | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-12 |  |
| Full Physical Check per CED (Plus Analytical Fee) | B | 170.00 | 170.00 | NB | 170.00 | 0.00\% | 170.00 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Undeclared Consignments ( Plus Analytical fee ) | B | N/A | N/A | NB | 300.00 | N/A | 300.00 | N/A | N/A | 01-Apr-13 |
| Non-Compliant (Surrender for Destruction) | B | 200.00 | 200.00 | NB | 200.00 | 0.00\% | 200.00 | 0.00\% | 01-Apr-12 |  |
| Non-Compliant (Onward Transmission) | B | 200.00 | 200.00 | NB | 200.00 | 0.00\% | 200.00 | 0.00\% | 01-Apr-12 |  |
| Completion of part one of CED on TRACES | B | N/A | N/A | NB | 10.00 | N/A | 10.00 | N/A |  | 01-Apr-13 |
| Out Hours 18:00 to 00.00 | B | 150.00 | 150.00 | NB | N/A | N/A | N/A | N/A | 01-Apr-11 |  |
| Out of Hours 17.30 to 00.00 | B | N/A | N/A | NB | 150.00 | N/A | 150.00 | N/A |  | 01-Apr-13 |
| Out Hours 00:00 to 08.00 | B | 400.00 | 400.00 | NB | 400.00 | 0.00\% | 400.00 | 0.00\% | 01-Apr-11 |  |
| Additional Charge per CED on Christmas Day and | B | 20.00 | 20.00 | NB | N/A | N/A | N/A | N/A | 01-Apr-11 |  |
| New Years Day Additional charge per CED on all UK Bank Holidays | B | N/A | N/A | NB | 20.00 | N/A | 20.00 | N/A | N/A | 01-Apr-13 |


| Japan Products for Radiation |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Documentary Check 1 to 10 Declarations per AWB | B | 120.00 | 120.00 | NB | 120.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-12 |  |
| Documentary Check 11 to 20 Declarations per AWB | B | 230.00 | 230.00 | NB | 230.00 | 0.00\% | 230.00 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclus |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Documentary Check 21 to 30 Declarations per AWB | B | 350.00 | 350.00 | NB | 340.00 | -2.86\% | 340.00 | -2.86\% | 01-Apr-12 | 01-Apr-13 |
| Full Checks 1 to 10 <br> Declarations per AWB ( | B | N/A | N/A | NB | 230 plus aN/Alytical | N/A | 230 plus | N/A | N/A | 01-Apr-13 |
| Plus Analytical fees ) |  |  |  |  | aN/Alytical fee |  | aN/Alytical fee |  |  |  |
| Full checks11 to 20 | B | 400.00 | 400.00 | NB | 400.00 | 0.00\% | 400.00 | 0.00\% | 01-Apr-12 |  |
| Declarations per AWB includes sampling and |  |  |  |  |  |  |  |  |  |  |
| courier costs |  |  |  |  |  |  |  |  |  |  |
| Full Checks 11 to 20 | B | N/A | N/A |  | 340 Plus | N/A | 340 Plus | N/A | N/A | 01-Apr-13 |
| Declarations per AWB ( |  |  |  |  | AN/Alytical |  | AN/Alytical |  |  |  |
| Plus Analytical fee <br> Full checks 21 to 30 | B | 500.0 | 500.0 | NB | fee <br> 500.00 | 0.00\% | $\begin{array}{r} \text { fee } \\ 500.00 \end{array}$ | 0.00\% | 01-Apr-12 |  |
| Declarations per AWB | B | 500.0 | 500.0 | NB | 500.00 | 0.00\% | 500.00 | 0.00\% | 01-Apr-12 |  |
| includes sampling and courier costs |  |  |  |  |  |  |  |  |  |  |
| Full Checks 21 to 30 | B | N/A | N/A | NB | 450 Plus | N/A | 450Plus | N/A | N/A | 01-Apr-13 |
| Declarations per AWB ( |  |  |  |  | AN/Alytical |  | AN/Alytical |  |  |  |
| Plus Analytical fee ) |  |  |  |  |  |  |  |  |  |  |
| Products of Non-Animal Oriain - Orqanics |  |  |  |  |  |  |  |  |  |  |
| Full Official Checks | B | 45.00 | 45.00 | NB | 45.00 | 0.00\% | 45.00 | 0.00\% | 01-Apr-11 |  |
| Out Hours 18:00 to 00.00 | B | 150.00 | 150.00 | NB | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-11 |  |
| Out Hours 00:00 to 08.00 | B | 400.00 | 400.00 | NB | 400.00 | 0.00\% | 400.00 | 0.00\% | 01-Apr-11 |  |
| Export Certificates | B | 130.00 | 130.00 | NB | 130.00 | 0.00\% | 130.00 | 0.00\% | 01-Apr-12 |  |
| Food Hygiene Training |  |  |  |  |  |  |  |  |  |  |
| Per Attendee ( up to 12 attendees per course) | B | 100.00 | 100.00 | NB | 100.00 | 0.00\% | 100.00 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| 6. Facilities Management |  |  |  |  |  |  |  |  |  |  |
| Civic Centre Room Hire Rates |  |  |  |  |  |  |  |  |  |  |
| CR2 per hour | M | 23.20 | 23.20 | EXP | 23.20 | 0.00\% | 23.20 | 0.00\% | 01-Apr-12 |  |
| CR3 per hour | M | 30.80 | 30.80 | EXP | 30.80 | 0.00\% | 30.80 | 0.00\% | 01-Apr-12 |  |
| CR3a per hour | M | 27.80 | 27.80 | EXP | 27.80 | 0.00\% | 27.80 | 0.00\% | 01-Apr-12 |  |
| CR3/3a combined per hour | M | 46.30 | 46.30 | EXP | 46.30 | 0.00\% | 46.30 | 0.00\% | 01-Apr-12 |  |
| CR4 per hour | M | 37.00 | 37.00 | EXP | 37.00 | 0.00\% | 37.00 | 0.00\% | 01-Apr-12 |  |
| CR4a per hour | M | 27.80 | 27.80 | EXP | 27.80 | 0.00\% | 27.80 | 0.00\% | 01-Apr-12 |  |
| CR4/4a combined per hour | M | 46.40 | 46.40 | EXP | 46.40 | 0.00\% | 46.40 | 0.00\% | 01-Apr-12 |  |
| CR5 per hour | M | 46.40 | 46.40 | EXP | 46.40 | 0.00\% | 46.40 | 0.00\% | 01-Apr-12 |  |
| CR6 per hour | M | 46.40 | 46.40 | EXP | 46.40 | 0.00\% | 46.40 | 0.00\% | 01-Apr-12 |  |
| CR7 per hour | M | 21.70 | 21.70 | EXP | 21.70 | 0.00\% | 21.70 | 0.00\% | 01-Apr-12 |  |
| CR8 per hour - not available for hire | M | 22.10 | 22.10 | EXP | 22.10 | 0.00\% | 22.10 | 0.00\% | 01-Apr-11 |  |
| CR9 per hour | M | 23.20 | 23.20 | EXP | 23.20 | 0.00\% | 23.20 | 0.00\% | 01-Apr-12 |  |
| Interview rooms per hour | M | 14.50 | 14.50 | EXP | 14.50 | 0.00\% | 14.50 | 0.00\% | 01-Apr-12 |  |
| Council Chamber per hour | M | 89.10 | 89.10 | EXP | 89.10 | 0.00\% | 89.10 | 0.00\% | 01-Apr-12 |  |
| Middlesex Suite (Day) per hour | M | 80.80 | 80.80 | EXP | 80.80 | 0.00\% | 80.80 | 0.00\% | 01-Apr-11 |  |
| Middlesex Suite (Night) per hour | M | 113.00 | 113.00 | EXP | 113.00 | 0.00\% | 113.00 | 0.00\% | 01-Apr-11 |  |
| Bar Area per hour | M | 44.20 | 44.20 | EXP | 44.20 | 0.00\% | 44.20 | 0.00\% | 01-Apr-11 |  |

Appendix 7

| All prices are VAT inclusi |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents $£$ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Borough Wide Building Services |  |  |  |  |  |  |  |  |  |  |
| Catering Recharge | M | cost + 0\% | cost + 0\% | STD | cost + 0\% | 0.00\% | cost + 0\% | 0.00\% | 01-Apr-11 |  |
| Day To Day Repairs | M | cost $+£ 35$ | cost $+£ 35$ | EXP | cost $+£ 35$ | 0.00\% | cost $+£ 35$ | 0.00\% | 01-Apr-11 |  |
| Premises |  |  |  |  |  |  |  |  |  |  |
| Day To Day Repairs £250 | M | $\operatorname{cost}+$ | $\cos t+$ | EXP | cost + 12.5\% | 0.00\% | $\operatorname{cost}+$ | 0.00\% | 01-Apr-11 |  |
| To £5000 Council Premises |  | $12.5 \%$ | $12.5 \%$ |  |  |  | $12.5 \%$ |  |  |  |
| Day To Day Repairs | M | cost + | cost $+10 \%$ | EXP | cost $+10 \%$ | 0.00\% | cost + 10\% | 0.00\% | 01-Apr-11 |  |
| Above £5000 Council |  | 10\% |  |  |  |  |  |  |  |  |
| Premises |  |  |  |  |  |  |  |  |  |  |
| Day To Day Repairs | M | cost $+£ 35$ | cost $+£ 35$ | STD | cost $+£ 35+$ | 0.00\% | cost $+£ 35$ | 0.00\% | 01-Apr-11 |  |
| Under £250 Non Council |  | + VAT | + VAT |  | VAT |  | + VAT |  |  |  |
| Premises |  |  |  |  |  |  |  |  |  |  |
| Day To Day Repairs £250 | M | cost + | cost + | STD | cost + 12.5\% | 0.00\% | cost + | 0.00\% | 01-Apr-11 |  |
| To £5000 Non Council |  | 12.5\% + | 12.5\% + |  | + VAT |  | 12.5\% + |  |  |  |
| Premises |  | VAT | VAT |  |  |  | VAT |  |  |  |
| Day To Day Repairs | M | cost + | cost $+10 \%$ | STD | cost $+10 \%$ | 0.00\% | cost $+10 \%$ | 0.00\% | 01-Apr-11 |  |
| Above £5000 Non Council |  | 10\% +VAT | +VAT |  | +VAT |  | +VAT |  |  |  |
| Premises |  |  |  |  |  |  |  |  |  |  |
| Service Contracts Council | M | cost + | cost $+10 \%$ | EXP | cost $+10 \%$ | 0.00\% | cost + 10\% | 0.00\% | 01-Apr-11 |  |
| Premises |  | 10\% |  |  |  |  |  |  |  |  |
| Service Contracts Non | M | cost + | cost $+10 \%$ | STD | cost $+10 \%$ | 0.00\% | cost + 10\% | 0.00\% | 01-Apr-11 |  |
| Council Premises |  | 10\% +VAT | +VAT |  | +VAT |  | +VAT |  |  |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Queenswalk Room Hire - | M | 26.00 | 26.00 | EXP | 26.00 | 0.00\% | 26.00 | 0.00\% | 01-Apr-11 |  |
| Standard training room per hour |  |  |  |  |  |  |  |  |  |  |
| Queenswalk Room Hire Standard training room 1/2 Day | M | 50.00 | 60.00 | EXP | 50.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-11 |  |
| Queenswalk Room Hire - | M | 100.00 | 120.00 | EXP | 100.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-11 |  |
| Standard training room full day |  |  |  |  |  |  |  |  |  |  |
| Queenswalk Venue Hire - | M | 31.00 | 31.00 | EXP | 31.00 | 0.00\% | 31.00 | 0.00\% | 01-Apr-11 |  |
| ICT suite per hour |  |  |  |  |  |  |  |  |  |  |
| Queenswalk Catering - | M | cost + | cost + 15\% | STD | cost + 15\% | 0.00\% | cost + 15\% | 0.00\% | 01-Apr-11 |  |
| catering recharge |  | 15\% |  |  |  |  |  |  |  |  |
| Queenswalk | M | 0.06 | 0.06 | STD | 0.06 | 0.00\% | 0.06 | 0.00\% | 01-Apr-11 |  |
| Photocopying - per copy |  |  |  |  |  |  |  |  |  |  |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| 7. Food Health and Safety Fees |  |  |  |  |  |  |  |  |  |  |
| Disposal of non product of animal origin |  |  |  |  |  |  |  |  |  |  |
| 1 to 1,000kg | B | 48.00 | 48.00 | NB | 48.00 | 0.00\% | 48.00 | 0.00\% | 01-Apr-11 |  |
| 1,001 to 2,000kg | B | 95.00 | 95.00 | NB | 95.00 | 0.00\% | 95.00 | 0.00\% | 01-Apr-11 |  |
| 2,001 to 3,000kg | B | 140.00 | 140.00 | NB | 140.00 | 0.00\% | 140.00 | 0.00\% | 01-Apr-11 |  |
| Animal Boarding Establishments |  |  |  |  |  |  |  |  |  |  |
| No of animals 1 to 9 | B | 125.00 | 125.00 | NB | 125.00 | 0.00\% | 125.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| No of animals 10 to 24 | B | 177.00 | 177.00 | NB | 177.00 | 0.00\% | 177.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| No of animals 25 to 49 | B | 260.00 | 260.00 | NB | 260.00 | 0.00\% | 260.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| No of animals 50 to 75 | B | 355.00 | 355.00 | NB | 355.00 | 0.00\% | 355.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| No of animals 75+ (New category) | B | 420.00 | 420.00 | NB | 420.00 | 0.00\% | 420.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Application to renew an animal boarding extablishment - Home boarders (3 dogs or less) | B | 81.00 | 81.00 | NB | 81.00 | 0.00\% | 81.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Dangerous Wild Animals |  |  |  |  |  |  |  |  |  |  |
| Including vets fees | B | 75+ vet | 75+ vet fee | NB | 75+vet fee | N/A | 75+vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| Game dealers licences | B | N/a | N/A | NB | 0.00 | N/A | 0.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Performing Animals |  |  |  |  |  |  |  |  |  |  |
| Registration | B | 396.00 | 396.00 | NB | 396.00 | 0.00\% | 396.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Registration - Non Profit | B | 52.00 | 52.00 | NB | 52.00 | 0.00\% | 52.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Certificate | B | free |  | NB | free | N/A | free | N/A | 01-Apr-12 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Pet Shops |  |  |  |  |  |  |  |  |  |  |
| Including vets fees | B | 192.00 | 192.00 | NB | 192.00 | 0.00\% | 192.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |


| No of animals 1 to 5 | B | 75+vet fee | 75+vet fee | NB | 75+vet fee | N/A | 75+vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| No of animals 6 to 20 | B | $75+$ vet fee | 75+vet fee | NB | 75+vet fee | N/A | 75+vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| No of animals 21 to 35 (Category restructured) | B | $75+$ vet fee | $75+\mathrm{vet}$ fee | NB | 75+vet fee | N/A | $75+$ vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| No of animals 36 to 50 | B | $75+$ vet fee | $75+$ vet fee | NB | 75+vet fee | N/A | $75+$ vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| (Category restructured) |  |  |  |  |  |  |  |  |  |  |
| No of animals 51+ (New | B | 75+vet fee | 75+vet fee | NB | 75+vet fee | N/A | 75+vet fee | N/A | 01-Apr-11 | 01-Apr-13 |


| Notification to operate a zoo | B | free | free | NB | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Application to renew a zoo licence | B | $75+$ vet fee | 75+vet fee | NB | 75+vet fee | N/A | 75+vet fee | N/A | 01-Apr-11 |  |
| Application for a licence to operate a zoo | B | $75+$ vet fee | 75+vet fee | NB | 75+vet fee | N/A | $75+$ vet fee | N/A | 01-Apr-11 | 01-Apr-13 |
| Breeding of Dogs |  |  |  |  |  |  |  |  |  |  |
| Renewal | B | 75+vet fee | 75+vet fee | NB | 75+vet fee | N/a | 75+vet fee | N/A | 01-Apr-11 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \% Increase | Date of last change to charge | Effective Date |
| Export Licences |  |  |  |  |  |  |  |  |  |  |
| Visit not required Visit required | $\begin{aligned} & \mathrm{B} \\ & \mathrm{~B} \end{aligned}$ | $\begin{array}{r} \hline 86.00 \\ 143.00 \end{array}$ | $\begin{array}{r} 86.00 \\ 143.00 \end{array}$ | $\begin{aligned} & \hline \mathrm{NB} \\ & \mathrm{NB} \end{aligned}$ | $\begin{array}{r} 83.00 \\ 143.00 \end{array}$ | $\begin{gathered} \hline-3.49 \% \\ 0.00 \% \end{gathered}$ | $\begin{array}{r} 83.00 \\ 143.00 \end{array}$ | $\begin{gathered} -3.49 \% \\ 0.00 \% \end{gathered}$ | $\begin{aligned} & \hline 01-\mathrm{Apr}-12 \\ & 01-\mathrm{Apr}-12 \\ & \hline \end{aligned}$ | 01-Apr-13 |
| Pharmacy and Poisons |  |  |  |  |  |  |  |  |  |  |
| Applications | B | 43.00 | 43.00 | NB | 43.00 | 0.00\% | 43.00 | 0.00\% | 01-Apr-11 |  |
| Change of name | B | 24.00 | 24.00 | NB | 24.00 | 0.00\% | 24.00 | 0.00\% | 01-Apr-11 |  |
| Renewal | B | 41.00 | 41.00 | NB | 41.00 | 0.00\% | 41.00 | 0.00\% | 01-Apr-11 |  |
| Other Licenses |  |  |  |  |  |  |  |  |  |  |
| Special Premises 10/11 New Categories and charges - Laser Renewal Up to 18 months | B | 750.00 | 750.00 | NB | 750.00 | 0.00\% | 750.00 | 0.00\% | 01-Apr-11 |  |
| Special Premises 10/11 New Categories and charges-2-3 Therapists | B | 54.00 | 54.00 | NB | 54.00 | 0.00\% | 54.00 | 0.00\% | 01-Apr-11 |  |
| Special Premises 10/11 New Categories and charges - 4-6 Therapists | B | 80.00 | 80.00 | NB | 80.00 | 0.00\% | 80.00 | 0.00\% | 01-Apr-11 |  |
| Special Premises 10/11 New Categories and charges - More than 6 | B | 107.00 | 107.00 | NB | 107.00 | 0.00\% | 107.00 | 0.00\% | 01-Apr-11 |  |
| Therapists Refund or change of details - Admin Fee | B | 55.00 | 55.00 | NB | 55.00 | 0.00\% | 55.00 | 0.00\% | 01-Apr-11 |  |

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\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{All prices are VAT inclusive} \\
\hline Type of Fee/Charge \& Type \& Current
Charges
Residents
\(£\) \& \begin{tabular}{c} 
Current \\
Charges \\
Non- \\
Residents \\
\(£\) \\
\hline
\end{tabular} \& Vat Status \& Proposed Charges Residents £ \& \% Increase \& Proposed
Charges
Non
Residents
\(£\) \& \%
Increase \& Date of last change to charge \& Effective Date \\
\hline \begin{tabular}{l}
Manicure / pedicure Ear lobe piercing, Facials (including one or more of the following aspects: steam, massage, electrical stimuli) \\
- New / Renewal Electrolysis, Sun beds etc
\end{tabular} \& B \& 53.00 \& 53.00 \& NB

NB \& 53.00 \& 0.00\%

$0.00 \%$ \& 53.00 \& 0.00\% \& 01-Apr-11

$01-A p r-11$ \& <br>
\hline \multicolumn{11}{|l|}{Private Water Supplies - new fees prescribed by Private Water Regulations} <br>
\hline Sampling Per visit \& B \& 100.00 \& 100.00 \& NB \& 100.00 \& 0.00\% \& 100.00 \& 0.00\% \& 01-Apr-11 \& <br>
\hline Audit Monitoring \& B \& 400.00 \& 400.00 \& NB \& 400.00 \& 0.00\% \& 400.00 \& 0.00\% \& 01-Apr-12 \& <br>
\hline Check Monitoring \& B \& 80.00 \& 80.00 \& NB \& 80.00 \& 0.00\% \& 80.00 \& 0.00\% \& 01-Apr-12 \& <br>
\hline Other Sampling and Risk Assessment Combined \& B \& 600.00 \& 600.00 \& NB \& 600.00 \& 0.00\% \& 600.00 \& 0.00\% \& 01-Apr-11 \& <br>
\hline Risk Assessment \& B \& 300.00 \& 300.00 \& NB \& 300.00 \& 0.00\% \& 300.00 \& 0.00\% \& 01-Apr-12 \& <br>

\hline Other investigations \& B \& | 37+ |
| :--- |
| analyst costs(no more than £100) | \& 37+ analyst costs(no more than £100) \& NB \& £37+Analyst costs(no more than £100 ) \& 0.00\% \& £37+Analy st cost (no more than £100) \& 0.00\% \& 01-Apr-12 \& <br>

\hline Granting an Authority \& B \& $$
\begin{array}{r}
37+ \\
\text { analyst } \\
\text { costs(no } \\
\text { more than } \\
£ 100)
\end{array}
$$ \& 37+ analyst costs(no more than £100) \& NB \& £37+Analyst costs(no more than £100 ) \& 0.00\% \& £37+Analy st cost (no more than £100) \& 0.00\% \& 01-Apr-12 \& <br>

\hline Domestic Supplies \& B \& 25.00 \& 25.00 \& NB \& 25.00 \& 0.00\% \& 25.00 \& 0.00\% \& 01-Apr-12 \& <br>
\hline
\end{tabular}

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 8. Trading Standards |  |  |  |  |  |  |  |  |  |  |
| Weights and Measures |  |  |  |  |  |  |  |  |  |  |
| Examining, adjusting, certifying, stamping, authorising or reporting of special weighing or measuring equipment per | B | 68.70 | N/A | NB | 70.00 | 1.89\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Fees for purpose of S74 Weights \& Measures Act 1985 | B | 68.70 | N/A | NB | 70.00 | 1.89\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Linear measures not exceeding $3 m$ for each scale | B | 10.10 | N/A | NB | 10.30 | 1.98\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Capacity measures without division not exceeding 1 litre or 1 qt | B | 7.90 | N/A | NB | 8.10 | 2.53\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Cubic ballast measures (other than brim measures) | B | 150.00 | N/A | NB | 153.00 | 2.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Liquid capacity measures for making up and checking average quantity purchases | B | 23.90 | N/A | NB | 24.40 | 2.09\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Template per scale - First item | B | 41.40 | N/A | NB | 42.20 | 1.93\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Template per scale - | B | 16.50 | N/A | NB | 16.80 | 1.82\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 250kg to 1 tonne | B | 54.10 | N/A | NB | 55.20 | 2.03\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 1 tonne to 10 tonnes | B | 129.00 | N/A | NB | 131.20 | 1.71\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 10 tonnes to 30 tonnes | B | 340.50 | N/A | NB | 340.50 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 10 tonnes to 30 tonnes (weights and labour provided) | B | 170.00 | N/A | NB | 170.00 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 30 tonnes to 60 tonnes | B | 560.00 | N/A | NB | 560.00 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Weighing Instruments Exceeding 30 tonnes to 60 tonnes (weights and labour provided) | B | 280.00 | N/A | NB | 280.00 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |


| All prices are VAT inclusiv |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\begin{gathered} \hline \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Measuring Instruments for Liquid Fuel and Lubricants |  |  |  |  |  |  |  |  |  |  |
| Container Type (unsubdivided) | B | 61.90 | N/A | NB | 63.10 | 1.94\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Single / multi-outlets (nozzles) - Each Additional nozzle tested | B | 101.70 | N/A | NB | 103.70 | 1.97\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Single / multi-outlets (nozzles) - First nozzle tested per site | B | 62.40 | N/A | NB | 63.60 | 1.92\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| A charge to cover any | B | 68.70 | N/A | NB | 70.00 | 1.89\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Additional costs involved in testing ancillary equipment which requires Additional testing on site, such as credit card acceptors, could be based upon the basic fee given above plus Additional costs at a rate per extra officer / hour |  |  |  |  |  |  |  |  |  |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents $£$ | \% Increase | Proposed Charges Non Residents $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Road Tanker Liquid Fuel Measuring Equipment (Above 100 litres) |  |  |  |  |  |  |  |  |  |  |
| Meter measuring system Dry hose type with two testing liquids | B | 197.00 | N/A | NB | 201.00 | 2.03\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Meter measuring system Wet hose type with two testing liquids | B | 244.00 | N/A | NB | 249.00 | 2.05\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Dipstick measuring systems - Up to 7,600 litres (for calibration of each compartment and production of chart) | B | 146.50 | N/A | NB | 149.40 | 1.98\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Dipstick measuring systems - Over 7,600 litres basic fees + costs per hour at a rate of: | B | 68.70 | N/A | NB | 70.00 | 1.89\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Initial dipstick | B | 18.00 | N/A | NB | 18.40 | 2.22\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Spare dipstick | B | 18.00 | N/A | NB | 18.40 | 2.22\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Replacement dipstick (for calibration of each compartment and production of chart) | B | 38.10 | N/A | NB | 38.90 | 2.10\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Explosives |  |  |  |  |  |  |  |  |  |  |
| Registered premises (Statutory Fee) New | B | 105.00 | N/A | NB | 105.00 | 0.00\% | N/A | N/A | 01-Apr-10 | 01-Apr-13 |
| Registered premises (Statutory Fee) Renewal | B | 52.00 | N/A | NB | 52.00 | 0.00\% | N/A | N/A | 01-Apr-10 | 01-Apr-13 |
| Licensed store (Statutory Fee) New | B | 178.00 | N/A | NB | 178.00 | 0.00\% | N/A | N/A | 01-Apr-10 | 01-Apr-13 |
| Licensed store (Statutory Fee) Renewal | B | 83.00 | N/A | NB | 83.00 | 0.00\% | N/A | N/A | 01-Apr-10 | 01-Apr-13 |
| Licence to sell all year (statutory Fee) | B | 500.00 | N/A | NB | 500.00 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Sale of goods |  |  |  |  |  |  |  |  |  |  |
| By competitive bidding | B | 174.00 | N/A | NB | 177.50 | 2.01\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Motor Salvage Operations Registration |  |  |  |  |  |  |  |  |  |  |
| New applications and renewals | B | 102.50 | N/A | NB | 104.50 | 1.95\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Access to public register | B | 0.00 | N/A | NB | 0.00 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Certified copy of single entry (per copy) | B | 11.80 | N/A | NB | 12.00 | 1.69\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Non-certified copy of one or more entries | B | 3.70 | N/A | NB | 3.80 | 2.70\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 9. Planning \& Applications |  |  |  |  |  |  |  |  |  |  |
| Planning Fees |  |  |  |  |  |  |  |  |  |  |
| Commercial Buildings Call Out for Listed Building and Design Advice from a Conservation Officer | M | 120.00 | N/A | STD | 120.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Pre Application Fees Category B Development | M | 4,200.00 | N/A | STD | 4,200.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Pre Application Fees Category C Development | M | 2,280.00 | N/A | STD | 2,280.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Pre Application Fees Category D Development | M | 1,140.00 | N/A | STD | 1,140.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Follow up Meetings Category B Development | M | 1,080.00 | N/A | STD | 1,080.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Follow up Meetings Category C Development | M | 485.00 | N/A | STD | 485.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Follow up Meetings Category D Development | M | 485.00 | N/A | STD | 485.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\begin{gathered} \hline \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Other Developments - All other Development excluding householder development and work to trees | M | 270.00 | N/A | STD | 270.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Householders - Minor Applications | M | 270.00 | N/A | STD | 270.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Householders - Category A | M | 6,000.00 | N/A | STD | 6,000.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Development Householders - Specialist: Additional flat fee where listed Building or | M | 120.00 | N/A | STD | 120.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Conservation advice is required |  |  |  |  |  |  |  |  |  |  |
| Additional charges for the attendance of senior Managers - All other | M | 240.00 | N/A | STD | 240.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |
| Development excluding householder development and work to trees |  |  |  |  |  |  |  |  |  |  |
| Follow up Meetings Category A Development | M | 1,560.00 | N/A | STD | 1,560.00 | 0.00\% |  | N/A | 01-Apr-11 | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Planning - Additional Other Charges |  |  |  |  |  |  |  |  |  |  |
| Copy Planning Decision | M | 15.00 | N/A | STD | 15.00 | 0.00\% | 15.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Copy Appeal Decision | M | 15.00 | N/A | STD | 15.00 | 0.00\% | 15.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Copy TPO with A4 - A3 Plans | M | 20.00 | N/A | STD | 20.00 | 0.00\% | 20.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| General | M | 0.20 | N/A | STD | 0.20 | 0.00\% | 0.20 | N/A | 01-Apr-11 | 01-Apr-13 |
| Photocopying/Printing including copies of letters, application forms, officer reports etc. (A4 size only) |  |  |  |  |  |  |  |  |  |  |
| Site History Research, Bulk Copying/Printing or other general planning research utilising officer time. | M | 30.00 | 60.00 | STD | 30.00 | 0.00\% | 30.00 | -0.50 | 01-Apr-11 | 01-Apr-13 |
| Copy Plans (Paper or Scanned) A3 Copy or | M | 5.00 | N/A | STD | 5.00 | 0.00\% | 5.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Copy Plans (Paper or Scanned) A2 -A10 - Per Plan | M | 15.00 | N/A | STD | 15.00 | 0.00\% | 15.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Copy Plan (from <br> Mvicrofilm) A3 Plan - Per Plam | M | 15.00 |  | STD | 15.00 | 0.00\% | 15.00 | \#DIV/0! | 01-Apr-11 | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Copy Plan (from <br> Mvicrofilm) A2-A10 Plan - <br> Per Plam | M | 25.00 |  | STD | 25.00 | 0.00\% | 25.00 | \#DIV/0! | 01-Apr-11 | 01-Apr-13 |
| BAA Fees |  |  |  |  |  |  |  |  |  |  |
| GDPO Applications and other Planning Related Work |  |  |  |  |  |  |  |  |  |  |
| Scoping/screening opinions | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-11 |  |
| 6 pre-application meetings <br> a year - per meeting | B | 750.00 | 750.00 | NB | 750.00 | 0.00\% | 750.00 | 0.00\% | 01-Apr-11 |  |
| Considerations | B | 85.00 | 85.00 | NB | 85.00 | 0.00\% | 85.00 | 0.00\% | 01-Apr-11 |  |
| Application where no extra floorspace is created | B | 170.00 | 170.00 | NB | 170.00 | 0.00\% | 170.00 | 0.00\% | 01-Apr-11 |  |
| Minor Developments |  |  |  |  |  |  |  |  |  |  |
| Floorspace created no larger than 1000 m 2 or site no bigger than 1hectares | B | 850.00 | 850.00 | NB | 850.00 | 0.00\% | 850.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Major Developments |  |  |  |  |  |  |  |  |  |  |
| Band A 1,000m2 to $10,000 \mathrm{~m} 2$ or between 1 and 5 hectares | B | 3,400.00 | 3,400.00 | NB | 3,400.00 | 0.00\% | 3,400.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Band B $10,000 \mathrm{~m} 2$ to $20,000 \mathrm{~m} 2$ or between 5 and 10 hectares | B | 6,800.00 | 6,800.00 | NB | 6,800.00 | 0.00\% | 6,800.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |
| Band C above $20,000 \mathrm{~m} 2$ or above 10 hectares fee | B | 18,000.00 | 18,000.00 | NB | 18,000.00 | 0.00\% | 18,000.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| 10. Pest Control |  |  |  |  |  |  |  |  |  |  |
| Occupied Property - 1-3 visits | R | 60.00 | N/A | STD | 60.00 | 0.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| Occupied Property - 1-3 visits Over 65 | R | 60.00 | N/A | STD | 0.00 | -100.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| Occupied Property - each additional visit | R | 36.00 | N/A | STD | 36.00 | 0.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| Rented Property | R | 93.60 | N/A | STD | 93.60 | 0.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| Emergency Work | R | 48.00 | N/A | STD | 48.00 | 0.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| No Access | R | 36.00 | N/A | STD | 36.00 | 0.00\% | N/A | N/A | 01-Feb-11 | 01-Apr-13 |
| 11. Consumer Protection |  |  |  |  |  |  |  |  |  |  |
| Contaminated Land |  |  |  |  |  |  |  |  |  |  |
| $\begin{array}{\|l\|} \hline \text { Residential Enquiries - Per } \\ \text { hour (Current Year) } \\ \text { Flat Rate (From Jan 2011) } \\ \hline \end{array}$ | R | 60.00 | 60.00 | STD | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-11 |  |
| Commercial Enquiries - <br> Per hour (Current Year) <br> Flat Rate (From Jan 2011) | B | N/A | 150.00 | STD | 150.00 | N/A | 150.00 | 0.00\% | 01-Apr-11 | 01-Apr-13 |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 12. Hall Hire Charges |  |  |  |  |  |  |  |  |  |  |
| Meeting Hall Hire - Scale 1 (Haydon Hall) |  |  |  |  |  |  |  |  |  |  |
| Rooms 1, 3 + 5 Mon - Fri | B | 38.00 | 39.00 | EXP | 38.00 | 0.00\% | 40.00 | 2.56\% | 01-Apr-12 | 01-Apr-13 |
| Whole Hall Sat / Sun \& | B | 55.00 | 57.00 | EXP | 55.00 | 0.00\% | 58.00 | 1.75\% | 01-Apr-12 | 01-Apr-13 |
| Rooms 2 or 4 or 6 Mon Fri | B | 32.00 | 33.00 | EXP | 32.00 | 0.00\% | 33.50 | 1.52\% | 01-Apr-12 | 01-Apr-13 |
| Meeting Hall Hire - Scale 2 |  |  |  |  |  |  |  |  |  |  |
| Rooms 1, 3 + 5 Mon - Fri | B | 20.00 | 21.00 | EXP | 20.00 | 0.00\% | 21.25 | 1.19\% | 01-Apr-12 | 01-Apr-13 |
| Whole Hall Sat / Sun \& | B | 29.00 | 30.00 | EXP | 29.00 | 0.00\% | 30.30 | 1.00\% | 01-Apr-12 | 01-Apr-13 |
| Bank Holidays <br> Rooms 2 or 4 or 6 Mon Fri | B | 16.00 | 16.00 | EXP | 16.00 | 0.00\% | 16.20 | 1.25\% | 01-Apr-11 | 01-Apr-13 |
| Cavendish Hall (Leased to Richtone Ltd - prices shown are the maximum that |  |  |  |  |  |  |  |  |  |  |
| Ground floor hall Mon Thurs | B | 19.00 | 19.50 | EXP | 19.00 | 0.00\% | 20.00 | 2.56\% | 01-Apr-12 | 01-Apr-13 |
| First floor hall Mon - Thurs | B | 19.00 | 19.50 | EXP | 19.00 | 0.00\% | 20.00 | 2.56\% | 01-Apr-12 | 01-Apr-13 |
| Upstairs small room Mon Thurs | B | 15.00 | 15.50 | EXP | 15.00 | 0.00\% | 15.70 | 1.29\% | 01-Apr-12 | 01-Apr-13 |
| Ground floor hall Fri / Sat / | B | 27.00 | 28.00 | EXP | 27.00 | 0.00\% | 28.50 | 1.79\% | 01-Apr-12 | 01-Apr-13 |
| First floor hall Fri / Sat / Sun | B | 27.00 | 28.00 | EXP | 27.00 | 0.00\% | 28.50 | 1.79\% | 01-Apr-12 | 01-Apr-13 |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee／Charge | Type | Current Charges Residents £ | Current Charges Non－ Residents $£$ | Vat Status | Proposed Charges Residents £ | \％Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Upstairs small room Fri／ Sat／Sun | B | 16.00 | 16.50 | EXP | 16.00 | 0．00\％ | 17.00 | 3．03\％ | 01－Apr－12 | 01－Apr－13 |
| The Grange（Leased to Lido Catering Co Ltd－prices shown are the maximum＇ |  |  |  |  |  |  |  |  |  |  |
| Large Room Mon－Thurs | B | 16.00 | 16.50 | EXP | 16.00 | 0．00\％ | 16.70 | 1．21\％ | 01－Apr－12 | 01－Apr－13 |
| Medium room Mon－Thurs | B | 16.00 | 16.50 | EXP | 16.00 | 0．00\％ | 16.70 | 1．21\％ | 01－Apr－12 | 01－Apr－13 |
| Small room Mon－Thurs | B | 15.00 | 15.50 | EXP | 15.00 | 0．00\％ | 15.70 | 1．29\％ | 01－Apr－12 | 01－Apr－13 |
| Large Room Fri／Sat／Sun | B | 20.00 | 20.50 | EXP | 20.00 | 0．00\％ | 20.70 | 0．98\％ | 01－Apr－12 | 01－Apr－13 |
| Medium Room Fri／Sat／ Sun | B | 20.00 | 20.50 | EXP | 20.00 | 0．00\％ | 20.70 | 0．98\％ | 01－Apr－12 | 01－Apr－13 |
| Small Room Fri／Sat／Sun | B | 16.00 | 16.50 | EXP | 16.00 | 0．00\％ | 16.70 | 1．21\％ | 01－Apr－12 | 01－Apr－13 |


| Kings College Pavilion |  | are th | mum | 促 | rged） |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Small RoomMon－Thurs inc Friday until 4．40pm | B | 11.10 | 11.70 | EXP | 11.10 | 0．00\％ | 11.85 | 1．28\％ | 01－Apr－12 | 01－Apr－13 |
| Medium RoomMon－Thurs inc Friday until 4．40pm | B | 11.10 | 11.70 | EXP | 11.10 | 0．00\％ | 11.85 | 1．28\％ | 01－Apr－12 | 01－Apr－13 |
| Large RoomMon－Thurs inc Friday until 4．40pm | B | 16.40 | 17.80 | EXP | 16.40 | 0．00\％ | 18.00 | 1．12\％ | 01－Apr－12 | 01－Apr－13 |
| Small RoomFri after 4.30 ／ Sat／Sun | B | 21.50 | 23.40 | EXP | 21.50 | 0．00\％ | 23.65 | 1．07\％ | 01－Apr－12 | 01－Apr－13 |
| Medium Room Fri after 4.30 ／Sat／Sun | B | 21.50 | 23.40 | EXP | 21.50 | 0．00\％ | 23.65 | 1．07\％ | 01－Apr－12 | 01－Apr－13 |
| Large RoomFri after 4.30 ／ Sat／Sun | B | 31.80 | 34.50 | EXP | 31.80 | 0．00\％ | 34.90 | 1．16\％ | 01－Apr－12 | 01－Apr－13 |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Commercial Events - These are guide prices and will be negotiated on an indiv |  |  |  |  |  |  |  |  |  |  |
| Commercial events / Operating Days | B | 2,255.00 | 2,383.00 | EXP | 2,255.00 | 0.00\% | 2,410.00 | 1.13\% | 01-Apr-12 | 01-Apr-13 |
| Commercial events / set up strip down days | B | 375.40 | 397.00 | EXP | 375.40 | 0.00\% | 401.00 | 1.01\% | 01_apr-12 | 01-Apr-13 |
| Fairs \& Circuses - Monday to Thursday | B | 829.00 | 854.00 | EXP | 829.00 | 0.00\% | 864.00 | 1.17\% | 01-Apr-12 | 01-Apr-13 |
| Fairs \& Circuses - Friday, Saturday, Sunday \& Bank Holidays | B | 1,134.00 | 1,168.00 | EXP | 1,134.00 | 0.00\% | 1,180.00 | 1.03\% | 01-Apr-12 | 01-Apr-13 |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusi |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 13. Parks \& Open Spaces |  |  |  |  |  |  |  |  |  |  |
| Football, Rugby, Hockey, Lacrosse \& Gaelic Football (pro rata per match) |  |  |  |  |  |  |  |  |  |  |
| Junior - Without changing facilities | R | 17.50 | 19.40 | EXP | 17.50 | 0.00\% | 19.60 | 1.03\% | 01-Apr-12 |  |
| Pitch hire | R | 23.60 | 26.30 | EXP | 23.60 | 0.00\% | 26.60 | 1.14\% | 01-Apr-12 |  |
| changing facilities | R | 25.70 | 28.50 | EXP | 25.70 | 0.00\% | 28.80 | 1.05\% | 01-Apr-12 |  |
| Class 1A Modern dressing accommodation with hot \& cold showers | R | 57.50 | 63.80 | EXP | 57.50 | 0.00\% | 64.50 | 1.10\% | 01-Apr-12 |  |
| Class 111 Dressing accommodation | R | 26.70 | 29.70 | EXP | 26.70 | 0.00\% | 30.00 | 1.01\% | 01-Apr-12 |  |
| Class 1V Other grounds | R | 33.00 | 35.40 | EXP | 33.00 | 0.00\% | 35.90 | 1.41\% | 01-Apr-12 |  |
| Junior - Without changing facilities | R | 18.50 | 20.50 | EXP | 18.50 | 0.00\% | 20.75 | 1.22\% | 01-Apr-12 |  |
| Bowls ( May to September) <br> Clubs pay lump sum (mgt fee) to green spaces collect fees and season tickets themselves. |  |  |  |  |  |  |  |  |  |  |
| Green Fees (per hour) <br> Adult | R | 5.00 | 5.20 | EXP | 5.00 | 0.00\% | 5.20 | 0.00\% | 01-Apr-12 |  |
| Green Fees (per hour) | R | 4.00 | 4.10 | EXP | 4.00 | 0.00\% | 4.10 | 0.00\% | 01-Apr-12 |  |
| Senior Citizens and |  |  |  |  |  |  |  |  |  |  |
| Season Tickets Adult | R | 112.00 | 116.00 | EXP | 112.00 | 0.00\% | 117.40 | 1.21\% | 01-Apr-12 |  |
| Season Tickets Senior Citizens and Children | R | 57.00 | 58.00 | EXP | 57.00 | 0.00\% | 58.75 | 1.29\% | 01-Apr-12 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Cricket (pro-rata per match) |  |  |  |  |  |  |  |  |  |  |
| Class 1A Modern dressing accommodation with hot \& cold showers | R | 102.57 | 113.80 | EXP | 102.57 | 0.00\% | 115.00 | 1.05\% | 01-Apr-12 |  |
| Class 111 Dressing accommodation | R | 66.67 | 74.00 | EXP | 66.67 | 0.00\% | 74.80 | 1.08\% | 01-Apr-12 |  |
| Class 1V Other grounds | R | 52.30 | 58.10 | EXP | 52.30 | 0.00\% | 58.80 | 1.20\% | 01-Apr-12 |  |
| Class 1A Modern dressing accommodation with hot \& cold showers | R | 122.05 | 135.30 | EXP | 122.05 | 0.00\% | 136.80 | 1.11\% | 01-Apr-12 |  |
| Class 1B Older dressing accommodation with hot \& cold showers | R | 112.82 | 125.20 | EXP | 112.82 | 0.00\% | 126.50 | 1.04\% | 01-Apr-12 |  |
| Class 11 Dressing accommodation with washing facilities | R | 88.20 | 97.90 | EXP | 88.20 | 0.00\% | 98.90 | 1.02\% | 01-Apr-12 |  |
| Additional charge per match for seasonal or single lettings | R | 16.41 | 18.20 | EXP | 16.41 | 0.00\% | 18.40 | 1.10\% | 01-Apr-12 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Letting of Open Space |  |  |  |  |  |  |  |  |  |  |
| Fund-raising events | B | 0.00 | 0.00 | EXP | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| Charity events | B | 0.00 | 0.00 | EXP | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| Events - profit making or commercial - min. hourly charge | B | 100.51 | 103.50 | EXP | 100.51 | 0.00\% | 104.50 | 0.97\% | 01-Apr-12 | 01-Apr-13 |
| Events - local community or non-profit making - min. hourly charge | B | 16.41 | N/A | EXP | 16.41 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Sports days | B | 22.56 | 24.50 | EXP | 22.56 | 0.00\% | 24.80 | 1.22\% | 01-Apr-12 | 01-Apr-13 |
| Other events / minimum charge | B | 52.30 | 55.30 | EXP | 52.30 | 0.00\% | 55.90 | 1.08\% | 01-Apr-12 | 01-Apr-13 |
| Wedding photographs etc (New Charge 2007/08) | R | 53.70 | 55.30 | EXP | 53.70 | 0.00\% | 55.90 | 1.08\% | 01-Apr-12 |  |


| 0-29 persons per night | R | 44.10 | 47.80 | EXP | 44.10 | 0.00\% | 48.30 | 1.05\% | 01-Apr-12 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tennis (charges per hour) |  |  |  |  |  |  |  |  |  |  |
| Juniors - Weekdays up to | R | 3.00 | 3.20 | EXP | 3.00 | 0.00\% | 3.20 | 0.00\% | 01-Apr-12 |  |
| Weekends \& Public | R | 6.00 | 6.30 | EXP | 6.00 | 0.00\% | 6.40 | 1.59\% | 01-Apr-12 |  |
| Holidays | R | 6.00 | 6.30 | EXP | 6.00 | 0.00\% | 6.40 | 1.59\% | 01-Apr-12 |  |
| Adults - Weekdays up to | R | 5.00 | 5.30 | EXP | 5.00 | 0.00\% | 5.30 | 0.00\% | 01-Apr-12 |  |
| 4pm |  |  |  |  |  |  |  |  |  |  |
| After 4pm, weekends \& Public Holidays | R | 6.00 | 6.30 | EXP | 6.00 | 0.00\% | 6.40 | 1.59\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | $\begin{gathered} \hline \text { Vat } \\ \text { Status } \end{gathered}$ | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | $\begin{gathered} \hline \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| 14. Street-Scene Enforcement |  |  |  |  |  |  |  |  |  |  |
| Minor Highways Fees |  |  |  |  |  |  |  |  |  |  |
| Scaffold / Hoarding (Additional charge per hour) | B | N/A | N/A | NB | N/a | N/A | N/A | N/A | 01 April 2011 | 01-Apr-13 |
| Plant \& Maintain Licences (Additional cost /hr) | B | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01 April 2011 |  |
| Mobile Construction Equipment (e.g. cranes on the highway) Additional cost per hr | B | N/A | N/A | NB | 0.00 | N/A | 0.00 | N/A | 01 April 2011 | 01-Apr-13 |
| Scaffold / Hoarding (charge per application) | B | 0.00 | 180.00 | NB | 0.00 | 0.00\% | 185.00 | 2.78\% | 01 April 2012 | 01-Apr-13 |
| Plant \& Maintain Licences (Basic cost charged per application) | M | 170.00 | 180.00 | NB | 170.00 | 0.00\% | 185.00 | 2.78\% | 01 April 2012 | 01-Apr-13 |
| Mobile Construction Equipment (e.g. cranes on the highway) | B | 0.00 | 180.00 | NB | 0.00 | 0.00\% | 185.00 | 2.78\% | 01 April 2012 | 01-Apr-13 |
| Oversail Licences (e.g. cranes and canopies) | B | 0.00 | 180.00 | NB | 0.00 | 0.00\% | 185.00 | 2.78\% | 01 April 2012 | 01-Apr-13 |
| Entrance to Cellars and Pavement Lights | B | Recharge d at costs | N/A | NB | Recharged at costs | N/A | N/A | N/A | 01 April 2011 | 01-Apr-13 |

Appendix 7
FEES AND CHARGES
MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Cars for Sale on the Highway |  |  |  |  |  |  |  |  |  |  |
| Removals - not a licencable fee and charge hardly ever occurs, we would pass on full cost and storage removed vehicle upon collection by owner. | B | Recharge $d$ at costs | N/A | NB | Recharged at costs | N/A | N/A | N/A | 01 April 2011 | 01-Apr-13 |


Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| Streetworks Inspection / Licensing |  |  |  |  |  |  |  |  |  |  |
| Sample Inspection | B | N/A | 50.00 | NB | N/A | N/A | 50.00 | 0.00\% | 01 April 2011 | 01-Apr-13 |
| Defected Works | B | N/A | 47.50 | NB | N/A | N/A | 47.50 | 0.00\% | 01 April 2011 | 01-Apr-13 |
| License new plant | B | N/A | 450.00 | NB | N/A | N/A | 500.00 | 11.11\% | 01 April 2012 | 01-Apr-13 |
| license old plant | B | N/A | 450.00 | NB | N/A | N/A | 500.00 | 11.11\% | 01 April 2012 | 01-Apr-13 |
| Streetworks Overruns (min/day) | B | N/A | 100.00 | NB | N/A | N/A | 100.00 | 0.00\% | 01 April 2011 | 01-Apr-13 |
| Streetworks Overruns (max/day) | B | N/A | 2,500.00 | NB | N/A | N/A | 3,000.00 | 20.00\% | 01 April 2011 | 01-Apr-13 |
| Bar marks in front of vehicle crossings | M | 135.00 | 135.00 | NB | 135.00 | 0.00\% | 135.00 | 0.00\% | 01 April 2011 |  |
| Minor Highways Fees |  |  |  |  |  |  |  |  |  |  |
| Vehicle Crossings | R | 900.00 | N/A | NB | 900.00 | 0.00\% | N/A | N/A | 01 April 2012 | 01-Apr-13 |
| Oversail Licences (e.g. cranes and canopies) | B | N/A | 50.00 | NB | N/A | N/A | 50.00 | 0.00\% | 01 April 2011 | 01-Apr-13 |
| Additional charges per hr All Highways enqueries for legal purposes requiring written response | M | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01 April 2011 |  |
| Additional Highways Enquiries |  |  |  |  |  |  |  |  |  |  |
| Standard Highways Adoption Question (1 to 3 questions) | B | 34.00 | 34.00 | EXP | 34.00 | 0.00\% | 36.00 | 5.88\% | 01 April 2012 | 01-Apr-13 |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Additional Highways Questions (each) | B | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 12.50 | 4.17\% | 01 April 2012 | 01-Apr-13 |
| Minor Highways Fees |  |  |  |  |  |  |  |  |  |  |
| Building Materials (charge per application) | B | 143.50 | 143.50 | NB | 143.50 | 0.00\% | 145.00 | 1.05\% | 01-Apr-11 | 01-Apr-13 |
| Application for Banners on Street Furniture | M | 147.10 | N/A | NB | 147.10 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Application for Festive Lights \& Decorations | M | 147.10 | N/A | NB | 147.10 | 0.00\% | N/A | N/A | 01-Apr-11 | 01-Apr-13 |
| Skip Licencing |  |  |  |  |  |  |  |  |  |  |
| (charge per application. (for 1-49) | B | 17.10 | 17.10 | NB | 17.50 | 2.34\% | 17.50 | 2.34\% | 01-Apr-12 | 01-Apr-13 |

Appendix 7

## MTFF 2013/14-2016/17


Appendix 7

## MTFF 2013/14-2016/17

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{All prices are VAT inclusive} \\
\hline Type of Fee/Charge \& Type \& Current Charges Residents £ \& Current Charges NonResidents £ \& Vat Status \& Proposed Charges Residents £ \& \% Increase \& \begin{tabular}{l}
Proposed \\
Charges Non \\
Residents £
\end{tabular} \& \(\%\)
Increase \& Date of last change to charge \& Effective Date \\
\hline Weekend room hire per day (9am to 6pm) (concession for voluntary organisations) Additional tea / coffee (per mug) \& \(M\)
\(M\) \& 187.50

0.80 \& 187.50 \& | $\overline{E X P}$ |
| :--- |
| STD | \& 187.50

0.80 \& 0.00\% \& 187.50 \& 0.00\% \& 01-Jun-10 \& <br>
\hline \multicolumn{11}{|l|}{16. Adult Education And Music Service} <br>
\hline \multicolumn{11}{|l|}{Tuition Fees} <br>
\hline Tuition Fee per Guided Learning Hour -LSC \& R \& 2.48 \& 4.50 \& EXP \& 2.48 \& 0.00\% \& 4.55 \& 1.11\% \& 01-Sep-11 \& <br>
\hline Tuition Fee per Guided Learning Hour -LBH funded provision \& R \& 2.48 \& 4.50 \& EXP \& 2.48 \& 0.00\% \& 4.55 \& 1.11\% \& 01-Sep-11 \& <br>
\hline Charge for a fully equipped and serviced classroom \& M \& 150.00 \& 150.00 \& EXP \& 150.00 \& 0.00\% \& 150.00 \& 0.00\% \& \& <br>
\hline Charge for a fully equipped and serviced classroom \& M \& 100.00 \& 100.00 \& EXP \& 100.00 \& 0.00\% \& 100.00 \& 0.00\% \& \& <br>
\hline
\end{tabular}

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non Residents £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Music Service (termly charge) |  |  |  |  |  |  |  |  |  |  |
| Group tuition | R | 58.50 | 58.50 | EXP | 58.50 | 0.00\% | 60.00 | 2.56\% | 01-Sep-11 |  |
| Individual tuition | R | 110.00 | 110.00 | EXP | 110.00 | 0.00\% | 112.00 | 1.82\% | 01-Sep-11 |  |
| Saturday Music Centre | R | 58.50 | 58.50 | EXP | 58.50 | 0.00\% | 60.00 | 2.56\% | 01-Sep-11 |  |
| Evening Activity or Saturday Choir Only | R | 33.00 | 33.00 | EXP | 33.00 | 0.00\% | 34.00 | 3.03\% | 01-Sep-11 |  |
| Use of Instrument | R | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 15.00 | 25.00\% | 01-Sep-11 |  |
| individual 15 minute lesson | R | N/A | N/A | EXP | 85.00 | N/A | 85.00 | N/A | N/A |  |


| Music Service (concession) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Group tuition | R | 12.75 | 12.75 | EXP | 12.75 | 0.00\% | 13.00 | 1.96\% | 01-Sep-10 |  |
| Individual tuition | R | 21.25 | 21.25 | EXP | 21.25 | 0.00\% | 21.50 | 1.18\% | 01-Sep-10 |  |
| Saturday Music Centre | R | 12.75 | 12.75 | EXP | 12.75 | 0.00\% | 13.00 | 1.96\% | 01-Sep-10 |  |
| Evening Activity or | R | 9.25 | 9.25 | EXP | 9.25 | 0.00\% | 9.50 | 2.70\% | 01-Sep-10 |  |
| Saturday Choir Only |  |  |  |  |  |  |  |  |  |  |
| Use of Instrument | R | 4.10 | 4.10 | EXP | 4.10 | 0.00\% | 5.10 | 24.39\% | 01-Sep-10 |  |
| individual 15 minute lesson | R | N/A | N/A | EXP | 17.00 | N/A | 17.00 | N/A | N/A |  |
| Music Service (Schools Charges) |  |  |  |  |  |  |  |  |  |  |
| Hourly Charge for School Projects | S | N/A | 37.00 | NB | N/A | N/A | 37.00 | 0.00\% | 01-Sep-10 |  |
| Hourly Charge for School Projects (to academies) | S | N/A | 44.40 | STD | N/A | N/A | 44.40 | 0.00\% | 01-Sep-10 |  |

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| All prices are VAT inclus |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| 17. Young People's Centre |  |  |  |  |  |  |  |  |  |  |
| Charville YPC Northwood YPC South Ruislip YPC |  |  |  |  |  |  |  |  |  |  |
| Hourly Charges |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 30.00 | 30.00 | EXP | 30.00 | 0.00\% | 30.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 40.00 | 40.00 | EXP | 40.00 | 0.00\% | 40.00 | 0.00\% | 01-Apr-11 |  |
| Daily Charges (Up to 8 Hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 120.00 | 120.00 | EXP | 120.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 150.00 | 150.00 | EXP | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 180.00 | 180.00 | EXP | 180.00 | 0.00\% | 180.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 241.00 | 241.00 | EXP | 241.00 | 0.00\% | 241.00 | 0.00\% | 01-Apr-11 |  |
| Daily Charges (More than 8 Hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 241.00 | 241.00 | EXP | 241.00 | 0.00\% | 241.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 301.00 | 301.00 | EXP | 301.00 | 0.00\% | 301.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 361.00 | 361.00 | EXP | 361.00 | 0.00\% | 361.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 481.00 | 481.00 | EXP | 481.00 | 0.00\% | 481.00 | 0.00\% | 01-Apr-11 |  |

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FEES AND CHARGES
MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Individual Rooms Hourly |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 7.00 | 7.00 | EXP | 7.00 | 0.00\% | 7.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 10.00 | 10.00 | EXP | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 15.00 | 15.00 | EXP | 15.00 | 0.00\% | 15.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 40.00 | 40.00 | EXP | 40.00 | 0.00\% | 40.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 60.00 | 60.00 | EXP | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 90.00 | 90.00 | EXP | 90.00 | 0.00\% | 90.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 80.00 | 80.00 | EXP | 80.00 | 0.00\% | 80.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 120.00 | 120.00 | EXP | 120.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 180.00 | 180.00 | EXP | 180.00 | 0.00\% | 180.00 | 0.00\% | 01-Apr-11 |  |
| West Drayton YPC |  |  |  |  |  |  |  |  |  |  |
| Hourly charges |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 21.00 | 21.00 | EXP | 21.00 | 0.00\% | 21.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 26.00 | 26.00 | EXP | 26.00 | 0.00\% | 26.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 31.00 | 31.00 | EXP | 31.00 | 0.00\% | 31.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 41.00 | 41.00 | EXP | 41.00 | 0.00\% | 41.00 | 0.00\% | 01-Apr-11 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents <br> £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Daily Charges (UP to 8 HOURS) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 124.00 | 124.00 | EXP | 124.00 | 0.00\% | 124.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 155.00 | 155.00 | EXP | 155.00 | 0.00\% | 155.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 186.00 | 186.00 | EXP | 186.00 | 0.00\% | 186.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 248.00 | 248.00 | EXP | 248.00 | 0.00\% | 248.00 | 0.00\% | 01-Apr-11 |  |
| Daily Charges (More than 8 HOURS) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 248.00 | 248.00 | EXP | 248.00 | 0.00\% | 248.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 310.00 | 310.00 | EXP | 310.00 | 0.00\% | 310.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 372.00 | 372.00 | EXP | 372.00 | 0.00\% | 372.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 496.00 | 496.00 | EXP | 496.00 | 0.00\% | 496.00 | 0.00\% | 01-Apr-11 |  |
| Individual Rooms Hourly |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 7.00 | 7.00 | EXP | 7.00 | 0.00\% | 7.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 10.00 | 10.00 | EXP | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 16.00 | 16.00 | EXP | 16.00 | 0.00\% | 16.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 41.00 | 41.00 | EXP | 41.00 | 0.00\% | 41.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 62.00 | 62.00 | EXP | 62.00 | 0.00\% | 62.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 93.00 | 93.00 | EXP | 93.00 | 0.00\% | 93.00 | 0.00\% | 01-Apr-11 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents $f$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 83.00 | 83.00 | EXP | 83.00 | 0.00\% | 83.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 124.00 | 124.00 | EXP | 124.00 | 0.00\% | 124.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 186.00 | 186.00 | EXP | 186.00 | 0.00\% | 186.00 | 0.00\% | 01-Apr-11 |  |
| Harlington YPC |  |  |  |  |  |  |  |  |  |  |
| Hourly |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 16.00 | 16.00 | EXP | 16.00 | 0.00\% | 16.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 24.00 | 24.00 | EXP | 24.00 | 0.00\% | 24.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 32.00 | 32.00 | EXP | 32.00 | 0.00\% | 32.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 97.00 | 97.00 | EXP | 97.00 | 0.00\% | 97.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 122.00 | 122.00 | EXP | 122.00 | 0.00\% | 122.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 146.00 | 146.00 | EXP | 146.00 | 0.00\% | 146.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 194.00 | 194.00 | EXP | 194.00 | 0.00\% | 194.00 | 0.00\% | 01-Apr-11 |  |

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FEES AND CHARGES

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 194.00 | 194.00 | EXP | 194.00 | 0.00\% | 194.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 243.00 | 243.00 | EXP | 243.00 | 0.00\% | 243.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 292.00 | 292.00 | EXP | 292.00 | 0.00\% | 292.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 389.00 | 389.00 | EXP | 389.00 | 0.00\% | 389.00 | 0.00\% | 01-Apr-11 |  |
| Individual Rooms Hourly |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 5.00 | 5.00 | EXP | 5.00 | 0.00\% | 5.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 8.00 | 8.00 | EXP | 8.00 | 0.00\% | 8.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 12.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 32.00 | 32.00 | EXP | 32.00 | 0.00\% | 32.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 49.00 | 49.00 | EXP | 49.00 | 0.00\% | 49.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 73.00 | 73.00 | EXP | 73.00 | 0.00\% | 73.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 65.00 | 65.00 | EXP | 65.00 | 0.00\% | 65.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 97.00 | 97.00 | EXP | 97.00 | 0.00\% | 97.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 146.00 | 146.00 | EXP | 146.00 | 0.00\% | 146.00 | 0.00\% | 01-Apr-11 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\begin{gathered} \text { \% } \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Ruislip YPC |  |  |  |  |  |  |  |  |  |  |
| Hourly |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 16.00 | 16.00 | EXP | 16.00 | 0.00\% | 16.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 24.00 | 24.00 | EXP | 24.00 | 0.00\% | 24.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 32.00 | 32.00 | EXP | 32.00 | 0.00\% | 32.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 95.00 | 95.00 | EXP | 95.00 | 0.00\% | 95.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 118.00 | 118.00 | EXP | 118.00 | 0.00\% | 118.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 142.00 | 142.00 | EXP | 142.00 | 0.00\% | 142.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 189.00 | 189.00 | EXP | 189.00 | 0.00\% | 189.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 189.00 | 189.00 | EXP | 189.00 | 0.00\% | 189.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 237.00 | 237.00 | EXP | 237.00 | 0.00\% | 237.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 284.00 | 284.00 | EXP | 284.00 | 0.00\% | 284.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 379.00 | 379.00 | EXP | 379.00 | 0.00\% | 379.00 | 0.00\% | 01-Apr-11 |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Individual Rooms Hourly |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 5.00 | 5.00 | EXP | 5.00 | 0.00\% | 5.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 8.00 | 8.00 | EXP | 8.00 | 0.00\% | 8.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 12.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 32.00 | 32.00 | EXP | 32.00 | 0.00\% | 32.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 47.00 | 47.00 | EXP | 47.00 | 0.00\% | 47.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 71.00 | 71.00 | EXP | 71.00 | 0.00\% | 71.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 63.00 | 63.00 | EXP | 63.00 | 0.00\% | 63.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 95.00 | 95.00 | EXP | 95.00 | 0.00\% | 95.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 142.00 | 142.00 | EXP | 142.00 | 0.00\% | 142.00 | 0.00\% | 01-Apr-11 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Fountain Mills YPC |  |  |  |  |  |  |  |  |  |  |
| Hourly |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 26.00 | 26.00 | EXP | 26.00 | 0.00\% | 26.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 31.00 | 31.00 | EXP | 31.00 | 0.00\% | 31.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 41.00 | 41.00 | EXP | 41.00 | 0.00\% | 41.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 123.00 | 123.00 | EXP | 123.00 | 0.00\% | 123.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 153.00 | 153.00 | EXP | 153.00 | 0.00\% | 153.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 184.00 | 184.00 | EXP | 184.00 | 0.00\% | 184.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 245.00 | 245.00 | EXP | 245.00 | 0.00\% | 245.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Council directly managed | M | 245.00 | 245.00 | EXP | 245.00 | 0.00\% | 245.00 | 0.00\% | 01-Apr-11 |  |
| Affiliated Youth Groups | M | 306.00 | 306.00 | EXP | 306.00 | 0.00\% | 306.00 | 0.00\% | 01-Apr-11 |  |
| Other voluntary group lettings | M | 368.00 | 368.00 | EXP | 368.00 | 0.00\% | 368.00 | 0.00\% | 01-Apr-11 |  |
| Other lettings | M | 490.00 | 490.00 | EXP | 490.00 | 0.00\% | 490.00 | 0.00\% | 01-Apr-11 |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Individual Rooms Hourly |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 7.00 | 7.00 | EXP | 7.00 | 0.00\% | 7.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 10.00 | 10.00 | EXP | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 15.00 | 15.00 | EXP | 15.00 | 0.00\% | 15.00 | 0.00\% | 01-Apr-11 |  |
| Daily (up to 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 41.00 | 41.00 | EXP | 41.00 | 0.00\% | 41.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 61.00 | 61.00 | EXP | 61.00 | 0.00\% | 61.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 92.00 | 92.00 | EXP | 92.00 | 0.00\% | 92.00 | 0.00\% | 01-Apr-11 |  |
| Daily (more than 8 hours) |  |  |  |  |  |  |  |  |  |  |
| Charge for 1 room | M | 82.00 | 82.00 | EXP | 82.00 | 0.00\% | 82.00 | 0.00\% | 01-Apr-11 |  |
| Small hall | M | 123.00 | 123.00 | EXP | 123.00 | 0.00\% | 123.00 | 0.00\% | 01-Apr-11 |  |
| Large Hall | M | 184.00 | 184.00 | EXP | 184.00 | 0.00\% | 184.00 | 0.00\% | 01-Apr-11 |  |



| FIESTA in the Park - SY | M | 0.00 | 0.00 | EXP | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7+ |  |  |  |  |  |  |  |  |  |  |
| Summer Action - SY 4- | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Summer Action - SY 6- | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Summer Action - SY 8- | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Summer Action - SY 10 | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Summer Action Sparks SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Fashion School - SY 8+ | M | 62.50 | 62.50 | EXP | 62.50 | 0.00\% | 62.50 | 0.00\% | 01-Apr-11 |  |
| Mural Design - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Street Art - SY 8+ | M | 31.25 | 31.25 | EXP | 31.25 | 0.00\% | 31.25 | 0.00\% | 01-Apr-11 |  |
| Digital Photography - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Film Production - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| $\begin{aligned} & \text { Radio Broadcasting - SY } \\ & 8+ \end{aligned}$ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Web Communications and Design - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Drama and Improvisation SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Advanced Drama and Improvisation - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Musical Theatre - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Recording Studio Production - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Rock School - SY 8+ | M | 62.50 | 62.50 | EXP | 62.50 | 0.00\% | 62.50 | 0.00\% | 01-Apr-11 |  |
| Street Dance - SY 8+ | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Street Dance (Advanced) SY 8+ | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |
| Urban Vocal Performance SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Bollywood Dance - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Make Up and Beauty <br> Techniques - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Advanced Make Up and Beauty Techniques - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Babysitting - SY 11 | M | 31.25 | 31.25 | EXP | 31.25 | 0.00\% | 31.25 | 0.00\% | 01-Apr-11 |  |
| Careers: What Next? - SY 11 | M | 0.00 | 0.00 | EXP | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| Event Management - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Food Hygiene Certificate SY 8+ | M | 6.25 | 6.25 | EXP | 6.25 | 0.00\% | 6.25 | 0.00\% | 01-Apr-11 |  |
| Hairdressing - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Health and Safety Training for the Workplace - SY 11 | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Motor Vehicle <br> Maintenance - SY 8+ | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents $£$ | $\begin{gathered} \text { \% } \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Motor Vehicle Maintenance (Advanced) SY 8+ Office Skills - SY 11 | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| British Sign Language - SY 8+ <br> Cycling Proficiency - SY | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
|  | M | 0.00 | 0.00 | EXP | 0.00 | 0.00\% | 0.00 | 0.00\% | 01-Apr-11 |  |
| Cycling Proficiency - SY 6+ |  |  |  |  |  |  |  |  |  |  |
| Driving Theory Test (Introduction to) - SY 8+ English as a Second Language (ESOL) - SY 8+ | M | 6.25 | 6.25 | EXP | 6.25 | 0.00\% | 6.25 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| First Aid Skills <br> (Introduction to) - SY 8+ <br> First Aid: Appointed <br> Person (Advanced) - SY | M | 6.25 | 6.25 | EXP | 6.25 | 0.00\% | 6.25 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | M | 6.25 | 6.25 | EXP | 6.25 | 0.00\% | 6.25 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Hillingdon's Young Master Chef - SY 8+ <br> International Cooking Skills | M | 6.25 | 6.25 | EXP | 6.25 | 0.00\% | 6.25 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| International Cooking Skills - SY 8+ |  |  |  |  |  |  |  |  |  |  |
| Massage and <br> Aromatherapy - SY 8+ <br> What Do You Stand for? <br> Politics for Beginners - SY | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  | M | 25.00 | 25.00 | EXP | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
|  |  |  |  |  |  |  |  |  |  |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| 19.Library Service |  |  |  |  |  |  |  |  |  |  |
| Charges |  |  |  |  |  |  |  |  |  |  |
| Compact Discs - every 3 weeks | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| DVDs - per week | R | 2.10 | 3.15 | NB | 2.10 | 0.00\% | 3.15 | 0.00\% | 01-Apr-12 |  |
| Children's DVDs - per week | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| Videos - per week | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| Children's videos - per week | R | 0.55 | 0.85 | NB | 0.55 | 0.00\% | 0.85 | 0.00\% | 01-Apr-12 |  |
| Language Courses - every 3 weeks | R | 3.05 | 5.25 | NB | 3.05 | 0.00\% | 5.25 | 0.00\% | 01-Apr-12 |  |
| Video Language Courses every 3 weeks | R | 3.05 | 5.25 | NB | 3.05 | 0.00\% | 5.25 | 0.00\% | 01-Apr-12 |  |
| CD \& Cassettes - every 3 weeks | R | 2.05 | 3.15 | NB | 2.05 | 0.00\% | 3.15 | 0.00\% | 01-Apr-12 |  |
| eAudiobooks (downloadable) - every 3 | R | 2.05 | 3.15 | NB | 2.05 | 0.00\% | 3.15 | 0.00\% | 01-Apr-12 |  |
| Holds (Reservations) - Self Placed | R | 0.60 | 0.85 | NB | 0.60 | 0.00\% | 0.85 | 0.00\% | 01-Apr-12 |  |
| Holds (Reservations) - | R | 0.60 | 0.85 | NB | 0.60 | 0.00\% | 0.85 | 0.00\% | 01-Apr-12 |  |
| Staff Placed Holds (Reservations) - Not in stock | R | 3.10 | 5.25 | NB | 3.10 | 0.00\% | 5.25 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Holds (Reservations) - | R | 3.10 | 5.25 | NB | 3.10 | 0.00\% | 5.25 | 0.00\% | 01-Apr-12 |  |
| Holds (Reservations) - | R | $£ 2.05$ + | $£ 2.20$ + | NB | $£ 2.05+21 p$ | 0.00\% | $£ 2.20$ + | 0.00\% | 01-Apr-12 |  |
| Photocopies |  | 21p per | 25p per A4 |  | per A4 sheet |  | 25p per A4 |  |  |  |
|  |  | A4 sheet | sheet |  |  |  | sheet |  |  |  |
| Lost Tickets | R | 2.05 | 2.20 | NB | 2.05 | 0.00\% | 2.20 | 0.00\% | 01-Apr-12 |  |
| Lost Tickets | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| Overdue Reminders | R | 0.85 | 1.05 | NB | 0.85 | 0.00\% | 1.05 | 0.00\% | 01-Apr-12 |  |


| Fines |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Books | R | 0.16 | 0.20 | NB | 0.16 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Talking Books | R | 0.16 | 0.20 | NB | 0.16 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Cassettes | R | 0.16 | 0.20 | NB | 0.16 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Compact Discs | R | 0.16 | 0.20 | NB | 0.16 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Language Courses | R | 0.16 | 0.20 | NB | 0.16 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Videos | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| DVDs | R | 1.05 | 1.60 | NB | 1.05 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| Junior Videos | R | 0.55 | 0.85 | NB | 0.55 | 0.00\% | 0.85 | 0.00\% | 01-Apr-12 |  |
| Fax |  |  |  |  |  |  |  |  |  |  |
| In the UK - 1st Page | R | 1.05 | 1.10 | STD | 1.05 | 0.00\% | 1.10 | 0.00\% | 01-Apr-12 |  |
| In the UK - Subsequent | R | 0.55 | 0.60 | STD | 0.55 | 0.00\% | 0.60 | 0.00\% | 01-Apr-12 |  |
| Western Europe - 1st Page | R | 2.30 | 2.40 | STD | 2.30 | 0.00\% | 2.40 | 0.00\% | 01-Apr-12 |  |
| Western Europe Subsequent Page | R | 1.15 | 1.20 | STD | 1.15 | 0.00\% | 1.20 | 0.00\% | 01-Apr-12 |  |
| Rest of the World - 1st Page | R | 3.65 | 3.80 | STD | 3.65 | 0.00\% | 3.80 | 0.00\% | 01-Apr-12 |  |

Type
B - Bu
B - Buisness R-Resident
M- Mixed C- Concession
Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Rest of the World Subsequent Page Per Fax (any length) | $R$ $R$ | 1.85 1.05 | 1.95 1.10 | STD STD | 1.85 1.05 | $0.00 \%$ $0.00 \%$ | 1.95 1.10 | $0.00 \%$ $0.00 \%$ | $\begin{aligned} & \hline 01-\mathrm{Apr}-12 \\ & 01-\mathrm{Apr}-12 \end{aligned}$ |  |
| Printing \& Photocopies |  |  |  |  |  |  |  |  |  |  |
| Black and White PC Prints per A4 sheets | R | 0.20 | 0.20 | STD | 0.20 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Colour PC Prints per A4 sheets | R | 0.40 | 0.40 | STD | 0.40 | 0.00\% | 0.40 | 0.00\% | 01-Apr-11 |  |
| CD-ROM/Microform Prints per sheet | R | 0.30 | 0.30 | STD | 0.30 | 0.00\% | 0.30 | 0.00\% | 01-Apr-11 |  |
| Black \& White A4 | R | 0.10 | 0.10 | STD | 0.10 | 0.00\% | 0.10 | 0.00\% | 01-Apr-11 |  |
| Black \& White A3 | R | 0.20 | 0.20 | STD | 0.20 | 0.00\% | 0.20 | 0.00\% | 01-Apr-11 |  |
| Colour A4 | R | 1.05 | 1.10 | STD | 1.05 | 0.00\% | 1.10 | 0.00\% | 01-Apr-12 |  |
| Colour A3 | R | 1.55 | 1.60 | STD | 1.55 | 0.00\% | 1.60 | 0.00\% | 01-Apr-12 |  |
| Black \& White (Colour Photocopies) A4 | R | 0.30 | 0.30 | STD | 0.30 | 0.00\% | 0.30 | 0.00\% | 01-Apr-11 |  |
| Black \& White (Colour Photocopies) A3 | R | 0.60 | 0.65 | STD | 0.60 | 0.00\% | 0.65 | 0.00\% | 01-Apr-12 |  |
| Hire of Library Premises |  |  |  |  |  |  |  |  |  |  |
| Monday - Thursday per hour | R | 8.70 | 16.00 | EXP | 8.70 | 0.00\% | 16.00 | 0.00\% | 01-Apr-12 |  |
| Friday - Saturday per hour | R | 9.75 | 16.00 | EXP | 9.75 | 0.00\% | 16.00 | 0.00\% | 01-Apr-12 |  |
| Commercial Organisations | R | 15.50 | 21.00 | EXP | 15.50 | 0.00\% | 21.00 | 0.00\% | 01-Apr-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{All prices are VAT inclusive} \\
\hline Type of Fee/Charge \& Type \& \begin{tabular}{|c|} 
Current \\
Charges \\
Residents \\
\(£\)
\end{tabular} \& Current Charges NonResidents £ \& Vat Status \& Proposed Charges Residents £ \& \% Increase \& \begin{tabular}{|c|} 
Proposed \\
Charges \\
Non \\
Residents \\
\(£\)
\end{tabular} \& \begin{tabular}{l}
\% \\
Increase
\end{tabular} \& Date of last change to charge \& Effective Date \\
\hline \multicolumn{11}{|l|}{Advertising} \\
\hline Notice Board Display Rental Charge Bill posting fee - Up to 3 posters \& \(R\)
\(R\) \& \[
\begin{array}{r}
36.00 \\
189.60
\end{array}
\] \& \[
\begin{gathered}
\hline 38.00 \\
199.00
\end{gathered}
\] \& STD
STD \& \[
\begin{gathered}
\hline 36.00 \\
191.50
\end{gathered}
\] \& \[
\begin{aligned}
\& 0.00 \% \\
\& 1.00 \%
\end{aligned}
\] \& \[
\begin{gathered}
\hline 38.00 \\
202.00
\end{gathered}
\] \& \[
\begin{aligned}
\& \hline 0.00 \% \\
\& 1.51 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& 01-A p r-12 \\
\& 01-A p r-12
\end{aligned}
\] \& 01-Apr-13 \\
\hline \multicolumn{11}{|l|}{Family History Search Fee} \\
\hline \begin{tabular}{l}
Family History - Census search - one address Address \& year Family History - Census search - one address same address subsequent year \\
Family History - Census search - one address same address subsequent year to include copies of six entries \\
Family History - Local Newspapers Search Article on one specific event
\end{tabular} \& \(R\)
\(R\)
\(R\)
\(R\) \& 3.60
1.80
1.80

3.60 \& 5.25
5.25
5.25

7.50 \& STD
STD

STD

STD \& 3.60
1.80
1.80

3.60 \& $0.00 \%$
$0.00 \%$
$0.00 \%$

$0.00 \%$ \& 5.25
5.25

5.25

7.50 \& $0.00 \%$
$0.00 \%$
$0.00 \%$

$0.00 \%$ \& 01-Apr-12
01-Apr-12
01-Apr-12

01-Apr-12 \& <br>
\hline
\end{tabular}

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee／Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non－ <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \％Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \％ Increase | Date of last change to charge | Effective Date |
| Family History－Electoral Register Search－1890－ 1914．Name \＆address． Occupant at one address． （5 year Search） | R | 3.60 | 7.50 | STD | 3.60 | 0．00\％ | 7.50 | 0．00\％ | 01－Apr－12 |  |
| Family History－Electoral Register Search－ 1920 － onwards．Name \＆address． Occupant at one address． （5 year Search） | R | 3.60 | 7.50 | STD | 3.60 | 0．00\％ | 7.50 | 0．00\％ | 01－Apr－12 |  |
| Family History－Directories Search－Occupant at one address or trade．（5 year Search） | R | 3.60 | 7.50 | STD | 3.60 | 0．00\％ | 7.50 | 0．00\％ | 01－Apr－12 |  |
| Family History－Parish Registers Search－Entry of baptism，marriage or burial | R | 1.80 | 3.15 | STD | 1.80 | 0．00\％ | 3.15 | 0．00\％ | 01－Apr－12 |  |
| Family History－Rate <br> Books Search－ <br> Occupant at one addressl | R | 3.60 | 7.50 | STD | 3.60 | 0．00\％ | 7.50 | 0．00\％ | 01－Apr－12 |  |

## MTFF 2013／14－2016／17

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents <br> £ | \% Increase | Date of last change to charge | Effective Date |
| Family History -Journals Search - Article on one specific topic | R | 3.60 | 7.50 | STD | 3.60 | 0.00\% | 7.50 | 0.00\% | 01-Apr-12 |  |
| Family History -Photograps Search - Photos of one specific place or topic | R | 3.60 | 7.50 | STD | 3.60 | 0.00\% | 7.50 | 0.00\% | 01-Apr-12 |  |
| Family History - Maps - | R | 3.60 | 7.50 | STD | 3.60 | 0.00\% | 7.50 | 0.00\% | 01-Apr-12 |  |
| Other Research - per half hour | R | 15.50 | 21.00 | STD | 15.50 | 0.00\% | 21.00 | 0.00\% | 01-Apr-12 |  |
| Other |  |  |  |  |  |  |  |  |  |  |
| Annual Membership Fees -Non-Residents | R | 0.00 | 0.00 | EXP | 0.00 | N/A | 0.00 | N/A | 01-Apr-12 | 01-Apr-13 |
| Computer Hire Charges Free to Residents - Non- | R | 0.00 | 1.00 | EXP | 0.00 | N/A | 1.00 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Residents - First Hour £1.00, .50p per hr. thereafter |  |  |  |  |  |  |  |  |  |  |

Appendix 7

## MTFF 2013/14-2016/17



| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| The Licensing Act 2003 |  |  |  |  |  |  |  |  |  |  |
| Application for a new / variation licence BAND A | B | 100.00 | 100.00 | NB | 100.00 | 0.00\% | 100.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND B | B | 190.00 | 190.00 | NB | 190.00 | 0.00\% | 190.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND C | B | 315.00 | 315.00 | NB | 315.00 | 0.00\% | 315.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND D | B | 450.00 | 450.00 | NB | 450.00 | 0.00\% | 450.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND E | B | 635.00 | 635.00 | NB | 635.00 | 0.00\% | 635.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND D Multiplier | B | 900.00 | 900.00 | NB | 900.00 | 0.00\% | 900.00 | 0.00\% | 01-Apr-10 |  |
| Application for a new / variation licence BAND E Multiplier | B | 1,905.00 | 1,905.00 | NB | 1,905.00 | 0.00\% | 1,905.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for premises / club licence BAND A | B | 70.00 | 70.00 | NB | 70.00 | 0.00\% | 70.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for premises / club licence BAND B | B | 180.00 | 180.00 | NB | 180.00 | 0.00\% | 180.00 | 0.00\% | 01-Apr-10 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Annual fee for premises / club licence BAND C | B | 295.00 | 295.00 | NB | 295.00 | 0.00\% | 295.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for premises / club licence BAND D | B | 320.00 | 320.00 | NB | 320.00 | 0.00\% | 320.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for premises / club licence BAND E | B | 350.00 | 350.00 | NB | 350.00 | 0.00\% | 320.00 | -8.57\% | 01-Apr-10 | 01-Apr-13 |
| Annual fee for premises / club licence BAND D | B | 640.00 | 640.00 | NB | 640.00 | 0.00\% | 640.00 | 0.00\% | 01-Apr-10 |  |
| Multiplier |  |  |  |  |  |  |  |  |  |  |
| Annual fee for premises / club licence BAND E | B | 1,050.00 | 1,050.00 | NB | 1,050.00 | 0.00\% | 1,050.00 | 0.00\% | 01-Apr-10 |  |
| Multiplier |  |  |  |  |  |  |  |  |  |  |
| Application for a copy of licence | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Application for a provisional statement | B | 315.00 | 315.00 | NB | 315.00 | 0.00\% | 315.00 | 0.00\% | 01-Apr-10 |  |
| Notification of change of name / address of premises licence holder | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Notification of change of name / address of DPS | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Change of registered address of club | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Change of club rules | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Interim Authority Notice | B | 23.00 | 23.00 | NB | 23.00 | 0.00\% | 23.00 | 0.00\% | 01-Apr-10 |  |
| Application to transfer premises licence | B | 23.00 | 23.00 | NB | 23.00 | 0.00\% | 23.00 | 0.00\% | 01-Apr-10 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Application to vary premises licence to specify DPS | B | 23.00 | 23.00 | NB | 23.00 | 0.00\% | 23.00 | 0.00\% | 01-Apr-10 |  |
| Declaration of interest | B | 21.00 | 21.00 | NB | 21.00 | 0.00\% | 21.00 | 0.00\% | 01-Apr-10 |  |
| Minor variation | B | 89.00 | 89.00 | NB | 89.00 | 0.00\% | 89.00 | 0.00\% | 01-Apr-10 |  |
| Application for a personal licence | B | 37.00 | 37.00 | NB | 37.00 | 0.00\% | 37.00 | 0.00\% | 01-Apr-10 |  |
| Application to change name / address on personal licence | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | 0.00\% | 01-Apr-10 |  |
| Application for a copy of personal licence | B | 10.50 | 10.50 | NB | 10.50 | 0.00\% | 10.50 | $0.00 \%$ | 01-Apr-10 |  |
| Temporary Event Notice | B | 21.00 | 21.00 | NB | 21.00 | 0.00\% | 21.00 | 0.00\% | 01-Apr-10 |  |
| The Gambling Act 2005 |  |  |  |  |  |  |  |  |  |  |
| Registration of small society lottery | B | 40.00 | 40.00 | NB | 40.00 | 0.00\% | 40.00 | 0.00\% | 01-Apr-10 |  |
| Renewal of registration of small society lottery | B | 20.00 | 20.00 | NB | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-10 |  |
| Application for a premises licence - Bingo | B | 3,500.00 | 3,500.00 | NB | 3,500.00 | 0.00\% | 3,500.00 | 0.00\% | 01-Apr-10 |  |
| Application for a premises licence - Adult Gaming | B | 2,000.00 | 2,000.00 | NB | 2,000.00 | 0.00\% | 2,000.00 | 0.00\% | 01-Apr-10 |  |
| Centre <br> Application for a premises licence - Family <br> Entertainment Centre | B | 2,000.00 | 2,000.00 | NB | 2,000.00 | 0.00\% | 2,000.00 | 0.00\% | 01-Apr-10 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Application for a premises licence - Betting Premises (Track) | B | 2,500.00 | 2,500.00 | NB | 2,500.00 | 0.00\% | 2,500.00 | 0.00\% | 01-Apr-10 |  |
| Application for a premises licence - betting Premises (Other) | B | 3,000.00 | 3,000.00 | NB | 3,000.00 | 0.00\% | 3,000.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for a premises licence - Bingo | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for a premises licence - Adult Gaming | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-10 |  |
| Centre <br> Annual fee for a premises licence - Family Entertainment Centre | B | 750.00 | 750.00 | NB | 750.00 | 0.00\% | 750.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for a premises licence - Betting Premises (Track) | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for a premises licence - betting Premises | B | 600.00 | 600.00 | NB | 600.00 | 0.00\% | 600.00 | 0.00\% | 01-Apr-10 |  |
| (Other) <br> Application for a variation of premises licence - Bingo | B | 1,750.00 | 1,750.00 | NB | 1,750.00 | 0.00\% | 1,750.00 | 0.00\% | 01-Apr-10 |  |

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ <br> 1,000 |  | Date of last change to charge | Effective Date |
| Application for a variation of premises licence - Adult Gaming Centre | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-10 |  |
| Application for a variation of premises licence Family Entertainment Centre | B | 1,000.00 | 1,000.00 | NB | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-10 |  |
| Application for a variation of premises licence Betting Premises (Track) | B | 1,250.00 | 1,250.00 | NB | 1,250.00 | 0.00\% | 1,250.00 | 0.00\% | 01-Apr-10 |  |
| Application for a variation of premises licence betting Premises (Other) | B | 1,500.00 | 1,500.00 | NB | 1,500.00 | 0.00\% | 1,500.00 | 0.00\% | 01-Apr-10 |  |
| Application for a transfer of premises licence - Bingo | B | 1,200.00 | 1,200.00 | NB | 1,200.00 | 0.00\% | 1,200.00 | 0.00\% | 01-Apr-10 |  |
| Application for a transfer of premises licence - Adult Gaming Centre | B | 1,200.00 | 1,200.00 | NB | 1,200.00 | 0.00\% | 1,200.00 | 0.00\% | 01-Apr-10 |  |
| Application for a transfer of premises licence - Family Entertainment Centre | B | 1,200.00 | 1,200.00 | NB | 1,200.00 | 0.00\% | 1,200.00 | 0.00\% | 01-Apr-10 |  |

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Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | $\begin{aligned} & \text { Effective } \\ & \text { Date } \end{aligned}$ |
| Application for a transfer of premises licence - Betting Premises (Track) | B | 950.00 | 950.00 | NB | 950.00 | 0.00\% | 950.00 | 0.00\% | 01-Apr-10 |  |
| Application for a transfer of premises licence - betting Premises (Other) | B | 1,200.00 | 1,200.00 | NB | 1,200.00 | 0.00\% | 1,200.00 | 0.00\% | 01-Apr-10 |  |
| Application for an Unlicensed Family Entertainment Centre | B | 300.00 | 300.00 | NB | 300.00 | 0.00\% | 300.00 | 0.00\% | 01-Apr-10 |  |
| Gaming Machine Permit Licensed premises gaming machine permit | B | 150.00 | 150.00 | NB | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for licensed premises gaming machine permit | B | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01-Apr-10 |  |
| Application for club gaming / gaming machine permit | B | 150.00 | 150.00 | NB | 150.00 | 0.00\% | 150.00 | 0.00\% | 01-Apr-10 |  |
| Annual fee for club gaming / gaming machine permit | B | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01-Apr-10 |  |
| Transfer of gaming machine permit | B | 25.00 | 25.00 | NB | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-10 |  |
| Notification of $2 \times$ gaming machines | B | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01-Apr-10 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current  <br> Charges  <br> Non-  <br> Residents  <br> $£$  | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| 21. Trade Refuse |  |  |  |  |  |  |  |  |  |  |
| Normal domestic sized dustbin, plastic sack or agreed equivalent. Approx 90 litres capacity (each) | B | 2.50 | 2.50 | NB | 2.50 | 0.00\% | 2.50 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| 960 litre capacity bulk bin. (Hire \& empty) | B | 15.10 | 15.10 | NB | 15.50 | 2.65\% | 15.10 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| 1100 litre capacity bulk bin (1-3 bins). Hire \& empty | B | 17.10 | 17.10 | NB | 17.50 | 2.34\% | 17.10 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| 1100 litre capacity bulk bin (4 bins and over). Hire \& empty | B | 13.70 | 13.70 | NB | 13.90 | 1.46\% | 13.70 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| 1280 litre capacity bulk bin. Hire \& empty | B | 19.30 | 19.30 | NB | 19.50 | 1.04\% | 19.30 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| 1100 litre capacity bulk bin for recycling (mixed paper, cards, cans and plastic bottles) hire \& empty (fortnightly collection) | B | 5.00 | 5.00 | NB | 5.00 | 0.00\% | 5.00 | 0.00\% | 01-Apr-10 | 01-Apr-13 |
| Container reinstatement fee following removal due to late payment (per site) | B | 67.40 | 67.40 | NB | 61.00 | -9.50\% | 67.40 | 0.00\% | 01-Apr-10 | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges Non- <br> Residents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | \% Increase | Date of last change to charge | Effective Date |
| Hire charge for supply of 960 litre bulk bin for domestic / charity collection purposes (per 3 months) | B | N/A | N/A | NB | 27.55 | N/A |  | N/A | N/A | 01-Apr-13 |
| Hire charge for supply of 1100 litre bulk bin for domestic / charity collection purposes (per 3 months) | B | N/A | N/A | NB | 32.00 | N/A |  | N/A | N/A | 01-Apr-13 |
| Hire charge for supply of 1280 litre bulk bin for domestic / charity collection purposes (per 3 months) | B | N/A | N/A | NB | 36.88 | N/A |  | N/A | N/A | 01-Apr-13 |
| Hire charge for supply of 1100 litre recycling bin for domestic / charity collection purposes (per 3 months) | B | N/A | N/A | NB | 14.00 | N/A |  | N/A | N/A | 01-Apr-13 |
| Special one-off collections (by arrangement). | B | 46.33 | 46.33 | NB | 46.33 | 0.00\% | 46.33 | 0.00\% | 01-Apr-10 | 01-Apr-13 |
| Special one-off collections (residents) up to 4 items | R | 17.17 | 17.17 | NB | 15.00 | -12.62\% | 15.00 | -12.62\% | 01-Apr-10 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee／Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges Non－ Residents £ | Vat Status | Proposed Charges Residents £ | \％Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Special one－off collections （residents） 4 items up to 8 items | R | 29.67 | 29.67 | NB | 29.67 | 0．00\％ | 29.67 | 0．00\％ | 01－Apr－10 | 01－Apr－13 |
| Special one－off collections （residents） 8 items up to 12 items | R | 42.17 | 42.17 | NB | 42.17 | 0．00\％ | 42.17 | 0．00\％ | 01－Apr－10 | 01－Apr－13 |
| Entry Charge | B | 0.00 | 10.00 | NB | 0.00 | 0．00\％ | 10.00 | 0．00\％ | 01－Apr－10 |  |
| Trade waste at CA sites | B | 162.50 | 162.50 | NB | 175.00 | 7．69\％ | 175.00 | 7．69\％ | 01－Apr－12 | 01－Apr－13 |

## MTFF 2013／14－2016／17

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| 22. Conveniences, Street Trading, Penalties and Other Charges |  |  |  |  |  |  |  |  |  |  |
| Public Conveniences |  |  |  |  |  |  |  |  |  |  |
| Hatton Cross - Per entry | M | 0.10 | N/A | NB | 0.10 | 0.00\% |  | N/A | 01-Apr-10 | 01-Apr-13 |
| Oakland Gate - Per entry | M | 0.10 | N/A | NB | 0.10 | 0.00\% |  | N/A | 01-Apr-10 | 01-Apr-13 |
| Park Lane, Harefield - Per entry | M | 0.10 | N/A | NB | 0.10 | 0.00\% |  | N/A | 01-Apr-10 | 01-Apr-13 |
| Linden Avenue - Per entry | M | 0.20 | N/A | NB | 0.20 | 0.00\% |  | N/A | 01-Apr-10 | 01-Apr-13 |
| Street Trading Licences |  |  |  |  |  |  |  |  |  |  |
| Pitch (Permanent) | B | 860.00 | 860.00 | NB | 880.00 | 2.33\% | 880.00 | 2.33\% | 01-Apr-12 | 01-Apr-13 |
| Pitch (Temporary - 6 months) | B | 430.00 | 430.00 | NB | 440.00 | 2.33\% | 440.00 | 2.33\% | 01-Apr-12 | 01-Apr-13 |
| Shops Front (per metere depth) - 6 months | B | 70.00 | 70.00 | NB | 72.00 | 2.86\% | 72.00 | 2.86\% | 01-Apr-12 | 01-Apr-13 |
| Change of Licenses (including trading area) - 6 months | B | 70.00 | 70.00 | NB | 72.00 | 2.86\% | 72.00 | 2.86\% | 01-Apr-12 | 01-Apr-13 |
| Short term event Temp Street Trading Licence 1st day | M | 26.80 | 26.80 | NB | 26.80 | 0.00\% | 27.50 | 2.61\% | 01-Apr-12 |  |
| Short term event Temp Street Trading Licence per day thereafter | M | 10.70 | 10.70 | NB | 10.70 | 0.00\% | 11.00 | 2.80\% | 01-Apr-12 |  |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Consent for distribution of free printed matter (per application - covering a period of 8 hours) | B | 26.80 | 26.80 | NB | 27.50 | 2.61\% | 27.50 | 2.61\% | 01-Apr-12 | 01-Apr-13 |
| Busking permission Highway Event permits | $\begin{aligned} & \mathrm{M} \\ & \mathrm{M} \\ & \hline \end{aligned}$ | $\begin{array}{r} 26.80 \\ \mathrm{n} / \mathrm{a} \\ \hline \end{array}$ | 26.80 $\mathrm{n} / \mathrm{a}$ | $\begin{aligned} & \text { NB } \\ & \text { NB } \\ & \hline \end{aligned}$ | 26.80 | $\begin{gathered} 0.00 \% \\ \text { N/A } \\ \hline \end{gathered}$ | 27.50 | $\begin{gathered} 2.61 \% \\ \text { N/A } \\ \hline \end{gathered}$ | $\begin{aligned} & 01-\mathrm{Apr}-12 \\ & 01-\mathrm{Apr}-11 \\ & \hline \end{aligned}$ |  |
| Street Trading |  |  |  |  |  |  |  |  |  |  |
| Continental Market (Fee per day per stall) | B | 50.00 | 50.00 | NB |  | -100.00\% |  | -100.00\% | 01-Apr-11 | 01-Apr-13 |
| Uxbridge Town Centre Market - Max 50 stalls 1st day | B | 750.00 | 750.00 | NB | 760.00 | 1.33\% | 760.00 | 1.33\% | 01-Apr-11 | 01-Apr-13 |
| Uxbridge Town Centre Market - Max 50 stalls per day therafter | B | 250.00 | 250.00 | NB | 255.00 | 2.00\% | 255.00 | 2.00\% | 01-Apr-11 | 01-Apr-13 |
| Other areas Market - up to 50 stalls per day 1st day | B | 500.00 | 500.00 | NB | 510.00 | 2.00\% | 510.00 | 2.00\% | 01-Apr-11 | 01-Apr-13 |
| Other areas Market additional 50 stalls 1 st day | B | 250.00 | 250.00 | NB | 255.00 | 2.00\% | 255.00 | 2.00\% | 01-Apr-11 | 01-Apr-13 |
| Other areas Market-up to 50 stalls each day thereafter | B | 500.00 | 500.00 | NB | 510.00 | 2.00\% | 510.00 | 2.00\% |  | 01-Apr-13 |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Other areas Marketadditional 50 stalls each day thereafter | B | 250.00 | 250.00 | NB | 255.00 | 2.00\% | 255.00 | 2.00\% |  | 01-Apr-13 |
| Penalties |  |  |  |  |  |  |  |  |  |  |
| Litter Enforcement (Fixed Penalty Notice) | M | 80.00 | 80.00 | NB | 80.00 | 0.00\% | 80.00 | 0.00\% | 01-Apr-11 |  |
| Graffiti (Fixed Penalty) | M | 80.00 | 80.00 | NB | 100.00 | 25.00\% | 100.00 | 25.00\% | 01-Apr-11 | 01-Apr-13 |
| Dog Warden Services (Fixed Penalty) | M | 25.00 | 25.00 | NB | 25.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Dog warden Services (Transportation costs) First offence within 12 Months excl of fixed penalty | M | 45.00 | 45.00 | NB | 45.00 | 0.00\% | 45.00 | 0.00\% | 01-Apr-11 |  |
| Duty of care (Fixed Penalty) | M | 90.00 | 90.00 | NB | 90.00 | 0.00\% | 90.00 | 0.00\% | 01-Apr-11 |  |
| Fly Posting (Fixed Penalty) | M | 90.00 | 90.00 | NB | 100.00 | 11.11\% | 100.00 | 11.11\% | 01-Apr-11 | 01-Apr-13 |
| Contravention of conditions - Street trading licence (Fixed Penalty) | M | 90.00 | 90.00 | NB | 90.00 | 0.00\% | 90.00 | 0.00\% | 01-Apr-11 |  |
| Environmental Permitting EPU |  |  |  |  |  |  |  |  |  |  |
| Application for a standard process | B | 1,579.00 | 1579 | NB | 1579 | 0.00\% | 1579 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | $\begin{aligned} & \text { Effective } \\ & \text { Date } \end{aligned}$ |
| Additional to standard process application if operating at the time | B | 1,137.00 | 1137 | NB | 1137 | 0.00\% | 1137 | 0.00\% | 01-Apr-12 |  |
| Application for PVRI, SWOB and DC | B | 148.00 | 148 | NB | 148 | 0.00\% | 148 | 0.00\% | 01-Apr-12 |  |
| Application for PVR1 and PVR2 combined | B | 246.00 | 246 | NB | 246 | 0.00\% | 246 | 0.00\% | 01-Apr-12 |  |
| Application for VR and other reduced fee activities | B | 346.00 | 346.00 | NB | 346.00 | 0.00\% | 346.00 | 0.00\% | 01-Apr-12 |  |
| Additional to reduced fee application if operating at the the time | B | 68.00 | 68.00 | NB | 68.00 | 0.00\% | 68.00 | 0.00\% | 01-Apr-12 |  |
| Application for mobile , sceening and crushing plant | B | 1,579.00 | 1,579.00 | NB | 1,579.00 | 0.00\% | 1,579.00 | 0.00\% | 01-Apr-12 |  |
| Application for third to seventh mobile, screening and crushing plant | B | 943.00 | 943.00 | NB | 943.00 | 0.00\% | 943.00 | 0.00\% | 01-Apr-12 |  |
| Application for eighth and subsequent mobile, screening and crushing plant | B | 477.00 | 477.00 | NB | 477.00 | 0.00\% | 477.00 | 0.00\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Additional application fee if waste application with the permit application | B | 297.00 | 297.00 | NB | 297.00 | 0.00\% | 297.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for standard process low risk | B | 739.00 | 739.00 | NB | 739.00 | 0.00\% | 739.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for standard process medium risk | B | 1,111.00 | 1,111.00 | NB | 1,111.00 | 0.00\% | 1,111.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for standard process high risk | B | 1,672.00 | 1,672.00 | NB | 1,672.00 | 0.00\% | 1,672.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence Reduced Fee Activity low risk | B | 76.00 | 76.00 | NB | 76.00 | 0.00\% | 76.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence Reduced Fee Activity medium risk | b | 151.00 | 151.00 | NB | 151.00 | 0.00\% | 151.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence Reduced Fee Activity high risk | B | 227.00 | 227.00 | NB | 227.00 | 0.00\% | 227.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence PVR1 \& PVR2 combined low risk | B | 108.00 | 108.00 | NB | 108.00 | 0.00\% | 108.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence PVR1 \& PVR2 combined medium risk | B | 216.00 | 216.00 | NB | 216.00 | 0.00\% | 216.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence PVR1 \& PVR2 combined high risk | B | 326.00 | 326.00 | NB | 326.00 | 0.00\% | 326.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for VR low risk | B | 218.00 | 218.00 | NB | 218.00 | 0.00\% | 218.00 | 0.00\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\begin{array}{c\|} \hline \% \\ \text { Increase } \end{array}$ | Date of last change to charge | Effective Date |
| Subsistence for VR medium risk | B | 349.00 | 349.00 | NB | 349.00 | 0.00\% | 349.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for VR high risk | B | 524.00 | 524.00 | NB | 524.00 | 0.00\% | 524.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile sceening and crushing plant low risk | B | 618.00 | 618.00 | NB | 618.00 | 0.00\% | 618.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant medium risk | B | 989.00 | 989.00 | NB | 989.00 | 0.00\% | 989.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant high risk | B | 1,484.00 | 1,484.00 | NB | 1,484.00 | 0.00\% | 1,484.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant low risk 3rd-7th permits | B | 368.00 | 368.00 | NB | 368.00 | 0.00\% | 368.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant medium risk 3rd-7th permits | B | 590.00 | 590.00 | NB | 590.00 | 0.00\% | 590.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant high risk 3rd-7th permits | B | 884.00 | 884.00 | NB | 884.00 | 0.00\% | 884.00 | 0.00\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
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| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Subsistence for mobile screening and crushing plant low risk 8th permit plus | B | 189.00 | 189.00 | NB | 189.00 | 0.00\% | 189.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant medium risk 8th permit plus | B | 302.00 | 302.00 | NB | 302.00 | 0.00\% | 302.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence for mobile screening and crushing plant high risk 8th permit plus | B | 453.00 | 453.00 | NB | 453.00 | 0.00\% | 453.00 | 0.00\% | 01-Apr-12 |  |
| Subsistence Late payment fee | B | 50.00 | 50.00 | NB | 50.00 | 0.00\% | 50.00 | 0.00\% | 01-Apr-12 |  |
| Extra fee for standard process where E-PRTR report needed | B | 99.00 | 99.00 | NB | 99.00 | 0.00\% | 99.00 | 0.00\% | 01-Apr-12 |  |
| Extra fee for standard process combined with | B | 149.00 | 149.00 | NB | 149.00 | 0.00\% | 149.00 | 0.00\% | 01-Apr-12 |  |
| Extra fee for standard process combined with waste installation medium risk | B | 198.00 | 198.00 | NB | 198.00 | 0.00\% | 198.00 | 0.00\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Extra fee for standard process combined with waste installation high risk | B | 99.00 | 99.00 | NB | 99.00 | 0.00\% | 99.00 | 0.00\% | 01-Apr-12 |  |
| Transfer of standars process | B | 162.00 | 162.00 | NB | 162.00 | 0.00\% | 162.00 | 0.00\% | 01-Apr-12 |  |
| Partial transfer of standard process | B | 476.00 | 476.00 | NB | 476.00 | 0.00\% | 476.00 | 0.00\% | 01-Apr-12 |  |
| New operator at low risk reduced fee activity | B | 75.00 | 75.00 | NB | 75.00 | 0.00\% | 75.00 | 0.00\% | 01-Apr-12 |  |
| Partial transfer of reduced fee activity | B | 45.00 | 45.00 | NB | 45.00 | 0.00\% | 45.00 | 0.00\% | 01-Apr-12 |  |
| First temporary transfer of mobiles | B | 51.00 | 51.00 | NB | 51.00 | 0.00\% | 51.00 | 0.00\% | 01-Apr-12 |  |
| Repeat transfer after enforcement | B | 51.00 | 51.00 | NB | 51.00 | 0.00\% | 51.00 | 0.00\% | 01-Apr-12 |  |
| Substantial Change for standard process | B | 1,005.00 | 1,005.00 | NB | 1,005.00 | 0.00\% | 1,005.00 | 0.00\% | 01-Apr-12 |  |
| Substantial Change for standard process where new PPC activity | B | 1,579.00 | 1,579.00 | NB | 1,579.00 | 0.00\% | 1,579.00 | 0.00\% | 01-Apr-12 |  |
| Substantial Change for reduced fee activity | B | 98.00 | 98.00 | MB | 98.00 | 0.00\% | 98.00 | 0.00\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| 23. Street naming \& Numbering |  |  |  |  |  |  |  |  |  |  |
| To name/Rename - To name or Rename a road | M | 275.00 | N/A | Out of Scope | 275.00 | $0.00 \%$ | N/A | N/A | 01-Dec-10 | 01-Apr-13 |
| Naming of renaming a Building (Commercial) Per stand alone Building | B | 300.00 | N/A | Out of Scope | 300.00 | 0.00\% | N/A | N/A | 19-Nov-12 | 01-Apr-13 |
| Naming of renaming a House (Residential) Per New Building | M | 50.00 | N/A | Out of Scope | 50.00 | 0.00\% | N/A | N/A | 19-Nov-12 | 01-Apr-13 |
| To name/Rename - To name/Rename of | M | 100.00 | N/A | Out of Scope | 100.00 | 0.00\% | N/A | N/A | 01-Dec-10 | 01-Apr-13 |
| Builidng/Street numbering First or single unit |  |  |  |  |  |  |  |  |  |  |
| To name/Rename - To name/Rename of | M | 30.00 | N/A | Out of Scope | 30.00 | 0.00\% | N/A | N/A | 19-Nov-12 | 01-Apr-13 |
| Builidng/Street numbering Multiples 20 plus additional per unit |  |  |  |  |  |  |  |  |  |  |
| To name/Rename - To name/Rename of | M | 25.00 | N/A | Out of Scope | 25.00 | 0.00\% | N/A | N/A | 19-Nov-12 | 01-Apr-13 |
| Builidng/Street numbering Multiples 2 to 19 additional per unit |  |  |  |  |  |  |  |  |  |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Research Charges Research charges on possible name/numbering of street/building - Per Hour - Chargeable in 15 minutes units | M | 60.00 | N/A | Out of Scope | 60.00 | 0.00\% | N/A | N/A | 01-Dec-10 | 01-Apr-13 |

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| 24. Arts |  |  |  |  |  |  |  |  |  |  |
| Manor Farm Site |  |  |  |  |  |  |  |  |  |  |
| Manor Farm Community Rates |  |  |  |  |  |  |  |  |  |  |
| Commercial and Social: Mon-Fri | M | 21.00 | 23.00 | EXP | N/A | N/A | N/A | N/A | 01-Apr-12 |  |
| Great Barn - Weekday (Hour) | M | N/A | N/A | EXP | 58.60 | N/A | 65.70 | N/A |  | 01-Apr-13 |
| Great Barn - Weekend (Hour) | M | N/A | N/A | EXP | 65.70 | N/A | 80.00 | N/A |  | 01-Apr-13 |
| Manor Farm Courtyard (Performance) (Hour) | M | N/A | N/A | EXP | 32.50 | N/A | 38.80 | N/A |  | 01-Apr-13 |
| Stables, Mon-Fri | M | N/A | N/A | EXP | 14.80 | N/A | 17.70 | N/A |  | 01-Apr-13 |
| Stables: Sat, Sun, Bank Hol | M | N/A | N/A | EXP | 21.30 | N/A | 25.40 | N/A |  | 01-Apr-13 |
| MF Community Hut, MonFri | M | N/A | N/A | EXP | 8.40 | N/A | 11.10 | N/A |  | 01-Apr-13 |
| MF Community Hut, Sat, Sun, Bank Hol | M | N/A | N/A | EXP | 10.60 | N/A | 13.30 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekday) | M | N/A | N/A | EXP | 14.60 | N/A | 16.00 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekend) | M | N/A | N/A | EXP | 16.90 | N/A | 18.50 | N/A |  | 01-Apr-13 |
| Week Exhibition (Sun-Sat, opening hours 9-5) | M | 51.00 | 61.00 | EXP | 51.00 | 0.00\% | 64.00 | 4.92\% | 01-Apr-12 |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Week Exhibition + Private Views (Sun-Sat, opening hours 9-5 + 2 evening private views) | M | N/A | N/A | EXP | 80.00 | N/A | 88.00 | N/A |  | 01-Apr-13 |
| Manor Farm: Community Groups (Bulk Discount) |  |  |  |  |  |  |  |  |  |  |
| Stables, Mon-Fri | M | 14.00 | 16.00 | EXP | 14.00 | 0.00\% | 16.80 | 5.00\% | 01-Apr-12 |  |
| Stables: Sat, Sun, Bank Hol | M | 20.00 | 23.00 | EXP | 20.00 | 0.00\% | 24.10 | 4.78\% | 01-Apr-12 |  |
| MF Community Hut, MonFri | M | 8.00 | 10.00 | EXP | 8.00 | 0.00\% | 10.50 | 5.00\% | 01-Apr-11 | 01-Apr-13 |
| MF Community Hut, Sat, Sun, Bank Hol | M | 10.00 | 12.00 | EXP | 10.00 | 0.00\% | 12.60 | 5.00\% | 01-Apr-11 |  |
| Manor Farm House Room (weekday) | M | N/A | N/A | EXP | 13.60 | N/A | 15.90 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekend) | M | N/A | N/A | EXP | 15.90 | N/A | 18.40 | N/A |  | 01-Apr-13 |
| Manor Farm: Commercial |  |  |  |  |  |  |  |  |  |  |
| Great Barn - Weekdays | M | N/A | N/A | EXP | 58.60 | N/A | 65.70 | N/A |  | 01-Apr-13 |
| Great Barn - Weekends | M | N/A | N/A | EXP | 72.90 | N/A | 80.00 | N/A |  | 01-Apr-13 |
| Courtyard (Market) | M | 330.00 | 410.00 | EXP | 330.00 | 0.00\% | 430.50 | 5.00\% | 01-Apr-12 |  |
| Stables, Mon-Fri | M | 28.00 | 31.00 | EXP | 28.00 | 0.00\% | 32.50 | 4.84\% | 01-Apr-12 |  |
| Stables, Sat, Sun, Bank Hol | M | 36.00 | 40.00 | EXP | 36.00 | 0.00\% | 42.00 | 5.00\% | 01-Apr-12 |  |
| MF Community Hut, MonFri | M | 24.00 | 27.00 | EXP | 24.00 | 0.00\% | 28.30 | 4.81\% | 01-Apr-11 |  |
| MF Community Hut, Sat, Sun, Bank Hol | M | 31.00 | 35.00 | EXP | 31.00 | 0.00\% | 36.70 | 4.86\% | 01-Apr-11 |  |

Appendix 7

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Manor Farm House Room (weekday) <br> Manor Farm House Room (weekend) | M $M$ | N/A N/A | N/A | EXP EXP | 20.90 24.30 | N/A N/A | 22.70 26.50 | N/A N/A |  | $\begin{aligned} & 01-\mathrm{Apr-13} \\ & \text { 01-Apr-13 } \end{aligned}$ |
| Manor Farm - Commercial (Bulk Discount) |  |  |  |  |  |  |  |  |  |  |
| Great Barn - Craft Fairs | M | 410.00 | 460.00 | EXP | 410.00 | 0.00\% | 483.00 | 5.00\% | 01-Apr-12 |  |
| Stables, Mon-Fri | M | N/A | N/A | EXP | 141.00 | N/A | 162.50 | N/A |  | 01-Apr-13 |
| Stables, Sat, Sun, Bank Hol | M | N/A | N/A | EXP | 181.50 | N/A | 210.00 | N/A |  | 01-Apr-13 |
| MF Community Hut, MonFri | M | N/A | N/A | EXP | 121.00 | N/A | 141.50 | N/A |  | 01-Apr-13 |
| MF Community Hut, Sat, Sun, Bank Hol | M | N/A | N/A | EXP | 156.50 | N/A | 183.50 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekday) | M | N/A | N/A | EXP | 104.50 | N/A | 113.50 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekend) | M | N/A | N/A | EXP | 121.50 | N/A | 132.50 | N/A |  | 01-Apr-13 |
| Manor Farm - Charity Rates |  |  |  |  |  |  |  |  |  |  |
| Great Barn - Weekdays | M | N/A | N/A | EXP | 45.00 | N/A | 51.70 | N/A |  | 01-Apr-13 |
| Great Barn - Weekends | M | N/A | N/A | EXP | 53.30 | N/A | 60.00 | N/A |  | 01-Apr-13 |
| Stables (weekday) | M | 12.00 | 14.00 | EXP | 12.00 | 0.00\% | 14.70 | 5.00\% | 01-Apr-12 |  |
| Stables (Sat, Sun, Bank Holiday) | M | 15.00 | 17.00 | EXP | 15.00 | 0.00\% | 17.80 | 4.71\% | 01-Apr-12 |  |
| Charitable Organisations: <br> Sat, Sun, Bank Hol | M | 8.00 | 9.00 | EXP | N/A | N/A | N/A | N/A | 01-Apr-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| MF Community Hut, MonFri | M | 10.00 | 12.00 | EXP | 10.00 | 0.00\% | 12.60 | 5.00\% | 01-Apr-11 |  |
| MF Community Hut, Sat, Sun, Bank Hol | M | 13.00 | 15.00 | EXP | 13.00 | 0.00\% | 15.70 | 4.67\% | 01-Apr-11 |  |
| Manor Farm House Room (weekday) | M | N/A | N/A | EXP | 14.70 | N/A | 16.00 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekend) | M | N/A | N/A | EXP | 17.00 | N/A | 18.50 | N/A |  | 01-Apr-13 |
| Manor Farm - Charity (Bulk Discount) |  |  |  |  |  |  |  |  |  |  |
| Stables, Mon-Fri | M | N/A | N/A | EXP | 60.50 | N/A | 73.50 | N/A |  | 01-Apr-13 |
| Stables, Sat, Sun, Bank Hol | M | N/A | N/A | EXP | 75.50 | N/A | 89.00 | N/A |  | 01-Apr-13 |
| MF Community Hut, MonFri | M | N/A | N/A | EXP | 50.50 | N/A | 63.00 | N/A |  | 01-Apr-13 |
| MF Community Hut, Sat, | M | N/A | N/A | EXP | 65.50 | N/A | 78.50 | N/A |  | 01-Apr-13 |
| Sun, Bank Hol <br> Manor Farm House Room (weekday) | M | N/A | N/A | EXP | 73.50 | N/A | 80.00 | N/A |  | 01-Apr-13 |
| Manor Farm House Room (weekend) | M | N/A | N/A | EXP | 85.00 | N/A | 92.50 | N/A |  | 01-Apr-13 |
| Manor Farm Social Rates |  |  |  |  |  |  |  |  |  |  |
| Great Barn, Mon to Thurs | M | 110.00 | 130.00 | EXP | 110.00 | 0.00\% | 136.50 | 5.00\% | 01-Apr-12 |  |
| Great Barn, Fri to Sun | M | 130.00 | 160.00 | EXP | 130.00 | 0.00\% | 168.00 | 5.00\% | 01-Apr-12 |  |
| Stables, Mon-Fri | M | 28.00 | 31.00 | EXP | 28.00 | 0.00\% | 32.50 | 4.84\% | 01-Apr-12 |  |
| Stables, Sat, Sun, Bank Hol | M | 36.00 | 40.00 | EXP | 36.00 | 0.00\% | 42.00 | 5.00\% | 01-Apr-12 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Manor Farm House Room (weekday) <br> Manor Farm House Room (weekend) | M $M$ | N/A $N / A$ | N/A N/A | EXP EXP | 20.90 24.30 | N/A N/A | 22.70 26.50 | N/A <br> N/A |  | $\begin{aligned} & 01-\mathrm{Apr}-13 \\ & 01 \text {-Apr-13 } \end{aligned}$ |
| Manor Farm Social - Block Bookings |  |  |  |  |  |  |  |  |  |  |
| Great Barn: Wedding Ceremony / Partnership 09:00 to 13:00 or 14:00 to 18:00 | M | 510.00 | 610.00 | EXP | 510.00 | 0.00\% | 640.50 | 5.00\% | 01-Apr-12 |  |
| Mon to Thurs: 09:00 to 24:00 | M | 1,120.00 | 1,280.00 | EXP | 1,120.00 | 0.00\% | 1,344.00 | 5.00\% | 01-Apr-12 |  |
| Fri to Sun: 09:00 to 24:00 | M | 1,530.00 | 1,840.00 | EXP | 1,530.00 | 0.00\% | 1,932.00 | 5.00\% | 01-Apr-12 |  |
| Winston Churchill Theatre Community Rates - hourly |  |  |  |  |  |  |  |  |  |  |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays) | M | 55.00 | 65.00 | EXP | 55.00 | 0.00\% | 68.20 | 4.92\% | 01-Apr-11 |  |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend) | M | 100.00 | 120.00 | EXP | 100.00 | 0.00\% | 126.00 | 5.00\% | 01-Apr-11 |  |
| Lounge only | M | 27.00 | 30.00 | EXP | 27.00 | 0.00\% | 31.50 | 5.00\% | 01-Apr-12 |  |
| Use of ovens | M | 100.00 | 100.00 | EXP | 100.00 | 0.00\% | 105.00 | 5.00\% | 01-Apr-11 |  |

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Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Winston Churchill Theatre Community Rates - bulk discount |  |  |  |  |  |  |  |  |  |  |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays) | M | N/A | N/A | $\overline{\mathrm{EXP}}$ | 35.80 | N/A | 39.40 | N/A |  | 01-Apr-13 |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend) | M | N/A | N/A | EXP | 39.40 | N/A | 43.30 | N/A |  | 01-Apr-13 |
| Winston Churchill Theatre Schools Rates - hourly |  |  |  |  |  |  |  |  |  |  |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays) | M | N/A | N/A | EXP | 50.00 | N/A | 61.40 | N/A |  | 01-Apr-13 |
| Winston Churchill Theatre Stage, Auditorium, | M | N/A | N/A | EXP | 90.90 | N/A | 113.40 | N/A |  | 01-Apr-13 |
| Dressing Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Lounge only | M | N/A | N/A | EXP | 24.50 | N/A | 28.40 | N/A |  | 01-Apr-13 |
| Use of ovens (not Social Tarriff) | M | N/A | N/A | EXP | 90.90 | N/A | 94.50 | N/A |  | 01-Apr-13 |
| Winston Churchill Theatre Schools Rates - bulk discount |  |  |  |  |  |  |  |  |  |  |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekdays) | M | N/A | N/A | EXP | 35.80 | N/A | 39.40 | N/A |  | 01-Apr-13 |


| All prices are VAT inclus |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Winston Churchill Theatre Stage, Auditorium, Dressing Rooms (weekend) | M | N/A | N/A | EXP | 39.40 | N/A | 43.30 | N/A |  | 01-Apr-13 |
| Winston Churchill Theatre Social Rates |  |  |  |  |  |  |  |  |  |  |
| Lounge Hourly Rate | M | 46.00 | 51.00 | EXP | 46.00 | 0.00\% | 53.50 | 4.90\% | 01-Apr-12 |  |
| Winston Churchill Theatre | M | 51.00 | 61.00 | EXP | 51.00 | 0.00\% | 64.00 | 4.92\% | 01-Apr-12 |  |
| Stage, Auditorium (weekdays) |  |  |  |  |  |  |  |  |  |  |
| Winston Churchill Theatre | M | N/A | N/A | EXP | 95.00 | N/A | 105.00 | N/A |  | 01-Apr-13 |
| Stage, Auditorium (weekend) |  |  |  |  |  |  |  |  |  |  |
| Lounge only Mon to Fri | M | 55.00 | 60.00 | EXP | 55.00 | 0.00\% | 63.00 | 5.00\% | 01-Apr-11 |  |
| Auditorium and Lounge - | M | 100.00 | 110.00 | EXP | 100.00 | 0.00\% | 115.50 | 5.00\% | 01-Apr-11 |  |
| Auditorium and Lounge Sat, Sun, Bank Hol | M | 120.00 | 130.00 | EXP | 120.00 | 0.00\% | 136.50 | 5.00\% | 01-Apr-12 |  |
| Winston Churchill Theatre Charity Rates |  |  |  |  |  |  |  |  |  |  |
| Lounge only | M | 40.00 | 45.00 | EXP | 40.00 | 0.00\% | 47.20 | 4.89\% | 01-Apr-11 |  |
| Auditorium and Lounge - | M | 55.00 | 60.00 | EXP | 42.70 | -22.36\% | 47.70 | -20.50\% | 01-Apr-11 | 01-Apr-13 |
| Mon to fri |  |  | 85.00 |  | 67.70 |  |  |  |  |  |
| Auditorium and Lounge Sat, Sun, Bank Hol | M | 80.00 | 85.00 | EXP | 67.70 | -15.38\% | 72.70 | -14.47\% | 01-Apr-11 | 01-Apr-13 |
| Winston Churchill Theatre Commercial Rates |  |  |  |  |  |  |  |  |  |  |
| Lounge only | M | 60.00 | 65.00 | EXP | 60.00 | 0.00\% | 68.20 | 4.92\% | 01-Apr-11 |  |
| Auditorium and Lounge Mon to fri | M | 75.00 | 80.00 | EXP | 75.00 | 0.00\% | 84.00 | 5.00\% | 01-Apr-11 |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Auditorium and Lounge Sat, Sun, Bank Hol | M | 110.00 | 120.00 | EXP | 110.00 | 0.00\% | 126.00 | 5.00\% | 01-Apr-12 |  |
| Winston Churchill Theatre: Equipment Hire |  |  |  |  |  |  |  |  |  |  |
| Bright Projector - Week | M | N/A | N/A | EXP | 100.00 | N/A | 120.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Bright Projector - Day | M | N/A | N/A | EXP | 250.00 | N/A | 300.00 | N/A | 01-Apr-11 | 01-Apr-13 |
| Radio Mics(1 hand held,2 lapel available) - Day | M | 9.00 | 9.00 | EXP | 9.00 | 0.00\% | 9.40 | 4.44\% | 01-Apr-11 | 01-Apr-13 |
| Radio Mics(1 hand held,2 lapel available) - Week | M | 37.00 | 37.00 | EXP | 37.00 | 0.00\% | 38.80 | 4.86\% | 01-Apr-12 |  |
| Vocal Mics(5 available) - | M | 5.70 | 5.70 | EXP | 5.70 | 0.00\% | 5.90 | 3.51\% | 01-Apr-12 | 01-Apr-13 |
| Day <br> Vocal Mics(5 available) - <br> Week | M | 12.00 | 12.00 | EXP | 12.00 | 0.00\% | 12.60 | 5.00\% | 01-Apr-11 |  |
| GENERIC CHARGES |  |  |  |  |  |  |  |  |  |  |
| Seats in and out Set up Day | M | 87.00 | 87.00 | EXP | 87.00 | 0.00\% | 91.30 | 4.94\% | 01-Apr-12 |  |
| Alcohol License | M | 26.00 | 26.00 | EXP | 26.00 | 0.00\% | 27.30 | 5.00\% | 01-Apr-12 |  |
| Deposit: Entire week | M | POA | POA | EXP | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Deposit: All other Bookings | M | POA | POA | EXP | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Cleaning Charge | M | 100.00 | 105.00 | STD | 100.00 | 0.00\% | 110.00 | 4.76\% | 01-Apr-11 | 01-Apr-13 |
| Use of Workshop - Per Hour | M | 9.80 | 10.30 | EXP | 9.80 | 0.00\% | 10.80 | 4.85\% | 01-Apr-12 | 01-Apr-13 |
| Workshop Storage Weekly | M | 58.20 | 61.20 | EXP | 58.20 | 0.00\% | 64.20 | 4.90\% | 01-Apr-12 |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Costume Hire - Adult Week | M | 15.00 | 15.00 | EXP | 15.00 | 0.00\% | 15.00 | 0.00\% | 01-Apr-11 |  |
| Costume Hire - Child Week | M | 10.00 | 10.00 | EXP | 10.00 | 0.00\% | 10.00 | 0.00\% | 01-Apr-11 |  |
| Portable Appliance Test | M | 14.30 | 15.00 | STD | 14.30 | 0.00\% | 15.70 | 4.67\% | 01-Apr-12 |  |
| Additional Stage Equipment - Weekly Rates |  |  |  |  |  |  |  |  |  |  |
| Ceiling Mounted Video / | M | 86.10 | 90.40 | STD | 86.10 | 0.00\% | 90.40 | 0.00\% | 01-Apr-12 |  |
| Inclusive Tech Equipment Charge | M | N/A | N/A | STD | 228.00 | N/A | 300.00 | N/A |  | 01-Apr-13 |
| High Definition Projector | M | N/A | N/A | STD | 216.00 | N/A | 264.00 | N/A |  | 01-Apr-13 |
| DVD Player | M | 30.80 | 32.30 | STD | 30.80 | 0.00\% | 33.90 | 4.95\% | 01-Apr-12 |  |
| 2 x ROBE 250 Moving | M | 73.80 | 77.50 | STD | 73.80 | 0.00\% | 81.30 | 4.90\% | 01-Apr-12 |  |
| Spot Light <br> 6 x Chroma-Q DMX Colour | M | 32.00 | 33.50 | STD | 32.00 | 0.00\% | 35.10 | 4.78\% | 01-Apr-12 |  |
| Scroller <br> $8 \times$ Par 16 'Birdi' with 12v | M | 4.90 | 5.10 | STD | 4.90 | 0.00\% | 5.30 | 3.92\% | 01-Apr-12 | 01-Apr-13 |
| Transformers | M | 4.90 | 5.10 | STD | 4.90 | 0.00\% | 5.30 | 3.92\% | 01-Apr-12 | 01-Apr-13 |
| Mirror Ball | M | 19.70 | 20.60 | STD | 19.70 | 0.00\% | 21.60 | 4.85\% | 01-Apr-12 |  |
| Strobe Light | M | 24.60 | 25.80 | STD | 24.60 | 0.00\% | 27.00 | 4.65\% | 01-Apr-12 |  |
| UV Lights | M | 12.30 | 12.90 | STD | 12.30 | 0.00\% | 13.50 | 4.65\% | 01-Apr-12 |  |
| DMX Smoke Machine | M | 49.20 | 51.70 | STD | 49.20 | 0.00\% | 54.20 | 4.84\% | 01-Apr-12 |  |
| Additional Follow Spot \& | M | 55.40 | 58.10 | STD | 55.40 | 0.00\% | 61.00 | 4.99\% | 01-Apr-12 |  |
| 4 x Shure SM58 Vocal | M | 18.50 | 19.40 | STD | 18.50 | 0.00\% | 20.30 | 4.64\% | 01-Apr-12 |  |
| Mics |  |  |  |  |  |  |  |  |  |  |
| Upright Piano | M | 24.60 | 25.80 | STD | 24.60 | 0.00\% | 27.00 | 4.65\% | 01-Apr-12 |  |


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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Baby Grand Piano (Property of HMS) | M | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Custom Gobos | M | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Gobos | M | 4.90 | 5.10 | STD | 4.90 | 0.00\% | 5.30 | 3.92\% | 01-Apr-12 | 01-Apr-13 |
| Pyro Firing Box with 2 Pods | M | 12.30 | 12.90 | STD | 12.30 | 0.00\% | 13.50 | 4.65\% | 01-Apr-12 |  |
| Additional Pods - upto six | M | 4.90 | 5.10 | STD | 4.90 | 0.00\% | 5.30 | 3.92\% | 01-Apr-12 | 01-Apr-13 |
| Pyrotechnics | M | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Stage Gauze Cloth | M | 73.80 | 64.60 | STD | 73.80 | 0.00\% | 67.80 | 4.95\% | 01-Apr-12 |  |
| Consumables | M | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Portable TV/DVD Combi | M | 35.20 | 37.00 | STD | 35.20 | 0.00\% | 38.80 | 4.86\% | 01-Apr-12 |  |
| Portable TV/Video Combi | M | 28.60 | 30.10 | STD | 28.60 | 0.00\% | 31.60 | 4.98\% | 01-Apr-12 |  |
| Portable Video / Data Projector \& Screen | M | 68.90 | 72.30 | STD | 68.90 | 0.00\% | 75.90 | 4.98\% | 01-Apr-12 |  |
| DVD Player for use with projector | M | 20.80 | 21.80 | STD | 20.80 | 0.00\% | 22.80 | 4.59\% | 01-Apr-12 |  |
| OHP - Overhead Projector | M | 10.50 | 11.10 | STD | 10.50 | 0.00\% | 11.60 | 4.50\% | 01-Apr-12 |  |
| Flip Chart and one set of Pens | M | 10.50 | 11.10 | STD | 10.50 | 0.00\% | 11.60 | 4.50\% | 01-Apr-12 |  |
| Replacement Pens | M | 16.90 | 17.80 | STD | 16.90 | 0.00\% | 18.60 | 4.49\% | 01-Apr-12 |  |
| Photocopying - Per A 4 Sheet | M | 0.30 | 0.40 | STD | 0.30 | 0.00\% | 0.40 | 0.00\% | 01-Apr-11 |  |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Single Channel Dimmer when not used with Followspot DI Boxes | M $M$ | 6.20 6.20 | 6.60 6.60 | STD | 6.20 6.20 | $0.00 \%$ $0.00 \%$ | 6.90 6.90 | $\begin{aligned} & 4.55 \% \\ & 4.55 \% \end{aligned}$ | 01-Apr-12 01-Apr-12 | 01-Apr-13 01-Apr-13 |
| Community Groups |  |  |  |  |  |  |  |  |  |  |
| Compass Stage, Auditorium, Dressing | M | 34.80 | 36.70 | EXP | 34.30 | -1.44\% | 37.70 | 2.72\% | 01-Apr-12 | 01-Apr-13 |
| Rooms (weekdays) Compass Stage, Auditorium, Dressing Rooms (weekend) | M | 37.70 | 39.70 | EXP | 37.70 | 0.00\% | 41.80 | 5.29\% | 01-Apr-12 |  |
| Compass Auditorium NonPerformance Use | M | 24.90 | 26.30 | EXP | 24.90 | 0.00\% | 27.60 | 4.94\% | 01-Apr-12 |  |
| All Shows: Weekday | M | 14.70 | 15.50 | STD | 14.70 | 0.00\% | 16.20 | 4.52\% | 01-Apr-12 |  |
| (mandatory for all shows with tech requirements) |  |  |  |  |  |  |  |  |  |  |
| All Shows: Weekend / | M | 18.40 | 19.40 | STD | 18.40 | 0.00\% | 20.30 | 4.64\% | 01-Apr-12 |  |
| Support (mandatory for all shows with tech requirements) |  |  |  |  |  |  |  |  |  |  |
| All Shows: Ushers | M | 12.20 | 12.90 | STD | 12.20 | 0.00\% | 13.50 | 4.65\% | 01-Apr-12 |  |
| Duty Manager (Mon-Fri) | M | 14.70 | 15.50 | STD | 14.70 | 0.00\% | 16.20 | 4.52\% | 01-Apr-12 |  |
| Duty Manager (Sat, Sun, Bank Holidays) | M | 18.40 | 19.40 | STD | 18.40 | 0.00\% | 20.30 | 4.64\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| All Shows: Rehearsal | M | 6.50 | 6.90 | EXP | 6.50 | 0.00\% | 7.20 | 4.35\% | 01-Apr-12 | 01-Apr-13 |
| All Shows: Rehearsal Rooms - Sat/Sun/Bank | M | 9.20 | 9.70 | EXP | 9.20 | 0.00\% | 10.10 | 4.12\% | 01-Apr-12 | 01-Apr-13 |
| Holiday |  |  |  |  |  |  |  |  |  |  |
| All Shows: Additional | M | 5.40 | 5.70 | EXP | 5.40 | 0.00\% | 5.90 | 3.51\% | 01-Apr-12 | 01-Apr-13 |
| Dressing Room |  |  |  |  |  |  |  |  |  |  |
| Excess Hire Charge | M | 82.00 | 85.00 | EXP | 82.00 | 0.00\% | 89.20 | 4.94\% | 01-Apr-12 |  |
| Long Room, Manor Farm | M | 14.50 | 15.30 | EXP | 14.50 | 0.00\% | 16.00 | 4.58\% | 01-Apr-12 |  |
| House Room (weekday) Long Room, Manor Farm | M | 16.80 | 17.70 | EXP | 16.80 | 0.00\% | 18.50 | 4.52\% | 01-Apr-12 |  |
| House Room (weekend) |  |  |  |  |  |  |  |  |  |  |
| Oak, Tate, Drawing Rooms (weekday) | M | 11.70 | 12.30 | EXP | 11.70 | 0.00\% | 12.90 | 4.88\% | 01-Apr-12 |  |
| Oak, Tate, Drawing | M | 14.30 | 15.00 | EXP | 14.30 | 0.00\% | 15.70 | 4.67\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Compass Cafe Bar | M | 8.20 | 8.60 | EXP | 8.20 | 0.00\% | 9.00 | 4.65\% | 01-Apr-12 | 01-Apr-13 |
| (weekday) |  |  |  |  |  |  |  |  |  |  |
| Compass Cafe Bar (weekend) | M | 10.10 | 10.60 | EXP | 10.10 | 0.00\% | 11.10 | 4.72\% | 01-Apr-11 |  |
| Compass Studio | M | 9.70 | 10.20 | EXP | 9.70 | 0.00\% | 10.70 | 4.90\% | 01-Apr-12 | 01-Apr-13 |
| (weekday) |  |  |  |  |  |  |  |  |  |  |
| Compass Studio | M | 15.60 | 16.40 | EXP | 15.60 | 0.00\% | 17.20 | 4.88\% | 01-Apr-12 |  |
| (weekend) |  |  |  |  |  |  |  |  |  |  |
| Blue, Green, Hilliard | M | 10.50 | 11.10 | EXP | 10.50 | 0.00\% | 11.60 | 4.50\% | 01-Apr-12 |  |
| Rooms (weekday) |  |  |  |  |  |  |  |  |  |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Blue, Green, Hilliard Rooms (weekend) | M | 14.00 | 14.70 | EXP | 14.00 | 0.00\% | 15.40 | 4.76\% | 01-Apr-12 |  |
| Garden (weekday) | M | 5.10 | 5.40 | EXP | 5.10 | 0.00\% | 5.60 | 3.70\% | 01-Apr-12 | 01-Apr-13 |
| Garden (weekend) | M | 6.30 | 6.60 | EXP | 6.30 | 0.00\% | 6.90 | 4.55\% | 01-Apr-11 | 01-Apr-13 |
| Essential Publicity | M | 84.00 | 90.00 | STD | 84.00 | 0.00\% | 94.50 | 5.00\% | 01-Apr-12 |  |
| Minimum Commission per ticket (Compass Sales only) | M | N/A | N/A | STD | 0.50 | N/A | 0.75 | N/A |  | 01-Apr-13 |
| PRS Minimum Fee (plays) | M | N/A | N/A | STD | 10.00 | N/A | 15.00 | N/A |  | 01-Apr-13 |
| PRS Minimum Fee (concerts) | M | N/A | N/A | STD | 25.00 | N/A | 30.00 | N/A |  | 01-Apr-13 |
| Ticket print for own sales | M | 0.20 | 0.30 | STD | 0.20 | 0.00\% | 0.30 | 0.00\% | 01-Apr-11 |  |
| Solus advertising | M | POA | POA | STD | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |
| Community Groups (Bulk Discount) |  |  |  |  |  |  |  |  |  |  |
| Long Room (weekday) | M | 13.50 | 15.20 | EXP | 13.50 | 0.00\% | 15.90 | 4.61\% | 01-Apr-12 |  |
| Long Room (weekend) | M | 15.80 | 17.60 | EXP | 15.80 | 0.00\% | 18.40 | 4.55\% | 01-Apr-12 |  |
| Oak, Tate, Drawing Rooms (weekday) | M | 11.00 | 12.20 | EXP | 11.00 | 0.00\% | 12.80 | 4.92\% | 01-Apr-12 |  |
| Oak, Tate, Drawing | M | 13.40 | 14.80 | EXP | 13.40 | 0.00\% | 15.50 | 4.73\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Cafe Bar (weekday) | M | 7.70 | 8.50 | EXP | 7.70 | 0.00\% | 8.90 | 4.71\% | 01-Apr-12 | 01-Apr-13 |
| Cafe Bar (weekend) | M | 9.50 | 10.40 | EXP | 9.50 | 0.00\% | 10.90 | 4.81\% | 01-Apr-11 | 01-Apr-13 |
| Studio (weekday) | M | 9.20 | 10.10 | EXP | 9.20 | 0.00\% | 10.60 | 4.95\% | 01-Apr-12 | 01-Apr-13 |
| Studio (weekend) | M | 14.70 | 16.30 | EXP | 14.70 | 0.00\% | 17.10 | 4.91\% | 01-Apr-12 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| Blue, Green, Hilliard Rooms (weekday) Blue, Green, Hilliard Rooms (weekend) | M $M$ | $\begin{array}{r} 9.90 \\ 13.20 \end{array}$ | 11.00 14.50 | EXP EXP | 9.90 13.20 | 0.00\% 0.00\% | 11.50 15.20 | $\begin{aligned} & 4.55 \% \\ & 4.83 \% \end{aligned}$ | $\begin{aligned} & \text { 01-Apr-12 } \\ & 01-A p r-12 \end{aligned}$ | 01-Apr-13 |
| Schools |  |  |  |  |  |  |  |  |  |  |
| Week Hire: Stage, Auditorium, Dressing Rooms, Bistro Bar (weekend performance, incl. matinees) | M | N/A | N/A | EXP | 30.90 | N/A | 38.60 | N/A |  | 01-Apr-13 |
| Week Hire: Stage, Auditorium, Dressing Rooms, Bistro Bar (weekend performance, incl. matinees) | M | N/A | N/A | EXP | 34.20 | N/A | 42.80 | N/A |  | 01-Apr-13 |
| Non-Performance Use | M | N/A | N/A | EXP | 22.60 | N/A | 28.30 | N/A |  | 01-Apr-13 |
| All Shows: Weekday Technical Support (mandatory for all shows with tech requirements) | M | N/A | N/A | STD | 14.80 | N/A | 16.20 | N/A |  | 01-Apr-13 |
| All Shows: Weekend / Bank Holiday Technical Support (mandatory for all shows with tech requirements) | M | N/A | N/A | STD | 18.50 | N/A | 20.30 | N/A |  | 01-Apr-13 |
| All Shows: Ushers | M | N/A | N/A | STD | 12.30 | N/A | 13.50 | N/A |  | 01-Apr-13 |
| Weekday Duty Manager | M | N/A | N/A | STD | 14.80 | N/A | 16.20 | N/A |  | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Weekend / Bank Holiday | M | N/A | N/A | STD | 18.50 | N/A | 20.30 | N/A |  | 01-Apr-13 |
| Duty Manager |  |  |  |  |  |  |  |  |  |  |
| All Shows: Rehearsal | M | N/A | N/A | EXP | 5.90 | N/A | 7.40 | N/A |  | 01-Apr-13 |
| Rooms - Midweek |  |  |  |  |  |  |  |  |  |  |
| All Shows: Rehearsal | M | N/A | N/A | EXP | 8.30 | N/A | 10.40 | N/A |  | 01-Apr-13 |
| Rooms - Sat/Sun |  |  |  |  |  |  |  |  |  |  |
| All Shows: Additional | M | N/A | N/A | EXP | 5.00 | N/A | 6.40 | N/A |  | 01-Apr-13 |
| Dressing Room |  |  |  |  |  |  |  |  |  |  |
| Excess Hire Charge | M | N/A | N/A | EXP | 74.50 | N/A | 93.10 | N/A |  | 01-Apr-13 |
| Long Room (weekday) | M | N/A | N/A | EXP | 13.10 | N/A | 16.40 | N/A |  | 01-Apr-13 |
| Long Room (weekend) | M | N/A | N/A | EXP | 15.20 | N/A | 19.00 | N/A |  | 01-Apr-13 |
| Oak, Tate, Drawing Rooms | M | N/A | N/A | EXP | 10.60 | N/A | 13.30 | N/A |  | 01-Apr-13 |
| (weekday) |  |  |  |  |  |  |  |  |  |  |
| Oak, Tate, Drawing | M | N/A | N/A | EXP | 13.00 | N/A | 16.30 | N/A |  | 01-Apr-13 |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Cafe Bar (weekday) | M | N/A | N/A | EXP | 7.40 | N/A | 9.30 | N/A |  | 01-Apr-13 |
| Cafe Bar (weekend) | M | N/A | N/A | EXP | 9.20 | N/A | 11.50 | N/A |  | 01-Apr-13 |
| Studio (weekday) | M | N/A | N/A | EXP | 8.70 | N/A | 10.90 | N/A |  | 01-Apr-13 |
| Studio (weekend) | M | N/A | N/A | EXP | 14.10 | N/A | 17.60 | N/A |  | 01-Apr-13 |
| Blue, Green, Hilliard | M | N/A | N/A | EXP | 9.50 | N/A | 11.90 | N/A |  | 01-Apr-13 |
| Rooms (weekday) |  |  |  |  |  |  |  |  |  |  |
| Blue, Green, Hilliard | M | N/A | N/A | EXP | 12.70 | N/A | 15.90 | N/A |  | 01-Apr-13 |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Garden (weekday) | M | N/A | N/A | EXP | 4.60 | N/A | 5.80 | N/A |  | 01-Apr-13 |
| Garden (weekend) | M | N/A | N/A | EXP | 5.70 | N/A | 7.10 | N/A |  | 01-Apr-13 |
| Minimum Commission per ticket | M | N/A | N/A | STD | 0.50 | N/A | 1.00 | N/A |  | 01-Apr-13 |

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| All prices are VAT inclu |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents $f$ | $\%$ Increase | Date of last change to charge | Effective Date |


Appendix 7

## MTFF 2013/14-2016/17

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline All prices are VAT inclu \& \& \& \& \& \& \& \& \& \& \\
\hline Type of Fee/Charge \& Type \& \begin{tabular}{|c|} 
Current \\
Charges \\
Residents \\
\(£\)
\end{tabular} \& \begin{tabular}{c|} 
Current \\
Charges \\
Non- \\
Residents \\
\(£\) \\
\hline
\end{tabular} \& \[
\begin{gathered}
\text { Vat } \\
\text { Status }
\end{gathered}
\] \& Proposed Charges Residents £ \& \% Increase \& \begin{tabular}{l}
Proposed \\
Charges Non Residents £
\end{tabular} \& \(\%\)
Increase \& Date of last change to charge \& Effective Date \\
\hline Single Channel Dimmer when not used with Followspot DI Boxes \& M
M \& 6.40
6.40 \& 6.70
6.70 \& STD
STD \& 6.40
6.40 \& \(0.00 \%\)

$0.00 \%$ \& 7.00
7.00 \& 4.48\%

$4.48 \%$ \& 01-Apr-12
01-Apr-12 \& 01-Apr-13
01-Apr-13 <br>
\hline \multicolumn{11}{|l|}{Commercial Rates (Hourly)} <br>
\hline One Offs: Single \& M \& 50.40 \& 53.00 \& EXP \& 50.40 \& 0.00\% \& 55.60 \& 4.91\% \& 01-Apr-12 \& <br>
\hline Performances (weekday) One Offs: Single Performances (weekend) \& M \& 58.00 \& 61.00 \& EXP \& 58.00 \& 0.00\% \& 64.00 \& 4.92\% \& 01-Apr-12 \& <br>
\hline One Offs: Non- \& M \& 29.10 \& 30.60 \& EXP \& 29.10 \& 0.00\% \& 32.10 \& 4.90\% \& 01-Apr-12 \& <br>
\hline Performance Use All Shows: Weekday \& M \& 17.50 \& 18.40 \& STD \& 17.50 \& 0.00\% \& 19.30 \& 4.89\% \& 01-Apr-12 \& <br>
\hline Technical Support (mandatory for all shows with tech requirements) \& \& \& \& \& \& \& \& \& \& <br>
\hline All Shows: Weekend / Bank Holiday Technical \& M \& 21.00 \& 22.00 \& STD \& 21.00 \& 0.00\% \& 23.10 \& 5.00\% \& 01-Apr-12 \& <br>
\hline Support (mandatory for all shows with tech requirements) \& \& \& \& \& \& \& \& \& \& <br>
\hline All Shows: Ushers \& M \& 34.90 \& 36.70 \& STD \& 34.90 \& 0.00\% \& 38.50 \& 4.90\% \& 01-Apr-12 \& <br>
\hline Weekday Duty Manager \& M \& 17.50 \& 18.40 \& STD \& 17.50 \& 0.00\% \& 19.30 \& 4.89\% \& 01-Apr-12 \& <br>
\hline Weekend / Bank Holiday Duty Manager \& M \& 21.00 \& 22.00 \& STD \& 21.00 \& 0.00\% \& 23.10 \& 5.00\% \& 01-Apr-12 \& <br>
\hline All Shows: Rehearsal Rooms - Midweek \& M \& 9.70 \& 10.20 \& EXP \& 9.70 \& 0.00\% \& 10.70 \& 4.90\% \& 01-Apr-12 \& 01-Apr-13 <br>
\hline
\end{tabular}

Type
B - Bu
B - Buisness R-Resident
M- Mixed C- Concession

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| All Shows: Rehearsal | M | 9.70 | 10.20 | EXP | 9.70 | 0.00\% | 10.70 | 4.90\% | 01-Apr-12 | 01-Apr-13 |
| All Shows: Additional | M | 9.70 | 10.20 | EXP | 9.70 | 0.00\% | 10.70 | 4.90\% | 01-Apr-12 | 01-Apr-13 |
| Dressing Room | M |  | 100.00 | EXP | 100.00 | 0.00\% | 105.00 | 5.00\% | 1-Apr-11 | 01-Apr-13 |
| Long Room (weekday) | M | 100.00 20.70 | 100.00 21.70 | EXP | 20.70 | 0.00\% | 22.70 | 4.61\% | 01-Apr-12 | 01-Apr-13 |
| Long Room (weekend) | M | 24.10 | 25.30 | EXP | 24.10 | 0.00\% | 26.50 | 4.74\% | 01-Apr-12 |  |
| Oak, Tate, Drawing Rooms (weekday) | M | 16.80 | 17.60 | EXP | 16.80 | 0.00\% | 18.40 | 4.55\% | 01-Apr-12 |  |
| Oak, Tate, Drawing | M | 20.40 | 21.40 | EXP | 20.40 | 0.00\% | 22.40 | 4.67\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Cafe Bar (weekday) | M | 21.00 | 22.00 | EXP | 21.00 | 0.00\% | 23.10 | 5.00\% | 01-Apr-12 |  |
| Cafe Bar (weekend) | M | 26.00 | 27.20 | EXP | 26.00 | 0.00\% | 28.50 | 4.78\% | 01-Apr-11 |  |
| Studio (weekday) | M | 13.90 | 14.60 | EXP | 13.90 | 0.00\% | 15.30 | 4.79\% | 01-Apr-12 |  |
| Studio (weekend) | M | 22.30 | 23.50 | EXP | 22.30 | 0.00\% | 24.60 | 4.68\% | 01-Apr-12 |  |
| Blue, Green, Hilliard | M | 15.10 | 15.80 | EXP | 15.10 | 0.00\% | 16.50 | 4.43\% | 01-Apr-12 |  |
| Rooms (weekday) |  |  |  |  |  |  |  |  |  |  |
| Blue, Green, Hilliard | M | 20.00 | 21.00 | EXP | 20.00 | 0.00\% | 22.00 | 4.76\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Garden (weekday) | M | 7.30 | 7.70 | EXP | 7.30 | 0.00\% | 8.00 | 3.90\% | 01-Apr-12 | 01-Apr-13 |
| Garden (weekend) | M | 9.00 | 9.50 | EXP | 9.00 | 0.00\% | 9.90 | 4.21\% | 01-Apr-11 | 01-Apr-13 |
| Commercial Rates (Bulk Discount) |  |  |  |  |  |  |  |  |  |  |
| Ceiling Mounted Video / | M | 184.00 | 236.00 | STD | 184.00 | 0.00\% | 247.80 | 5.00\% | 01-Apr-12 |  |
| Data Projector |  |  |  |  |  |  |  | N/A |  |  |
| High Definition Projector DVD Player | M $M$ | $\begin{array}{r} \mathrm{N} / \mathrm{A} \\ 80.20 \end{array}$ | N/A 84.20 | STD STD | 750.00 80.20 | $\begin{gathered} \text { N/A } \\ 0.00 \% \end{gathered}$ | 900.00 88.40 | $\begin{gathered} \text { N/A } \\ 4.99 \% \end{gathered}$ | 01-Apr-12 | 01-Apr-13 |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents £ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| $2 \times$ ROBE 250 Moving | M | 191.90 | 202.00 | STD | 191.90 | 0.00\% | 212.10 | 5.00\% | 01-Apr-12 |  |
| Spot Light |  |  |  |  |  |  |  |  |  |  |
| 6 x Chroma-Q DMX Colour Scroller | M | 83.20 | 87.50 | STD | 83.20 | 0.00\% | 91.80 | 4.91\% | 01-Apr-12 |  |
| $8 \times$ Par 16 'Birdi' with 12v | M | 12.90 | 13.50 | STD | 12.90 | 0.00\% | 14.10 | 4.44\% | 01-Apr-12 |  |
| Transformers |  |  |  |  |  |  |  |  |  |  |
| Mirror Ball | M | 51.40 | 53.90 | STD | 51.40 | 0.00\% | 56.50 | 4.82\% | 01-Apr-12 |  |
| Strobe Light | M | 64.00 | 67.30 | STD | 64.00 | 0.00\% | 70.60 | 4.90\% | 01-Apr-12 |  |
| UV Lights | M | 32.10 | 33.70 | STD | 32.10 | 0.00\% | 35.30 | 4.75\% | 01-Apr-12 |  |
| Smoke Machine | M | 127.90 | 134.60 | STD | 127.90 | 0.00\% | 141.30 | 4.98\% | 01-Apr-12 |  |
| Additional Follow Spot | M | 144.10 | 151.50 | STD | 144.10 | 0.00\% | 159.00 | 4.95\% | 01-Apr-12 |  |
| INCLUDING Dimmer |  |  |  |  |  |  |  |  |  |  |
| Shure SM58 Vocal Mics | M | 48.00 | 50.50 | STD | 48.00 | 0.00\% | 53.00 | 4.95\% | 01-Apr-12 |  |
| Upright Piano | M | 64.00 | 67.30 | STD | 64.00 | 0.00\% | 70.60 | 4.90\% | 01-Apr-12 |  |
| (EXCLUDING TUNING) <br> Gobos | M | 12.90 | 13.50 | STD | 12.90 | 0.00\% | 14.10 | 4.44\% | 01-Apr-12 |  |
| Pyro Firing Box Controller | M | 32.10 | 33.70 | STD | 32.10 | 0.00\% | 35.30 | 4.75\% | 01-Apr-12 |  |
| Pyro Holders (NOT consumables) | M | 12.90 | 13.50 | STD | 12.90 | 0.00\% | 14.10 | 4.44\% | 01-Apr-12 |  |
| Stage Gauze Cloth | M | 191.90 | 202.00 | STD | 191.90 | 0.00\% | 212.10 | 5.00\% | 01-Apr-12 |  |
| Single Channel Dimmer when not used with | M | 16.20 | 16.80 | STD | 16.20 | 0.00\% | 17.60 | 4.76\% | 01-Apr-12 |  |
| Followspot |  |  |  |  |  |  |  |  |  |  |
| DI Boxes | M | 16.20 | 16.80 | STD | 16.20 | 0.00\% | 17.60 | 4.76\% | 01-Apr-12 |  |
| Long Room (weekday) | M | 103.50 | 108.50 | EXP | 103.50 | 0.00\% | 113.90 | 4.98\% | 01-Apr-12 |  |
| Long Room (weekend) | M | 120.50 | 126.50 | EXP | 120.50 | 0.00\% | 132.80 | 4.98\% | 01-Apr-12 |  |


| All prices are VAT inclusi |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ Increase | Date of last change to charge | Effective Date |
| Oak, Tate, Drawing Rooms (weekday) | M | 84.00 | 88.00 | EXP | 84.00 | 0.00\% | 92.40 | 5.00\% | 01-Apr-12 |  |
| Oak, Tate, Drawing | M | 102.00 | 107.00 | EXP | 102.00 | 0.00\% | 112.30 | 4.95\% | 01-Apr-12 |  |
| Rooms (weekend) <br> Cafe Bar (weekday) | M | 105.00 | 110.00 | EXP | 105.00 | 0.00\% | 115.50 | 5.00\% | 01-Apr-12 |  |
| Cafe Bar (weekend) | M | 128.40 | 134.50 | EXP | 128.40 | 0.00\% | 141.20 | 4.98\% | 01-Apr-11 |  |
| Studio (weekday) | M | 68.00 | 71.50 | EXP | 68.00 | 0.00\% | 75.00 | 4.90\% | 01-Apr-12 |  |
| Studio (weekend) | M | 109.50 | 115.00 | EXP | 109.50 | 0.00\% | 120.70 | 4.96\% | 01-Apr-12 |  |
| Blue, Green, Hilliard | M | 74.00 | 77.50 | EXP | 74.00 | 0.00\% | 81.30 | 4.90\% | 01-Apr-12 |  |
| Blue, Green, Hilliard | M | 98.00 | 103.00 | EXP | 98.00 | 0.00\% | 108.10 | 4.95\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Garden (weekday) | M | 36.50 | 38.50 | EXP | 36.50 | 0.00\% | 40.40 | 4.94\% | 01-Apr-12 |  |
| Garden (weekend) | M | 44.70 | 47.10 | EXP | 44.70 | 0.00\% | 49.40 | 4.88\% | 01-Apr-11 |  |
| Social Rate |  |  |  |  |  |  |  |  |  |  |
| One Offs: Single | M | 45.60 | 47.90 | EXP | 45.60 | 0.00\% | 50.20 | 4.80\% | 01-Apr-12 |  |
| Performances (weekday) |  |  |  |  |  |  |  |  |  |  |
| One Offs: Single | M | 53.30 | 56.10 | EXP | 53.30 | 0.00\% | 58.90 | 4.99\% | 01-Apr-12 |  |
| Performances (weekend) |  |  |  |  |  |  |  |  |  |  |
| One Offs: NonPerformance Use | M | 39.00 | 41.00 | EXP | 39.00 | 0.00\% | 43.00 | 4.88\% | 01-Apr-12 |  |
| All Shows: Weekday | M | 14.70 | 15.50 | STD | 14.70 | 0.00\% | 16.20 | 4.52\% | 01-Apr-12 |  |
| Technical Support (mandatory for all shows with tech requirements) |  |  |  |  |  |  |  |  |  |  |



| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents $£$ | \% Increase | Proposed Charges Non Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Oak, Tate, Drawing | M | 20.00 | 21.00 | EXP | 20.00 | 0.00\% | 22.00 | 4.76\% | 01-Apr-11 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Cafe Bar (weekday) | M | 17.00 | 17.80 | EXP | 17.00 | 0.00\% | 18.60 | 4.49\% | 01-Apr-12 |  |
| Cafe Bar (weekend) | M | 20.80 | 21.80 | EXP | 20.80 | 0.00\% | 22.80 | 4.59\% | 01-Apr-11 |  |
| Studio (weekday) | M | 13.90 | 14.60 | EXP | 13.90 | 0.00\% | 15.30 | 4.79\% | 01-Apr-12 |  |
| Studio (weekend) | M | 22.30 | 23.50 | EXP | 22.30 | 0.00\% | 24.60 | 4.68\% | 01-Apr-12 |  |
| Blue, Green, Hilliard | M | 15.10 | 15.80 | EXP | 15.10 | 0.00\% | 16.50 | 4.43\% | 01-Apr-12 |  |
| Rooms (weekday) |  |  |  |  |  |  |  |  |  |  |
| Blue, Green, Hilliard | M | 20.00 | 21.00 | EXP | 20.00 | 0.00\% | 22.00 | 4.76\% | 01-Apr-12 |  |
| Rooms (weekend) Garden (weekday) | M | 7.30 | 7.70 | EXP | 7.30 | 0.00\% | 8.00 | 3.90\% | 01-Apr-12 | 01-Apr-13 |
| Garden (weekend) | M | 9.00 | 9.50 | EXP | 9.00 | 0.00\% | 9.90 | 4.21\% | 01-Apr-11 | 01-Apr-13 |
| Children's Birthday Party (minimum 10) | M | 9.80 | 11.00 | STD | 9.80 | 0.00\% | 11.50 | 4.55\% | 01-Apr-12 | 01-Apr-13 |
| Children's Birthday Party Entertainer | M | POA |  | EXP | POA | N/A | POA | N/A | 01-Apr-11 | 01-Apr-13 |


Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges Non- Residents $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| Studio (weekend) | M | 111.50 | 117.50 | EXP | 111.50 | 0.00\% | 123.00 | 4.68\% | 01-Apr-11 |  |
| Blue, Green, Hilliard | M | 75.50 | 79.00 | EXP | 75.50 | 0.00\% | 82.50 | 4.43\% | 01-Apr-11 |  |
| Rooms (weekday) |  |  |  |  |  |  |  |  |  |  |
| Blue, Green, Hilliard | M | 100.00 | 105.00 | EXP | 100.00 | 0.00\% | 110.00 | 4.76\% | 01-Apr-11 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Garden (weekday) | M | 36.50 | 38.50 | EXP | 36.50 | 0.00\% | 40.00 | 3.90\% | 01-Apr-11 | 01-Apr-13 |
| Garden (weekend) | M | 45.00 | 47.50 | EXP | 45.00 | 0.00\% | 49.50 | 4.21\% | 01-Apr-11 | 01-Apr-13 |
| Charity Rate |  |  |  |  |  |  |  |  |  |  |
| One Offs: Single | M | 35.90 | 37.70 | EXP | 35.90 | 0.00\% | 39.50 | 4.77\% | 01-Apr-12 |  |
| Performances (weekday) |  |  |  |  |  |  |  |  |  |  |
| One Offs: Single Performances (weekend) | M | 43.70 | 45.90 | EXP | 43.70 | 0.00\% | 48.10 | 4.79\% | 01-Apr-12 |  |
| One Offs: NonPerformance Use | M | 19.00 | 20.00 | EXP | 19.00 | 0.00\% | 21.00 | 5.00\% | 01-Apr-11 |  |
| All Shows: Weekday | M | 14.70 | 15.50 | STD | 14.70 | 0.00\% | 16.20 | 4.52\% | 01-Apr-12 |  |
| Technical Support (mandatory for all shows with tech requirements) |  |  |  |  |  |  |  |  |  |  |
| All Shows: Weekend / | M | 18.40 | 19.40 | STD | 18.40 | 0.00\% | 20.30 | 4.64\% | 01-Apr-12 |  |
| Bank Holiday Technical |  |  |  |  |  |  |  |  |  |  |
| Support (mandatory for all shows with tech requirements) |  |  |  |  |  |  |  |  |  |  |
| All Shows: Ushers | M | 9.70 | 10.20 | STD | 9.70 | 0.00\% | 10.70 | 4.90\% | 01-Apr-12 | 01-Apr-13 |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| One-Offs and Matinees: Weekday Duty Manager (mandatory for all performances) | M | 11.60 | 12.20 | STD | 11.60 | 0.00\% | 12.80 | 4.92\% | 01-Apr-12 |  |
| One-Offs and Matinees: Weekend / Bank Holiday Duty Manager (mandatory for all performances) | M | 14.60 | 15.30 | STD | 14.60 | 0.00\% | 16.00 | 4.58\% | 01-Apr-12 |  |
| All Shows: Rehearsal Rooms - Midweek | M | 6.30 | 6.60 | EXP | 6.30 | 0.00\% | 6.90 | 4.55\% | 01-Apr-12 | 01-Apr-13 |
| All Shows: Rehearsal Rooms - Sat/Sun | M | 6.30 | 6.60 | EXP | 6.30 | 0.00\% | 6.90 | 4.55\% | 01-Apr-12 | 01-Apr-13 |
| All Shows: Additional Dressing Room | M | 6.30 | 6.60 | EXP | 6.30 | 0.00\% | 6.90 | 4.55\% | 01-Apr-12 | 01-Apr-13 |
| Excess Hire Charge | M | 100.00 | 100.00 | EXP | 100.00 | 0.00\% | 105.00 | 5.00\% | 01-Apr-11 | 01-Apr-13 |
| Long Room (weekday) | M | 14.60 | 15.30 | EXP | 14.60 | 0.00\% | 16.00 | 4.58\% | 01-Apr-12 |  |
| Long Room (weekend) | M | 16.90 | 17.70 | EXP | 16.90 | 0.00\% | 18.50 | 4.52\% | 01-Apr-12 |  |
| Oak, Tate, Drawing Rooms (weekday) | M | 11.70 | 12.30 | EXP | 11.70 | 0.00\% | 12.90 | 4.88\% | 01-Apr-12 |  |
| Oak, Tate, Drawing <br> Rooms (weekend) | M | 14.30 | 15.00 | EXP | 14.30 | 0.00\% | 15.70 | 4.67\% | 01-Apr-12 |  |
| Cafe Bar (weekday) | M | 15.00 | 15.70 | EXP | 15.00 | 0.00\% | 16.40 | 4.46\% | 01-Apr-12 |  |
| Cafe Bar (weekend) | M | 18.00 | 18.90 | EXP | 18.00 | 0.00\% | 19.80 | 4.76\% | 01-Apr-12 |  |
| Studio (weekday) | M | 9.70 | 10.20 | EXP | 9.70 | 0.00\% | 10.70 | 4.90\% | 01-Apr-12 | 01-Apr-13 |
| Studio (weekend) | M | 15.60 | 16.40 | EXP | 15.60 | 0.00\% | 17.20 | 4.88\% | 01-Apr-12 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Blue, Green, Hilliard Rooms (weekday) | M | 10.60 | 11.10 | EXP | 10.60 | 0.00\% | 11.60 | 4.50\% | 01-Apr-12 |  |
| Blue, Green, Hilliard | M | 14.00 | 14.70 | EXP | 14.00 | 0.00\% | 15.40 | 4.76\% | 01-Apr-12 |  |
| Rooms (weekend) |  |  |  |  |  |  |  |  |  |  |
| Garden (weekday) | M | 5.20 | 5.40 | EXP | 5.20 | 0.00\% | 5.60 | 3.70\% | 01-Apr-12 | 01-Apr-13 |
| Garden (weekend) | M | 6.40 | 6.60 | EXP | 6.40 | 0.00\% | 6.90 | 4.55\% | 01-Apr-11 | 01-Apr-13 |
| Charity Rate (Bulk) |  |  |  |  |  |  |  |  |  |  |
| Long Room (weekday) | M | 73.00 | 76.50 | EXP | 73.00 | 0.00\% | 80.00 | 4.58\% | 01-Apr-11 |  |
| Long Room (weekend) | M | 84.50 | 88.50 | EXP | 84.50 | 0.00\% | 92.50 | 4.52\% | 01-Apr-11 |  |
| Oak, Tate, Drawing Rooms (weekday) | M | 58.50 | 61.50 | EXP | 58.50 | 0.00\% | 64.50 | 4.88\% | 01-Apr-11 |  |
| Oak, Tate, Drawing <br> Rooms (weekend) | M | 71.50 | 75.00 | EXP | 71.50 | 0.00\% | 78.50 | 4.67\% | 01-Apr-11 |  |
| Cafe Bar (weekday) | M | 75.00 | 78.50 | EXP | 75.00 | 0.00\% | 82.00 | 4.46\% | 01-Apr-11 |  |
| Cafe Bar (weekend) | M | 90.00 | 94.50 | EXP | 90.00 | 0.00\% | 99.00 | 4.76\% | 01-Apr-11 |  |
| Studio (weekday) | M | 48.50 | 51.00 | EXP | 48.50 | 0.00\% | 53.50 | 4.90\% | 01-Apr-11 | 01-Apr-13 |
| Studio (weekend) | M | 78.00 | 82.00 | EXP | 78.00 | 0.00\% | 86.00 | 4.88\% | 01-Apr-11 |  |
| Blue/Green Room (weekday) | M | 53.00 | 55.50 | EXP | 53.00 | 0.00\% | 58.00 | 4.50\% | 01-Apr-11 |  |
| Blue/Green Room (weekend) | M | 70.00 | 73.50 | EXP | 70.00 | 0.00\% | 77.00 | 4.76\% | 01-Apr-11 |  |
| Garden (weekday) | M | 26.00 | 27.00 | EXP | 26.00 | 0.00\% | 28.00 | 3.70\% | 01-Apr-11 | 01-Apr-13 |
| Garden (weekend) | M | 32.00 | 33.00 | EXP | 32.00 | 0.00\% | 34.50 | 4.55\% | 01-Apr-11 | 01-Apr-13 |
| Box Office (Commercial, Social, Charity) |  |  |  |  |  |  |  |  |  |  |
| Minimum Commission per ticket | M | N/A | N/A | STD | 0.75 | N/A | 1.25 | N/A | N/A | 01-Apr-13 |

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## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | \% <br> Increase | Date of last change to charge | Effective Date |
| PRS Minimum Fee (plays) | M | N/A | N/A | STD | 10.00 | N/A | 15.00 | N/A | N/A | 01-Apr-13 |
| PRS Minimum Fee (concerts) | M | N/A | N/A | STD | 30.00 | N/A | 40.00 | N/A | N/A | 01-Apr-13 |
| Box Office Fees |  |  |  |  |  |  |  |  |  |  |
| Hillingdon Arts | M | 15.00 | 25.00 | STD | 15.00 | 0.00\% | 25.00 | 0.00\% | 01-Apr-11 |  |
| Membership |  |  |  |  |  |  |  |  |  |  |
| Online Card Booking Fee | M | 1.50 | 1.50 | EXP | 1.50 | 0.00\% | 1.50 | 0.00\% | 01-Apr-12 |  |
| Phone Booking Fee | M | 2.00 | 2.00 | EXP | 2.00 | 0.00\% | 2.10 | 5.00\% | 01-Apr-12 | 01-Apr-13 |
| Sponsor-a-Seat Deal (5 years) | M | 120.00 | 120.00 | STD | 120.00 | 0.00\% | 120.00 | 0.00\% | 01-Apr-12 |  |
| Box Office Commission \% | M | 8.70 | 9.50 | STD | 8.70 | 0.00\% | 9.50 | 0.00\% | 01-Apr-12 |  |
| Art Sales Commission \% | M | 20.00 | 20.00 | EXP | 20.00 | 0.00\% | 20.00 | 0.00\% | 01-Apr-11 |  |

Appendix 7
FEES AND CHARGES

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | \% <br> Increase | Date of last change to charge | Effective Date |
| 25. Filming <br> Filming - interior and/or exterior per day - subject to specific requirements Council owned principal location for production |  |  |  |  |  |  |  |  |  |  |
| Large production Medium production Small production (up to 3 cl | B | $\begin{aligned} & 3,000.00 \\ & 2,000.00 \\ & 1,000.00 \end{aligned}$ | $\begin{aligned} & 3,000.00 \\ & 2,000.00 \\ & 1,000.00 \end{aligned}$ | STD STD STD | $\begin{aligned} & 3,000.00 \\ & 2,000.00 \\ & 1,000.00 \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & \hline 3,000.00 \\ & 2,000.00 \\ & 1,000.00 \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & \hline 01-\mathrm{Apr}-11 \\ & \text { 01-Apr-11 } \\ & \text { 01-Apr-11 } \end{aligned}$ |  |


| deunci owned secondar |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Large production Medium production Small production (up to 3 cl | B B B | $\begin{array}{r} 2,000.00 \\ 1,000.00 \\ 500.00 \\ \hline \end{array}$ | $\begin{array}{r} 2,000.00 \\ 1,000.00 \\ 500.00 \end{array}$ | STD <br> STD <br> STD | $\begin{array}{r} \hline 2,000.00 \\ 1,000.00 \\ 500.00 \\ \hline \end{array}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \\ & \hline \end{aligned}$ | $\begin{array}{r} 2,000.00 \\ 1,000.00 \\ 500.00 \\ \hline \end{array}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 01-\mathrm{Apr}-11 \\ & 01-\mathrm{Apr}-11 \\ & 01-\mathrm{Apr}-11 \\ & \hline \end{aligned}$ |  |
| Administration fees (Site visits, drawing up of contracts, Liaising with other Council departments, |  |  |  |  |  |  |  |  |  |  |
| Supervising street works on the highway, Monitoring location filming |  |  |  |  |  |  |  |  |  |  |
| per hour | B | 100.00 | 100.00 | STD | 125.00 | 25.00\% | 125.00 | 25.00\% | 01-Apr-11 | 01-Apr-13 |
| 26. Road Closure, Traffic and Highway Management |  |  |  |  |  |  |  |  |  |  |
| Traffic Management |  |  |  |  |  |  |  |  |  |  |
| 3 minutes | B | 170.00 | 170.00 | STD | 170.00 | 0.00\% | 170.00 | 0.00\% | 01-Apr-11 |  |
| Complete Road Closure - by notice |  |  |  |  |  |  |  |  |  |  |
| 24 hours | B | 200.00 | 200.00 | STD | 200.00 | 0.00\% | 200.00 | 0.00\% | 01-Apr-11 |  |
| Complete Road Closure - by order |  |  |  |  |  |  |  |  |  |  |
| 7 days | B | 1,000.00 | 1,000.00 | STD | 1,000.00 | 0.00\% | 1,000.00 | 0.00\% | 01-Apr-11 |  |

VAT Status

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Appendix 7


| Standard commercial | M | 70.00 | 70.00 | NB | 70.00 | 0.00\% | 70.00 | 0.00\% | 01-Apr-11 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Official certificate of search | M | 26.00 | 26.00 | NB | 26.00 | 0.00\% | 26.00 | 0.00\% | 01-Apr-11 |  |
| (Form LLC1) only |  |  |  |  |  |  |  |  |  |  |
| Standard domestic search | M | 60.00 | 60.00 | NB | 60.00 | 0.00\% | 60.00 | 0.00\% | 01-Apr-11 |  |
| Assisted Search LLC | M | 22.00 | 22.00 | NB | 22.00 | 0.00\% | 22.00 | 0.00\% | 01-Apr-11 |  |
| Register Only |  |  |  |  |  |  |  |  |  |  |
| Assisted Search LLC | M | 1.00 | 1.00 | NB | 1.00 | 0.00\% | 1.00 | 0.00\% | 01-Apr-11 |  |
| Register Only (Additional parcels of land (each) |  |  |  |  |  |  |  |  |  |  |
| Assisted Common Land | M | 15.00 | 15.00 | NB | 15.00 | 0.00\% | 15.00 | 0.00\% | 01-Apr-11 |  |
| Search |  |  |  |  |  |  |  |  |  |  |
| Assisted Compiling | M | 32.00 | 32.00 | NB | 32.00 | 0.00\% | 32.00 | 0.00\% | 01-Apr-11 |  |
| CON29R |  |  |  |  |  |  |  |  |  |  |
| Assisted Compiling | M | 18.50 | 18.50 | NB | 18.50 | 0.00\% | 18.50 | 0.00\% | 01-Apr-11 |  |
| CON290 |  |  |  |  |  |  |  |  |  |  |
| 28. Contact Centre |  |  |  |  |  |  |  |  |  |  |
| Blue Badge |  |  |  |  |  |  |  |  |  |  |
| Disabled Parking Blue | R | 2.00 | 2.00 | EXP | 2.00 | 0.00\% | 2.00 | 0.00\% | 01-Apr-11 |  |
| Badge - New |  |  |  |  |  |  |  |  |  |  |
| Disabled Parking Blue | R | 2.00 | N/A | EXP | 0.00 | -100.00\% | N/A | N/A |  | 01-Apr-13 |
| Badge - Renewal |  |  |  |  |  |  |  |  |  |  |

Appendix 7
FEES AND CHARGES
MTFF 2013/14-2016/17

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multicolumn{11}{|l|}{All prices are VAT inclusive} \\
\hline Type of Fee/Charge \& Type \& Current
Charges
Residents
\(£\) \& Current Charges NonResidents £ \& Vat Status \& Proposed Charges Residents £ \& \% Increase \& Proposed Charges Non Residents £ \& \% Increase \& Date of last change to charge \& Effective Date \\
\hline \multicolumn{11}{|l|}{29. Parking} \\
\hline \multicolumn{11}{|l|}{\begin{tabular}{l}
The maximum stay period on-street in Uxbridge is 2 hrs.All of the existing and proposed charges are based on the cost of 15 mins \\
Uxbridge
\end{tabular}} \\
\hline Per 15 mins up to 2 hours \& M \& 0.30 \& 0.80 \& NB \& 0.30 \& 0.00\% \& 0.80 \& 0.00\% \& 31-Jan-11 \& \\
\hline \multicolumn{11}{|l|}{West Drayton / Yiewsley, Hayes (Coldharbour Lane and Station Rd), Northwood Hills, Eastcote, Ruislip. These schemes have various maximum stay durations of either 2 hours or 4 hours.:} \\
\hline 1st 30 mins free then, 30 mins up to \(2 h r s\), then per 20 mins up to maximum stay \& \[
\begin{aligned}
\& \mathrm{M} \\
\& \mathrm{M} \\
\& \mathrm{M}
\end{aligned}
\] \& 0.00
0.20
0.20 \& 0.00
0.70
0.70 \& \[
\begin{aligned}
\& \hline \text { NB } \\
\& \text { NB } \\
\& \text { NB }
\end{aligned}
\] \& 0.00
0.20
0.20 \& \[
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\] \& \[
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\& 0.00 \% \\
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\& 0.00 \%
\end{aligned}
\] \& \[
\begin{aligned}
\& \hline \text { 31-Jan-11 } \\
\& \text { 31-Jan-11 } \\
\& \text { 31-Jan-11 }
\end{aligned}
\] \& \\
\hline \multicolumn{11}{|l|}{On-Street Parking: (1) Local Centres and ParadesHillingdon Circus; Uxbridge Rd / Lees Rd; South Ruislip; North Hillingdon (Hercies RD);Crescent Parade; New Pond Parade; Ickenham, Dellfield Parade, Hillingdon Hill These schemes have various maximum stay durations between 2 hrs and 4 hrs} \\
\hline 1st 30 mins free then, per 30 mins up to 2 hrs , then per 20 mins up to maximum stay \& \[
\begin{aligned}
\& \hline \mathrm{M} \\
\& \mathrm{M} \\
\& \mathrm{M}
\end{aligned}
\] \& 0.00
0.20
0.20 \& 0.00
0.70

0.70 \& NB
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NB \& 0.00
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0.20 \& $$
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& \\
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$$ \& \[

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& \hline \text { 31-Jan-11 } \\
& \text { 31-Jan-11 } \\
& \text { 31-Jan-11 }
\end{aligned}
$$
\] \& <br>

\hline
\end{tabular}

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | \% Increase | Date of last change to charge | Effective Date |
| Belmore Parade <br> This scheme has a duration of 10 hrs and 40 mins |  |  |  |  |  |  |  |  |  |  |
| 1st 30 mins free, then per 30 mins up to 2 hrs , then per 20 mins up to 4 hrs , then per 20 mins up to maximum stay | M <br> M <br> M <br> M | 0.00 0.20 0.20 0.20 | 0.00 0.70 0.70 0.60 | NB NB NB NB | 0.00 0.20 0.20 0.20 | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & 0.00 \% \end{aligned}$ <br> $0.00 \%$ | 0.00 0.70 0.70 0.60 | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ <br> 0.00\% <br> 0.00\% | 31-Jan-11 <br> 31-Jan-11 <br> 31-Jan-11 <br> 31-Jan-11 |  |
| Heathrow; Hayes (Mount Rd and Nield Rd); Longford; Uxbridge South; Hillingdon Hospital; Cowley (Station Rd and Uxbridge North (Park Rd); West Drayton <br> These schemes have various maximum stay durations between 30 mins and 8 hrs Outside shops: |  |  |  |  |  |  |  |  |  |  |
| 1st 30 mins free, then per 30 mins up to maximum stay | $\begin{aligned} & \mathrm{M} \\ & \mathrm{M} \end{aligned}$ | $\begin{aligned} & \hline 0.00 \\ & 0.20 \end{aligned}$ | $\begin{aligned} & \hline 0.00 \\ & 0.70 \end{aligned}$ | $\begin{aligned} & \mathrm{NB} \\ & \mathrm{NB} \end{aligned}$ | $\begin{aligned} & \hline 0.00 \\ & 0.20 \end{aligned}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 0.00 \\ & 0.70 \end{aligned}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & \hline \text { 31-Jan-11 } \\ & \text { 31-Jan-11 } \end{aligned}$ |  |
| Other Places: |  |  |  |  |  |  |  |  |  |  |
| per 20 mins up to maximum stay | M | 0.20 | 0.60 | NB | 0.20 | 0.00\% | 0.60 | 0.00\% | 31-Jan-11 |  |

Appendix 7

## MTFF 2013/14-2016/17

| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> $£$ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Off Street Parking |  |  |  |  |  |  |  |  |  |  |
| Kingsend South and Kingsend North, Ruislip - Limited Stay |  |  |  |  |  |  |  |  |  |  |
| up to 1 hour (Kingsend | M | 0.60 | 1.00 | STD | 0.60 | 0.00\% | 1.00 | 0.00\% | 31-Jan-11 |  |
| South) <br> up to 2 hours (Kingsend | M | 1.00 | 1.50 | STD | 1.00 |  | 1.50 | 0.00\% | 31-Jan-11 |  |
| South) | M | 1.00 | 1.50 | STD | 1.00 | 0.00\% | 1.50 | 0.00\% | 31-Jan-11 |  |
| up to 30 mins | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| up to 1 hour | M | 0.20 | 1.00 | STD | 0.20 | 0.00\% | 1.00 | 0.00\% | 31-Jan-11 |  |
| up to 90 mins | M | 0.40 | 1.50 | STD | 0.40 | 0.00\% | 1.50 | 0.00\% | 31-Jan-11 |  |
| up to 2 hours | M | 0.60 | 1.70 | STD | 0.60 | 0.00\% | 1.70 | 0.00\% | 31-Jan-11 |  |
| Oaklands Gate, Northwood and Falling Lane, Yiewsley - Limited Stay |  |  |  |  |  |  |  |  |  |  |
| Up to 30 mins | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| Up to 1 hour | M | 0.20 | 1.00 | STD | 0.20 | 0.00\% | 1.00 | 0.00\% | 31-Jan-11 |  |
| Up to 90 mins | M | 0.40 | 1.30 | STD | 0.40 | 0.00\% | 1.30 | 0.00\% | 31-Jan-11 |  |
| Up to 2 hours | M | 0.60 | 1.70 | STD | 0.60 | 0.00\% | 1.70 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 1.00 | 2.50 | STD | 1.00 | 0.00\% | 2.50 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 1.80 | 4.40 | STD | 1.80 | 0.00\% | 4.40 | 0.00\% | 31-Jan-11 |  |
| Rockingham Recreation Ground, Uxbridge - Limited Stay This car park has a maximum stay of 4 hours |  |  |  |  |  |  |  |  |  |  |
| 1st 30 minutes free, then | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| per 30 mins up to 2 hours, then | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |
| per 20 mins up to maximum stay | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |

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| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current Charges NonResidents £ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges Non <br> Residents £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Sidmouth Drive car park, Ruislip Gardens, Limited Stay <br> This car park has a maximum stay period of 4 hours |  |  |  |  |  |  |  |  |  |  |
| 1st 30 mins, then | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| per 30 mins up to 2 hrs , then | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |
| per 20 mins up to maximum stay | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |
| Kingsend South, Ruislip - Long Stay |  |  |  |  |  |  |  |  |  |  |
| Up to 1 hour | M | 0.60 | 1.00 | STD | 0.60 | 0.00\% | 1.00 | 0.00\% | 31-Jan-11 |  |
| Up to 2 hours | M | 1.00 | 1.50 | STD | 1.00 | 0.00\% | 1.50 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 1.20 | 2.90 | STD | 1.20 | 0.00\% | 2.90 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 2.00 | 4.90 | STD | 2.00 | 0.00\% | 4.90 | 0.00\% | 31-Jan-11 |  |
| Over 4 hours | M | 2.20 | 5.50 | STD | 2.20 | 0.00\% | 5.50 | 0.00\% | 31-Jan-11 |  |
| Other Borough Car Parks:Blyth Road, Hayes; Community Close, Ickenham; Fairfield Rd, Yiewsley;Long Lane; Hi Civic Hall, Hayes; Linden Avenue, Ruislip Manor; Devon Parade, Eastcote; Devonshire Lodge, Eastcote; Green L |  |  |  |  |  |  |  |  |  |  |
| Up to 30 mins | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| Up to 1 hour | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |
| Up to 90 mins | M | 0.40 | 1.40 | STD | 0.40 | 0.00\% | 1.40 | 0.00\% | 31-Jan-11 |  |
| Up to 2 hours | M | 0.60 | 2.10 | STD | 0.60 | 0.00\% | 2.10 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 1.00 | 3.00 | STD | 1.00 | 0.00\% | 3.00 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 2.00 | 5.20 | STD | 2.00 | 0.00\% | 5.20 | 0.00\% | 31-Jan-11 |  |
| Up to 9 hours (Over 4 hours for Blyth Road) | M | 3.70 | 8.70 | STD | 3.70 | 0.00\% | 8.70 | 0.00\% | 31-Jan-11 |  |
| Over 9 hours | M | 6.20 | 12.00 | STD | 6.20 | 0.00\% | 12.00 | 0.00\% | 31-Jan-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed Charges Non Residents £ | $\%$ <br> Increase | Date of last change to charge | Effective Date |
| Long Stay Reduced Charge:Long Drive, South Ruislip; Brandville Rd, West Drayton; Pembroke Gardens, Ruislip Pump Lane, Hayes; North View, Eastcote; St Martins Approach, Ruislip. |  |  |  |  |  |  |  |  |  |  |
| Up to 30 mins | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| Up to 1 hour | M | 0.20 | 0.70 | STD | 0.20 | 0.00\% | 0.70 | 0.00\% | 31-Jan-11 |  |
| Up to 90 mins | M | 0.40 | 1.40 | STD | 0.40 | 0.00\% | 1.40 | 0.00\% | 31-Jan-11 |  |
| Up to 2 hours | M | 0.60 | 2.10 | STD | 0.60 | 0.00\% | 2.10 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 1.00 | 3.50 | STD | 1.00 | 0.00\% | 3.50 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 1.80 | 5.20 | STD | 1.80 | 0.00\% | 5.20 | 0.00\% | 31-Jan-11 |  |
| Over 4 hours | M | 2.00 | 5.70 | STD | 2.00 | 0.00\% | 5.70 | 0.00\% | 31-Jan-11 |  |
| Leisure Centre Car Parks: (Subject to agreement with the operators where relevant) |  |  |  |  |  |  |  |  |  |  |
| Up to 30 mins | M | 0.00 | 0.00 | STD | 0.00 | 0.00\% | 0.00 | 0.00\% | 31-Jan-11 |  |
| Up to 1 hour | M | 0.20 | 0.50 | STD | 0.20 | 0.00\% | 0.50 | 0.00\% | 31-Jan-11 |  |
| Up to 90 mins | M | 0.40 | 1.00 | STD | 0.40 | 0.00\% | 1.00 | 0.00\% | 31-Jan-11 |  |
| Up to 2 hours | M | 0.60 | 1.50 | STD | 0.60 | 0.00\% | 1.50 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 1.00 | 2.30 | STD | 1.00 | 0.00\% | 2.30 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 2.00 | 4.50 | STD | 2.00 | 0.00\% | 4.50 | 0.00\% | 31-Jan-11 |  |
| Up to 6 hours | M | 2.60 | 5.50 | STD | 2.60 | 0.00\% | 5.50 | 0.00\% | 31-Jan-11 |  |
| Up to 9 hours | M | 3.70 | 8.00 | STD | 3.70 | 0.00\% | 8.00 | 0.00\% | 31-Jan-11 |  |
| Over 9 hours | M | 6.20 | 11.00 | STD | 6.20 | 0.00\% | 11.00 | 0.00\% | 31-Jan-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current <br> Charges <br> Residents <br> $£$ | Current <br> Charges <br> Non- <br> Residents <br> $£$ | Vat Status | Proposed Charges Residents £ | \% Increase | Proposed <br> Charges <br> Non <br> Residents <br> £ | $\%$ Increase | Date of last change to charge | Effective Date |
| Uxbridge Multi-Storey car parks: Cedars car park, Uxbridge; Grainges car park, Uxbridge |  |  |  |  |  |  |  |  |  |  |
| Up to 2 hours | M | 1.00 | 1.40 | STD | 1.00 | 0.00\% | 1.40 | 0.00\% | 31-Jan-11 |  |
| Up to 3 hours | M | 2.00 | 2.40 | STD | 2.00 | 0.00\% | 2.40 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 2.50 | 3.00 | STD | 2.50 | 0.00\% | 3.00 | 0.00\% | 31-Jan-11 |  |
| Up to 5 hours | M | 3.20 | 4.00 | STD | 3.20 | 0.00\% | 4.00 | 0.00\% | 31-Jan-11 |  |
| Up to 6 hours | M | 4.50 | 6.80 | STD | 4.50 | 0.00\% | 6.80 | 0.00\% | 31-Jan-11 |  |
| Up to 8 hours | M | 6.50 | 11.00 | STD | 6.50 | 0.00\% | 11.00 | 0.00\% | 31-Jan-11 |  |
| Over 8 hours | M | 8.50 | 16.00 | STD | 8.50 | 0.00\% | 16.00 | 0.00\% | 31-Jan-11 |  |
| Sunday (all day) | M | 2.00 | 2.70 | STD | 2.00 | 0.00\% | 2.70 | 0.00\% | 31-Jan-11 |  |
| Civic Centre car park (open on Saturdays only) |  |  |  |  |  |  |  |  |  |  |
| Up to 2 hours | M | 0.90 | 1.40 | STD | 0.90 | 0.00\% | 1.40 | 0.00\% | 31-Jan-11 |  |
| Up to 4 hours | M | 1.80 | 3.00 | STD | 1.80 | 0.00\% | 3.00 | 0.00\% | 31-Jan-11 |  |
| Over 4 hours | M | 3.50 | 5.50 | STD | 3.50 | 0.00\% | 5.50 | 0.00\% | 31-Jan-11 |  |
| Multi-storey Season Tickets and other pre-paid Parking Permits: |  |  |  |  |  |  |  |  |  |  |
| Cedars and Grainges Car Parks At all times (per quarter) | M | 300.00 | 425.00 | STD | 300.00 | 0.00\% | 425.00 | 0.00\% | 01-Apr-12 |  |
| Cedars and Grainges Car Parks At all times (per halfyear) | M | 0.00 | 845.00 | STD | 0.00 | 0.00\% | 845.00 | 0.00\% | 01-Apr-12 |  |
| Cedars and Grainges Car Parks At all times (annual) | M | 1,200.00 | 1,700.00 | STD | 1,200.00 | 0.00\% | 1,700.00 | 0.00\% | 31-Jan-11 |  |
| Local Car Park Permit (used in Surface car parks) At all times (depending on location) | M | 85.00 | 105.00 | STD | 85.00 | 0.00\% | 105.00 | 0.00\% | 31-Jan-11 |  |


| All prices are VAT inclusive |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Fee/Charge | Type | Current Charges Residents $£$ | Current <br> Charges Non- <br> Residents £ | Vat Status | Proposed Charges Residents £ | \% Increase | $\begin{array}{\|c\|} \hline \text { Proposed } \\ \text { Charges } \\ \text { Non } \\ \text { Residents } \\ £ \\ \hline \end{array}$ | $\begin{gathered} \% \\ \text { Increase } \end{gathered}$ | Date of last change to charge | Effective Date |
| Local Car Park Permit (used in Surface car parks) At all times (depending on location) <br> Business Permit / Trader Permit All times (per annum) | M $M$ | 85.00 480.00 | 105.00 | STD NB | 85.00 480.00 | 0.00\% | 105.00 | 0.00\% | 31-Jan-11 |  |

## MTFF 2013/14-2016/17

All prices are VAT inclusive
MTFF 2013/14-2016/17

| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | $\%$ Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


| Main Rental Charge - Single Plot | R | 122.80 | 126.63 | 3.10\% | 122.80 | 126.63 | 3.10\% | 01-Apr-12 | 01-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Main Rental Charge - Double Plot | R | 214.90 | 221.55 | 3.10\% | 214.90 | 221.55 | 3.10\% | 01-Apr-12 | 01-Apr-13 |
| Water Single Plot | R | 5.11 | 5.47 | 7.01\% | 5.11 | 5.47 | 7.01\% | 01-Apr-12 | 01-Apr-13 |
| Water Double Plot | R | 8.94 | 9.57 | 7.01\% | 8.94 | 9.57 | 7.01\% | 01-Apr-12 | 01-Apr-13 |
| Personal Use Electricity Charge per kwh | R | 0.09 | 0.10 | 9.43\% | 0.09 | 0.10 | 9.43\% | 01-Apr-12 | 01-Apr-13 |
| Communal Electric charge per week | R | 0.20 | 0.22 | 9.43\% | 0.20 | 0.22 | 9.43\% | 01-Apr-12 | 01-Apr-13 |
| Chemical Toilet Charge | R | NA | 5.50 |  | NA | 5.50 |  |  | 01-Apr-13 |

Private Sector Housing (Fixed
fees):

| Private Sector Enforcement Notice | R | 300.00 | 300.00 | 0.00\% | 300.00 | 300.00 | 0.00\% | 01-Apr-09 | 01-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HMO licensing | R | 311.00 | 311.00 | 0.00\% | 480.00 | 480.00 | 0.00\% | 01-Apr-09 | 01-Apr-13 |
| Works in default | R | N/A | N/A | N/A | Full Cost Recovery | Full Cost Recovery | N/A | 01-Apr-09 |  |
| Agency Charge for Disabled Facility Grants (percentage is applied to cost of works) | R | 15.00\% | 16.50\% | 0.00\% | 16.50\% | 16.50\% | 0.00\% | 01-Apr-12 | 01-Apr-13 |

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| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | $\%$ Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

[^1]| Temporary Accommodation Bed \& Breakfast | $R$ $R$ | $\begin{aligned} & 150.00 \\ & 150.00 \end{aligned}$ | $\begin{aligned} & 150.00 \\ & 150.00 \end{aligned}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 375.00 \\ & 375.00 \end{aligned}$ | $\begin{aligned} & 375.00 \\ & 375.00 \end{aligned}$ | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ | $\begin{aligned} & 01-A p r-10 \\ & 01-A p r-10 \end{aligned}$ | $\begin{aligned} & 01-A p r-13 \\ & 01-A p r-13 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HRA Council dwelling rents: |  |  |  |  |  |  |  |  |  |
| HRA Council dwelling rents (average) | R | 101.41 | 104.53 | 3.10\% | 101.41 | 104.55 | 3.10\% | 02-Apr-12 | 01-Apr-13 |
| Flats/Maisonettes 1 bed | R | 82.61 | 85.78 | 3.84\% | 82.61 | 85.78 | 3.84\% | 02-Apr-12 | 01-Apr-13 |
| Flats/Maisonettes 2 beds | R | 94.05 | 97.58 | 3.75\% | 94.05 | 97.58 | 3.75\% | 02-Apr-12 | 01-Apr-13 |
| Flats/Maisonettes 3+ beds | R | 108.55 | 111.94 | 3.12\% | 108.55 | 111.94 | 3.12\% | 02-Apr-12 | 01-Apr-13 |
| Houses/Bungalows 1 bed | R | 93.23 | 95.97 | 2.94\% | 93.23 | 95.97 | 2.94\% | 02-Apr-12 | 01-Apr-13 |
| Houses/Bungalows 2 beds | R | 108.51 | 111.39 | 2.65\% | 108.51 | 111.39 | 2.65\% | 02-Apr-12 | 01-Apr-13 |
| Houses/Bungalows 3 beds | R | 122.91 | 125.65 | 2.23\% | 122.91 | 125.65 | 2.23\% | 02-Apr-12 | 01-Apr-13 |
| Houses/Bungalows 4+ beds | R | 133.47 | 137.66 | 3.14\% | 133.47 | 137.66 | 3.14\% | 02-Apr-12 | 01-Apr-13 |


| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | $\%$ Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HRA Commerical Income: |  |  |  |  |  |  |  |  |  |
| Garages | R | 11.10 | 11.44 | 3.10\% | 11.10 | 11.44 | 3.10\% | 02-Apr-12 | 01-Apr-13 |
| Car Ports | R | 7.43 | 7.66 | 3.10\% | 7.43 | 7.66 | 3.10\% | 02-Apr-12 | 01-Apr-13 |
| Hard Standings/ Parking Spaces | R | 4.27 | 4.40 | 3.10\% | 4.27 | 4.40 | 3.10\% | 02-Apr-12 | 01-Apr-13 |


| Grounds Maintenance | R | $\begin{aligned} & £ 1.06 \text { to } \\ & £ 3.44 \end{aligned}$ | $\begin{aligned} & £ 1.11 \text { to } \\ & £ 3.61 \end{aligned}$ | 5.00\% | $\begin{aligned} & £ 1.06 \text { to } \\ & £ 3.44 \end{aligned}$ | $\begin{aligned} & £ 1.11 \text { to } \\ & £ 3.61 \end{aligned}$ | 5.00\% | 04-Apr-11 | 01-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CCTV Maintenance Charge | R | 0.61 | 0.66 | 8.00\% | 0.61 | 0.66 | 8.00\% | 02-Apr-12 | 01-Apr-13 |
| Door Entry | R | 0.23 | 0.24 | 2.60\% | 0.23 | 0.24 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Window Cleaning | R | 0.26 | 0.27 | 2.60\% | 0.26 | 0.27 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - A | R | 10.00 | 10.26 | 2.60\% | 10.00 | 10.26 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - B | R | 6.50 | 6.67 | 2.60\% | 6.50 | 6.67 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - C | R | 4.50 | 4.62 | 2.60\% | 4.50 | 4.62 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - D | R | 3.50 | 3.59 | 2.60\% | 3.50 | 3.59 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - E | R | 2.50 | 2.57 | 2.60\% | 2.50 | 2.57 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Caretaking Band - F | R | 1.50 | 1.54 | 2.60\% | 1.50 | 1.54 | 2.60\% | 04-Apr-11 | 01-Apr-13 |
| Sheltered Housing | R | 5.00 | 5.13 | 2.60\% | 5.00 | 5.13 | 2.60\% | 04-Apr-11 | 01-Apr-13 |

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| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | \% Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Queens Lodge <br> Additional Refuse Collection | R <br> R | $6.30$ <br> 1.94 | $\begin{aligned} & 6.46 \\ & 1.99 \end{aligned}$ | $2.60 \%$ <br> 2.60\% | $\begin{aligned} & 6.30 \\ & 1.94 \end{aligned}$ | $\begin{aligned} & 6.46 \\ & 1.99 \end{aligned}$ | 2.60\% <br> 2.60\% | $\begin{aligned} & 04-A p r-11 \\ & 02-A p r-12 \end{aligned}$ | $\begin{aligned} & 01-A p r-13 \\ & 01-A p r-13 \end{aligned}$ |
| HRA Energy Charges: |  |  |  |  |  |  |  |  |  |
| Communal Electric <br> Sheltered Heating - Communal <br> Element <br> Sheltered Heating - Property <br> Element <br> District Heating - Communal <br> Element <br> District Heating - Property Element | $R$ $R$ $R$ $R$ $R$ | $\quad 1.31$ $\quad 2.83$ $£ 4.43$ to $£ 7.64$ $£ 1.09$ to $£ 3.42$ $£ 4.88$ to $£ 11.82$ |  | $9.43 \%$ $9.43 \%$ $9.43 \%$ $9.43 \%$ 9.43\% |  | $\quad 1.43$ <br>  <br>  <br> $£ 4.10$ <br> $£ 85$ to <br> $£ 8.36$ <br> $£ 1.19$ to <br> $£ 3.74$ <br> $£ 5.34$ to <br> $£ 12.93$$\|$ | 9.43\% <br> 9.43\% <br> 9.43\% <br> 9.43\% <br> 9.43\% | 04-Apr-11 04-Apr-11 04-Apr-11 04-Apr-11 04-Apr-11 | $\begin{aligned} & \text { 01-Apr-13 } \\ & 01-A p r-13 \\ & 02-A p r-13 \\ & 03-A p r-13 \\ & 04-A p r-13 \end{aligned}$ |


| Management Support Charge | R | 22.77 | 23.36 | 2.60\% | 22.77 | 23.36 | 2.60\% | 01-Apr-12 | 01-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Scooter's charge |  | 5.15 per month | 5.15 per month | 0.00\% | 5.15 per month | 5.15 per month | 0.00\% | 02-Apr-12 |  |


| Gardening Service - Hedge Cutting <br> standard frequency |  | 39.50 | 39.50 | $0.00 \%$ | 39.50 | 39.50 | $0.00 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Lawn mowing - standard frequency |  | 197.51 | 197.51 | $0.00 \%$ | 197.51 | 197.51 | $0.00 \%$ |
| Bed maintenance - standard <br> frequency |  | 26.33 | 26.33 | $0.00 \%$ | 26.33 | 26.33 | $0.00 \%$ |
| Hedge cutting - increased frequency |  | 65.83 | 65.83 | $0.00 \%$ | 65.83 | 65.83 | $0.00 \%$ |

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| Type of Fee / Charge <br> (charges are per week unless otherwise stated) | Type | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current <br> Max <br> Charge £ | Proposed Maximum Charge £ | Max Charge | Date of last change to charge | $\begin{aligned} & \text { Effective } \\ & \text { Date } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lawn mowing - increased frequency |  | 296.26 | 296.26 | 0.00\% | 296.26 | 296.26 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Bed maintenance - increased frequency |  | 59.25 | 59.25 | 0.00\% | 59.25 | 59.25 | 0.00\% | 01-Apr-12 | 01-Apr-13 |
| Rechargebale repairs Handy Person - Replacing lamps in light fitting for tenants over 60 and with disability <br> Qualifying repairs - on request or leaving a property |  | at cost <br> at cost <br> Voluntary £10 contributio $n$ plus the cost of materials used. | at cost <br> at cost <br>  <br> Voluntary <br> $£ 10$ <br> contribution <br> llus the <br> cost of <br> materials <br> used. |  |  |  |  |  |  |

MTFF 2013/14-2016/17

| Type of Fee / Charge <br> (charges are per week unless otherwise stated) | Type | VAT <br> Status | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | \% Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 31.Social Care \& Health |  |  |  |  |  |  |  |  |  |  |
| Asylum Service (per month) |  |  |  |  |  |  |  |  |  |  |
| Asylum Service Charges for 18+ | R | OTS | 5.00 | 5.00 | 0.00\% | 5.00 | 5.00 | 0.00\% | 01-Feb-11 |  |
| Asylum rental contribution Charges for 18+ | R | OTS | 75.00 | 75.00 | 0.00\% | 75.00 | 75.00 | 0.00\% | 01-Feb-11 |  |


| Per hour | R | OTS | Nil | Nil | 0.00\% | 14.40 | 14.40 | 0.00\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TeleCareLine (TCL): |  |  |  |  |  |  |  |  |  |  |
| Level 1 | R | OTS | 0.00 | 0.00 | 0.00\% | 1.13 | 1.13 | 0.00\% | 01-Apr-05 | 08-Apr-13 |
| Level 2 |  | OTS | 0.00 | 0.00 | 0.00\% | 5.00 | 5.00 | 0.00\% | 01-Apr-11 | 08-Apr-13 |
| Level 3 |  | OTS | 0.00 | 0.00 | 0.00\% | 8.50 | 8.50 | 0.00\% | 01-Apr-11 | 08-Apr-13 |
| Level 4 |  | OTS | 0.00 | 0.00 | 0.00\% | 12.00 | 12.00 | 0.00\% | 01-Apr-11 | 08-Apr-13 |


| Daily delivery | R | OTS | 2.80 | 2.80 | 0.00\% | 2.80 | 2.80 | 0.00\% | 05-Apr-10 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Frozen meals weekly/fortnightly | R | OTS | 2.80 | 2.80 | 0.00\% | 2.80 | 2.80 | 0.00\% | 05-Apr-10 | 08-Apr-13 |
| Lunch club dining centre meal | R | OTS | 2.80 | 2.80 | 0.00\% | 2.80 | 2.80 | 0.00\% | 05-Apr-10 | 08-Apr-13 |
| Day centre meal | R | OTS | 2.80 | 2.80 | 0.00\% | 2.80 | 2.80 | 0.00\% | 05-Apr-10 | 08-Apr-13 |

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| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | VAT <br> Status | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | \% Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Respite (Residential) Care: |  |  |  |  |  |  |  |  |  |  |
| Young Adults (18-25) | R | OTS | Nil | Nil | 0.00\% | 63.10 | 64.30 | 1.90\% | 09-Apr-12 | 08-Apr-13 |
| Adults (25-60) | R | OTS | Nil | Ni | 0.00\% | 77.85 | 79.20 | 1.73\% | 09-Apr-12 | 08-Apr-13 |
| Older People (over 60) | R | OTS | Nil | Nil | 0.00\% | 119.20 | 121.90 | 2.27\% | 09-Apr-12 | 08-Apr-13 |


| Young Adults (18-25) | R | OTS | 63.10 | 64.30 | 1.90\% | No Max | No Max | 0.00\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adults (25-60) | R | OTS | 77.85 | 79.20 | 1.73\% | No Max | No Max | 0.00\% | 09-Apr-12 | 08-Apr-13 |
| Older People (over 60) | R | OTS | 119.20 | 121.90 | 2.27\% | No Max | No Max | 0.00\% | 09-Apr-12 | 08-Apr-13 |


| under 25 | R | OTS | 62.60 | 63.80 | $1.92 \%$ | $2,086.21$ | $2,138.36$ | $2.50 \%$ | $09-A p r-12$ | $08-A p r-13$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| over 25 | R | OTS | 77.35 | 78.70 | $1.75 \%$ | $2,086.21$ | $2,138.36$ | $2.50 \%$ | $09-A p r-12$ | $08-A p r-13$ |


| Full board: under 25 | R | OTS | 62.60 | 63.80 | 1.92\% | 1,631.28 | 1,672.02 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Full board: over 25 | R | OTS | 77.35 | 78.70 | 1.75\% | 1,631.28 | 1,672.02 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| Respite: under 25 | R | OTS | Nil | Nil | 0.00\% | 61.53 | 61.53 | 0.00\% | 09-Apr-12 | 08-Apr-13 |
| Respite: over 25 | R | OTS | Nil | Nil | 0.00\% | 76.93 | 76.93 | 0.00\% | 09-Apr-12 | 08-Apr-13 |


| under 25 | R | OTS | 62.60 | 63.80 | 1.92\% | 1,592.64 | 1,632.40 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over 25 | R | OTS | 77.35 | 78.70 | 1.75\% | 1,592.64 | 1,632.40 | 2.50\% | 09-Apr-12 | 08-Apr-13 |

MTFF 2013/14-2016/17

| Type of Fee / Charge <br> (charges are per week unless otherwise stated) | Type | VAT <br> Status | Current Minimum Charge £ | Proposed Minimum Charge £ | \% Increase Min Charge | Current Max Charge £ | Proposed Maximum Charge £ | \% Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Merchiston House: |  |  |  |  |  |  |  |  |  |  |
| under 25 | R | OTS | 62.60 | 63.80 | 1.92\% | 2,569.91 | 2,634.10 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| over 25 | R | OTS | 77.35 | 78.70 | 1.75\% | 2,569.91 | 2,634.10 | 2.50\% | 09-Apr-12 | 08-Apr-13 |


| under 25 | R | OTS | 62.60 | 63.80 | 1.92\% | 1,592.64 | 1,632.40 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over 25 | R | OTS | 77.35 | 78.70 | 1.75\% | 1,592.64 | 1,632.40 | 2.50\% | 09-Apr-12 | 08-Apr-13 |


| under 25 | R | OTS | 62.60 | 63.80 | 1.92\% | 1,110.41 | 1,138.13 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| over 25 | R | OTS | 77.35 | 78.70 | 1.75\% | 1,110.41 | 1,138.13 | 2.50\% | 09-Apr-12 | 08-Apr-13 |


| Goshawk Gardens | R | OTS | 13.80 | 13.80 | 0.00\% | 831.81 | 852.60 | 2.50\% | 09-Apr-12 | 08-Apr-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 236 Swakeleys Road | R | OTS | 13.80 | 13.80 | 0.00\% | 831.81 | 852.60 | 2.50\% | 09-Apr-12 | 08-Apr-13 |


| 9 Petworth Gardens 8 Newhaven close | $\begin{aligned} & \hline \mathrm{R} \\ & \mathrm{R} \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline \text { OTS } \\ & \text { OTS } \end{aligned}$ | $\begin{array}{r} 13.80 \\ \mathrm{Nil} \\ \hline \end{array}$ | $\begin{array}{r} 13.80 \\ \mathrm{Nil} \\ \hline \end{array}$ | $\begin{aligned} & \hline 0.00 \% \\ & 0.00 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & 149.80 \\ & 149.80 \\ & \hline \end{aligned}$ | $\begin{aligned} & 153.51 \\ & 153.51 \end{aligned}$ | $\begin{aligned} & \hline 2.48 \% \\ & 2.48 \% \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 09-A p r-12 \\ & 09-A p r-12 \\ & \hline \end{aligned}$ | $\begin{aligned} & \hline 08-\mathrm{Apr}-13 \\ & 08-\mathrm{Apr}-13 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other Accommodation: |  |  |  |  |  |  |  |  |  |  |
| Supported Accommodation | R | OTS | 0.00 | 0.00 | 0.00\% | No Max | No Max | 0.00\% | 04-Apr-11 | 08-Apr-13 |
| Adult Care Scheme | R | OTS | 0.00 | 0.00 | 0.00\% | No Max | No Max | 0.00\% | 04-Apr-11 | 08-Apr-13 |

MTFF 2013/14-2016/17

| Type of Fee / Charge (charges are per week unless otherwise stated) | Type | VAT Status | Current Minimum Charge £ | Proposed <br> Minimum <br> Charge <br> $£$ | $\begin{gathered} \text { \% Increase } \\ \text { Min } \\ \text { Charge } \end{gathered}$ | Current Max Charge £ | Proposed Maximum Charge £ | \% Increase Max Charge | Date of last change to charge | Effective Date |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Learning Disability Day \& Resource Services (per day): |  |  |  |  |  |  |  |  |  |  |
| Parkview | R | OTS | Nil | Nil | 0.00\% | 83.00 | 85.00 | 2.41\% | 09-Apr-12 | 08-Apr-13 |
| Phoenix | R | OTS | Nil | Nil | 0.00\% | 83.00 | 85.00 | 2.41\% | 09-Apr-12 | 08-Apr-13 |
| Challenging Behaviour | R | OTS | Nil | Nil | 0.00\% | 83.00 | 85.00 | 2.41\% | 09-Apr-12 | 08-Apr-13 |
| Woodside | R | OTS | Nil | Nil | 0.00\% | 45.55 | 46.70 | 2.52\% | 09-Apr-12 | 08-Apr-13 |
| Resource Service | R | OTS | Nil | Nil | 0.00\% | N/A | 85.00 | N/A | 09-Apr-12 | 08-Apr-13 |


| Older People (per day): |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grassy Meadow | OP | OTS | Nil | Nil | 0.00\% | 47.90 | 49.00 | 2.30\% | 09-Apr-12 | 08-Apr-13 |
| Asha | OP | OTS | Nil | Nil | 0.00\% | 47.90 | 49.00 | 2.30\% | 09-Apr-12 | 08-Apr-13 |
| Poplar Farm | OP | OTS | Nil | Nil | 0.00\% | 47.90 | 49.00 | 2.30\% | 09-Apr-12 | 08-Apr-13 |
| Asian Carers Grant | OP | OTS | Nil | Nil | 0.00\% | 47.90 | 49.00 | 2.30\% | 09-Apr-12 | 08-Apr-13 |
| Respite (Day Care) Poplar Farm Saturday Serv | OP | OTS | Nil | Nil | 0.00\% | 78.52 | 80.50 | 2.52\% | 09-Apr-12 | 08-Apr-13 |


| Personal Budgets (PB) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Maximum Financial contribution | R | OTS | Nil | Nil | 0.00\% | 00\% of PB | 100\% of PB | 0.00\% | 09-Apr-12 | 08-Apr-13 |
| Client Financial Affairs (CFA) |  |  |  |  |  |  |  |  |  |  |
| Management charge (Per Hour) | R | OTS | 36.00 | 36.00 | 0.00\% | 36.00 | 36.00 | 0.00\% | 09-Apr-12 | 08-Apr-13 |

Assessment of Unallocated General Fund Reserves

| Assessment of <br> Unallocated General Fund <br> Reserves | Minimum <br> Level <br> 2013/14 <br> (£ million) | Maximum <br> Level <br> $\mathbf{2 0 1 3 / 1 4}$ <br> (£ million) | Minimum <br> Level <br> $\mathbf{2 0 1 2 / 1 3}$ <br> (£ million) | Maximum <br> Level <br> $\mathbf{2 0 1 2 / 1 3}$ <br> (£ million) | Principal Reasons for Changes |
| :--- | :---: | :---: | :---: | :---: | :---: |
| The general financial <br> climate to which the Council <br> is subject | 1.5 | 4.0 | 1.5 | 4.0 | Indications that next CSR period will see <br> sustained reductions in Central Government <br> funding beyond 2014/15 |
| The overall financial <br> standing of the authority | 1.5 | 2.0 | 1.5 | 4.0 | There has been an improvement in the <br> financial standing of the authority |
| Estimates of level of locally <br> raised income | 2.0 | 3.5 | 0 | 0 | Local retention of business rates from April <br> 2013 will expose the Council to additional risk |
| The treatment of planned <br> efficiency savings / <br> productivity gains | 2.0 | 3.0 | 2.0 | 5.0 | The Council enters 2013/14 with a fully <br> developed savings programme, minimising <br> the risk of significant delivery issues |
| The treatment of inflation <br> and interest rates | 1.0 | 2.0 | 1.0 | 2.0 |  |
| The financial risk inherent in <br> major outsourcing / <br> insourcing arrangements | 1.0 | 3.0 | 1.0 | 3.0 |  |
| The treatment of demand <br> led pressures | 2.0 | 5.0 | 1.0 | 3.0 | The new local Council Tax support scheme <br> introduces additional risk in-year cost <br> pressures due to changes in demand |
| The financial risks inherent <br> in any major capital <br> developments | 1.0 | 2.5 | 1.0 | 1.5 | Significant investment in delivery of school <br> places and supported housing during 2013/14 |
| Estimates of the level and <br> timing of capital receipts | 1.0 | 2.0 | 1.0 | 1.0 | Potential for continued slippages in disposal <br> programme during 2013/14, causing need for <br> increased borrowing |
| The availability of reserves <br> and other funds to deal with <br> major contingencies | 1.0 | 1.0 | 1.0 | 1.0 |  |
| The Council's capacity to <br> manage in year budget <br> pressures | 1.0 | 2.0 | 1.0 | 2.0 | $\mathbf{2 6 . 5}$ |
| Total | $\mathbf{1 5 . 0}$ | $\mathbf{3 0 . 0}$ | $\mathbf{1 2 . 0}$ |  |  |

General Fund Capital Programme (2013/14-2016/17)



Based on latest Busines case recommendations to commence with the delivery of 126 units where there are developed projects

Treasury Management and Investment Strategy 2013/14 to 2015/16

## CONTENTS

1. Summary
2. Background
3. Balance Sheet and Treasury Position
4. Borrowing and Rescheduling Strategy
5. Annual Investment Strategy
6. Outlook for Interest Rates
7. Balanced Budget Requirement
8. Adoption of the CIPFA Treasury Management Code
9. 2013/14 MRP Statement
10. Reporting
11.Other Items

## Appendices

A. Current and Projected Portfolio Position
B. Estimates of Capital Expenditure and other Prudential Indicators
C. Interest Rate Outlook
D. Specified and Non Specified Investments for use by the Council

## 1. Summary

1.1 This report sets out the context within which the Council's treasury management activity operates and outlines a proposed strategy for the coming year. The report considers the Council's borrowing and investment strategy alongside required Prudential Indicators. It also identifies risk reduction strategies that have been established to ensure the fundamental aims of security, liquidity and only then the optimisation of yield are successfully executed.
1.2 The Council is required to actively manage its substantial cashflows on a daily basis. The need to place monies in investments or to borrow monies to finance capital programmes and to cover daily operational needs, is an integral part of daily cash and investment portfolio management. As at 31 March 2013 the Council's loan portfolio is expected to be $£ 347 \mathrm{~m}$ and the total value of investments are forecast to be $£ 72 \mathrm{~m}$.
1.3 The Council's Capital Financing requirement (CFR) is a function of the Council's balance sheet and measures the underlying need to borrow for capital purposes. The projected CFR for 31 March 2013 is $£ 425 \mathrm{~m}$, of which $£ 179 \mathrm{~m}$ is attributed to the General Fund (GF) with the remaining £246m within the Housing Revenue Account (HRA). The HRA CFR includes $£ 191.6 \mathrm{~m}$ of settlement debt undertaken in March 2012.
1.4 The Council's current and proposed ongoing strategy is to minimise borrowing to below the level of its net borrowing requirement. This is lower than the CFR and requires the use of internal borrowing. This approach reduces interest costs, lowers credit risk and relieves pressure on the Council's counterparty list. The debt portfolio will be monitored to take advantage of any potential refinancing opportunities that would deliver interest cost savings or rebalance the maturity structure of the portfolio.
1.5 Borrowing is restricted by two limits: the Authorised Limit, a statutory limit that sets the maximum level of external borrowing and the Operational Boundary, which is determined by both the estimated CFR and day to day cashflow movements. For $2013 / 14$ the proposed Authorised Limit is $£ 517 \mathrm{~m}$ and the Operational Boundary is £487m.
1.6 In order to service the Council's day to day cash needs, the Council maintains a portfolio of short term investments and deposits. The Council's investment priorities are: the security of invested capital; the liquidity of invested capital; and the optimum yield that is commensurate with security and liquidity, in that order. This report details the Council's investment strategy, explains the counterparties with whom the Council is permitted to invest and the overall holdings with these institutions.
1.7 The security of any investment remains the primary consideration in decision making and a cautious approach is always adopted. Whilst this report identifies all permitted options in investment decision making, tighter controls govern daily activity limiting the number of counterparties with whom investments will be placed. Officers regularly monitor all institutions on the counterparty list and will maintain an extremely cautious approach in determining counterparties, maximum investment and length of investment.
1.8 Whilst potential developments to the investment strategy are monitored and reported throughout the year via monthly budget monitoring reports, continued pressure and uncertainty within the financial markets have led to no additions or extensions being proposed for the 2013/14 Strategy. However a number of long standing instruments have been removed as they are currently deemed unnecessary; these include multilateral development bank bonds, non UK government bonds and variable net asset value money market funds.

## 2. Background

2.1. The Chartered Institute of Public Finance and Accountancy's Code of Practice for Treasury Management in Public Services (the "CIPFA TM Code") and the Prudential Code require local authorities to consider and publish a Treasury Management Strategy Statement (TMSS), Prudential Indicators and Minimum Revenue Provision (MRP) Statement on an annual basis. The TMSS also incorporates the Annual Investment Strategy as required under the CLG's Investment Guidance.
2.2. The Council's Treasury Management operations are fundamentally concerned with the management of risk. The Council is responsible for its treasury decisions, management of loan/investment portfolios and cashflow activities. Whilst the regulations and controls that the Council elects to put in place are designed to minimise or neutralise risk, no treasury management activity is completely devoid of risk.
2.3. The purpose of this TMSS is to facilitate Council to approve:

- Treasury Management Strategy for 2013/14
- Annual Investment Strategy 2013/14
- Prudential Indicators for 2013/14, 2014/15 and 2015/16
- MRP Statement
2.4. These strategies are formulated in conjunction with the Council's Medium Term Financial Forecast (MTFF) and consider the impact on the Council's Revenue and Capital Budgets. Prudential Indicators and the forecast Treasury position, alongside the projected outlook for interest rates, are key economic drivers in the development of the Treasury Management Strategy.
2.5. There exist numerous safeguards and regulations for which local authorities must have regard when creating their treasury strategies. Hillingdon complies with all relevant statute, guidance and accounting standards and in general maintains a cautious, basic and transparent approach towards its treasury operations.
2.6. The average rate of interest paid on Council borrowing for $2012 / 13$ will be $3.00 \%$ representing one of the lowest portfolio rates achieved in London in recent years. However, rates on investments are also very low and the Council's cautious strategy of only investing in highly rated UK banks has impacted returns resulting in an expected average rate of $0.67 \%$. Rates are projected to be similar for 2013/14.


## 3. Balance Sheet and Treasury Position

3.1. The underlying need to borrow for capital purposes is reflected by the Capital Financing Requirement (CFR) which measures the cumulative capital expenditure that has not yet been financed from council resources. This, together with Balances and Reserves, are core drivers of treasury management activity. Estimates of the CFR, based on the projected Revenue Budget and Capital Programmes over the next three years are shown in Table 1.

Table 1

|  | $\begin{gathered} \hline 2012 / 13 \\ \text { Estimate } \\ £ m \end{gathered}$ | $\begin{gathered} \text { 2013/14 } \\ \text { Estimate } \\ \text { £m } \\ \hline \end{gathered}$ | 2014/15 <br> Estimate £m | $\begin{gathered} \hline 2015 / 16 \\ \text { Estimate } \\ £ m \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| General Fund CFR | 179 | 221 | 226 | 232 |
| HRA CFR 1 | 246 | 251 | 251 | 243 |
| Total CFR | 425 | 472 | 477 | 475 |
| Existing Profile of Borrowing and Other Long Term Liabilities 2 | (349) | (339) | (329) | (317) |
| Cumulative Maximum External Borrowing Requirement | 76 | 133 | 148 | 158 |
| Usable Reserves 3 | (47) | (39) | (36) | (34) |
| Cumulative Net Borrowing | 29 | 94 | 112 | 124 |

1. The HRA CFR includes $£ 191.6 \mathrm{~m}$ of borrowing paid to central government in settlement on the introduction of the self financing regime introduced in March 2012.
2. The existing profile of borrowing does not include potential LOBO loan maturities which may or may not occur. Over the next three years, loans totalling $£ 10 \mathrm{~m}, £ 11 \mathrm{~m}$ and $£ 13 \mathrm{~m}$ respectively will be in a state of call. Other long term liabilities include commitments under finance leases and private finance initiatives (PFl's).
3. The balances and reserves figures quoted above relate to core General Fund and HRA balances only. They do not include those balances on the Balance Sheet where the Council has no direct control, such as schools' reserves.
3.2. The Cumulative Maximum External Borrowing Requirement shown in Table 1 represents the projected amount of internal borrowing (the difference between CFR and actual physical borrowing undertaken) and is determined by available balances and reserves, plus working capital generated via daily cashflow activity. The current portfolio position is set out in Appendix A. Market conditions, interest rate expectations and credit risk considerations will influence the Council's strategy in determining borrowing and investment decisions that are taken against the backdrop of the underlying Balance Sheet position. The Council will ensure that net physical external borrowing (i.e. net of investments) will not exceed the CFR other than for emergency short term cashflow requirements.
3.3. The Council's projected Capital programme over the next three years alongside the projected financing of this is fundamental in determining a borrowing strategy. The Prudential Indicators associated with capital expenditure projections and its incremental impact on council tax and housing rent levels are shown in Appendix B.

## 4. Borrowing and Rescheduling Strategy

4.1. The Council's external debt at 31 March 2013 (gross borrowing plus other long term liabilities) will be $£ 349.2 \mathrm{~m}$ (Appendix A). This is currently considerably lower than both the Operational Boundary and Authorised Limit.
4.2. During 2012/13 £10.3m of borrowing was repaid through scheduled instalments and maturities with $£ 6.8 \mathrm{~m}$ attributable to the GF and $£ 3.5 \mathrm{~m}$ to the HRA. These repayment figures will be replicated during 2013/14.
4.3. The Authorised Limit sets the maximum level of external borrowing on a gross basis (i.e. not net of investments) and is a statutory limit for borrowing determined under Section 3(1) of the Local Government Act 2003 (referred to in the legislation as the Affordable Limit).

## Table 2

| Authorised Limit <br> for External Debt | 2012/13 <br> Approved <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 3 / 1 4}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 4 / 1 5}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 5 / 1 6}$ <br> Estimate <br> $\mathbf{£ m}$ |
| :--- | ---: | ---: | ---: | ---: |
| Borrowing | 496 | 515 | 513 | 518 |
| Other Long term <br> Liabilities | 3 | 2 | 2 | 2 |
| Authorised Limit | 499 | 517 | $\mathbf{5 1 5}$ | $\mathbf{5 2 0}$ |

4.4. The Operational Boundary is linked directly to the Council's estimates of the CFR and estimates of other day to day cashflow requirements. This indicator is based on the same estimates as the Authorised Limit reflecting the most likely, prudent scenario but without the additional headroom included within the Authorised Limit. This facilitates short term additional borrowing in the event of unforeseen adverse events.

Table 3

| Operational <br> Boundary for <br> External Debt | 2012/13 <br> Approved <br> £m | 2013/14 <br> Estimate <br> £m | 2014/15 <br> Estimate <br> £m | 2015/16 <br> Estimate <br> £m |
| :--- | ---: | ---: | ---: | ---: |
| Borrowing | 466 | 485 | 483 | 488 |
| Other Long term <br> Liabilities | 3 | 2 | 2 | 2 |
| Operational <br> Boundary | 469 | 487 | 485 | 490 |

4.5. The Director of Finance has delegated authority, within the above limits, to effect movement between the separately agreed limits for borrowing and other long term liabilities. Any such decisions will be based on the outcome of financial option appraisals and best value considerations based on current market and macroeconomic conditions. Cabinet is notified of any use of this delegated authority through monthly budget monitoring reports.

## Gross Debt compared to the Capital Financing Requirement

4.6. This is a key indicator of prudence. In order to ensure that over the medium term debt will only be for capital purposes, councils should ensure that debt does not, except in the short term, exceed the total Capital Financing Requirement in the preceding year plus estimates of any additional capital financing requirement for the current and next two financial years. The Council's gross debt is projected to be $£ 76 \mathrm{~m}$ below the CFR as at March 2013.
4.7. The Director of Finance will report that the Council has had no difficulty meeting this requirement in 2012/13, nor are there any difficulties envisaged for future years.
4.8. Sources of Borrowing: The Council will keep under review the following borrowing options:

- Public Works Loan Board (PWLB) loans
- Borrowing from other local authorities
- Borrowing from institutions such as the European Investment Bank and directly from Commercial Institutions
- Borrowing from the Money Markets
- Capital Markets (stock issues, commercial paper and bills)
- Local authority bills
- Structured finance
- Leasing
4.9. During $2012 / 13$ the PWLB introduced a new "Certainty Rate" which allowed council's to avail themselves of a $0.2 \%$ reduction against normal PWLB lending rates if they were able to satisfy criteria regarding the use of future borrowing. The Council successfully applied for inclusion onto the "Certainty Rate" list of borrowers. Although a mix of borrowing options will always be considered, the PWLB will remain the primary source of borrowing whilst rates remain closely linked to government gilts that are at all time lows.
4.10. The types of PWLB borrowing that are considered appropriate for a low interest rate environment are:
- Variable rate borrowing
- Medium-term Equal Instalments of Principal (EIP) or Annuity Loans
- Long term Maturity loans, where affordable
4.11. Projected capital expenditure levels, market conditions and interest rate levels are monitored throughout the year in order to adapt borrowing strategies to minimise borrowing costs over the medium to longer term whilst maintaining financial stability. The differential between debt costs and investment earnings, despite long term borrowing rates being at low levels, remains acute and this is expected to remain a feature during 2013/14. The 'cost of carry' associated with medium and long term borrowing compared to temporary investment returns means that new fixed rate borrowing could entail additional short term costs. The use of internal resources in lieu of borrowing may again, in $2013 / 14$, be the most cost effective means of financing capital expenditure, however it is projected these will not fully defer the
borrowing requirement and new loans of $£ 30 \mathrm{~m}$ are anticipated to be undertaken towards the end of the year. Financing costs associated with these are factored into future year's revenue budgets via the MTFF process.
4.12. PWLB variable rates are expected to remain low as the Bank Rate is maintained at historically low levels for an extended period. The use of variable rate borrowing saves the Council revenue resources in the 'cost of carry' and is a very cheap form of finance. However this type of borrowing injects volatility into the debt portfolio in terms of interest rate risk and exposure to variable interest rates will be kept under regular review. The Council currently has variable rate borrowing of $£ 51.3 \mathrm{~m}$ (of which $£ 40 \mathrm{~m}$ is HRA) at a rate of $0.54 \%$.
4.13. The Council has $£ 48 \mathrm{~m}$ of LOBO loans (Lender’s Option Borrower’s Option) of which $£ 10 \mathrm{~m}$ will be in their call period in 2013/14. In the event that the lender exercises the option to change the rate or terms of the loan, the Council will consider the terms being provided and also the option of repayment of the loan without penalty. The Council may utilise cash resources for repayment or may consider replacing the loan(s) by borrowing from the PWLB. However the default response will be early repayment without penalty although it is highly unlikely that the loans will be called given interest rates are now lower than those at the inception of the loan.
4.14. There is a difference of $£ 39 \mathrm{~m}$ between the gross external borrowing requirement and the net external borrowing requirement represented by the Council's balances and reserves. Under current market conditions, the Council intends to maintain its present strategy to only borrow to the level of its net borrowing requirement. The reasons for this are to reduce credit risk, take pressure off the Council's counterparty list and to avoid the 'cost of carry'.
4.15. Debt Rescheduling: The rationale for rescheduling would be one or more of the following:
- Savings in interest costs with minimal risk
- Balancing the volatility profile (i.e. the ratio of fixed to variable rate debt) of the debt portfolio
- Amending the profile of maturing debt to reduce any inherent refinancing risks.

Rates and markets are monitored daily by officers and the Council's treasury advisors to identify opportunities for rescheduling.
4.16. Any borrowing and rescheduling activity is reported in monthly budget monitoring to Cabinet. However, unless premiums are significantly reduced, it is unlikely any debt rescheduling will be undertaken.
4.17. Where temporary borrowing is required this will be attributed directly to either the GF or HRA pools. Interest costs will be separated between the two pools and allocated accordingly.
4.18. The following Prudential Indicators shows the extent to which the Council is exposed to changes in interest rates. The upper limit for variable rate exposure has been set to ensure that the Council is not unduly exposed to interest rate rises,
which could adversely impact its revenue budget. The limit allows for the use of variable rate debt to offset exposure to changes in short term rates on investments.

Table 4

| Upper Limits for <br> Interest Rate <br> Exposure | Estimated <br> Level (or <br> benchmark <br> level at <br> $31 / 03 / 13 \%$ | 2012/13 <br> Approved <br> \% | 2013/14 <br> Estimate <br> $\%$ | 2014/15 <br> Estimate <br> $\%$ | 2015/16 <br> Estimate <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Upper Limit for <br> Fixed Interest Rate <br> Exposure on Debt | 83 | 100 | 100 | 100 | 100 |
| Upper Limit for <br> Fixed Interest Rate | 0 | $(75)$ | $(75)$ | $(75)$ | $(75)$ |
| Exposure on <br> Investments | 17 | 50 | 50 | 50 | 50 |
| Upper Limit for <br> Variable Interest <br> Rate Exposure on <br> Debt | $(100)$ | $(100)$ | $(100)$ | $(100)$ | (100) |
| Upper Limit for <br> Variable Interest <br> Rate Exposure on <br> Investments* |  |  |  |  |  |

*Investments with duration less than one year are classified as variable.
4.19. The Council will also limit and monitor large concentrations of fixed rate debt needing to be replaced. Limits shown in table 5 are intended to control excessive exposures to volatility in interest rates on the refinancing of maturing debt. The first scheduled LOBO call option has been included as the maturity date is within this indicator.

Table 5

| Maturity structure of fixed <br> rate borrowing | PWLB <br> Estimated level <br> at 31/03/13 <br> $\%$ | Market LOBO <br> $\mathbf{1}^{\text {st }} \mathbf{c}$ call option <br> at 31/03/13 <br> $\%$ | Lower Limit <br> for 2013/14 <br> $\%$ | Upper Limit <br> for 2013/14 <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| under 12 months | 2.97 | 3.38 | 0 | 25 |
| 12 months and within 24 months | 2.63 | 3.72 | 0 | 25 |
| 24 months and within 5 years | 10.92 | 9.12 | 0 | 50 |
| 5 years and within 10 years | 21.10 | 0.00 | 0 | 100 |
| 10 years and within 20 years | 18.24 | 0.00 | 0 | 100 |
| 20 years and within 30 years | 18.26 | 0.00 | 0 | 100 |
| 30 years and within 40 years | 0.00 | 0.00 | 0 | 100 |
| 40 years and within 50 years | 9.66 | 0.00 | 0 | 100 |
| 50 years and above | 0.00 | 0.00 | 0 | 100 |
| Total | $\mathbf{8 3 . 7 8}$ | $\mathbf{1 6 . 2 2}$ | $\mathbf{0}$ | $\mathbf{1 0 0}$ |

## 5. Annual Investment Strategy

5.1. In accordance with Investment Guidance from CLG and best practice, the Council's primary objective in relation to the investment of public funds remains:

- security of the invested capital;
- liquidity of the invested capital;
- an optimum yield which is commensurate with security and liquidity.
5.2. Investments are categorised as 'Specified' or 'Non Specified' based on the criteria set out in the CLG Guidance. Definitions of these and financial instruments for the Council's potential use within its investment strategy are contained in Appendix D. The Director of Finance under delegated powers will, on a daily operational basis determine the most appropriate form of investments in keeping with investment objectives, income and risk management requirements and with reference to the Prudential Indicators. Decisions concerning the core strategic investment portfolio will be reported monthly to Cabinet.
5.3. Financial markets remain in a state of volatility as a result of European difficulties, policy uncertainties in US and generally weakened forecasts for growth. It is against this backdrop of uncertainty that the Council's investment strategy is framed. No additions or extensions have been included in the 2013/14 strategy; however instruments including multilateral development bank bonds, non UK government bonds and variable net asset value money market funds (including collective investment schemes) have been removed.
5.4. The Council's estimated level of investments at 31 March 2013 is projected to be £72m (Appendix A).
5.5. The Council's in-house investments are made with reference to the outlook for the UK Bank Rate, money market rates and other macroeconomic factors. In any period of significant stress in the markets or heightened counterparty risk, the fall back position is for investments to be placed with central government's Debt Management Office (DMO) or to purchase UK Treasury Bills. The rates of interest from the DMO are below the equivalent money market rates, but this is an acceptable counterbalance for the guarantee that the Council's capital is secure.
5.6. Investment returns attributable to the HRA will be credited to the HRA and calculated in accordance to the CLG's Item 8 determination.
5.7. Credit Risk: The Council considers security, liquidity and yield, in that order when making daily investment decisions. Credit ratings remain an important element of assessing credit risk but they are not the sole feature in the assessment of counterparties. The Council also considers alternative assessments of credit strength and information including corporate intelligence and market sentiment towards counterparties. The following key tools are used to assess credit risk:
- Credit Ratings - minimum long term A- or equivalent for counterparties; AA+ for non-UK sovereigns.
- Credit Default Swaps (where quoted)
- Economic fundamentals such as GDP; net debt as a percentage of GDP
- Sovereign support mechanisms/potential support from a well-resourced parent institution
- Share Prices (where quoted)
- Macroeconomic indicators
- Corporate developments, news articles and market sentiment.
- Subjective overlay

The Council will continue to analyse and monitor these indicators and credit developments on a regular basis and respond as necessary to ensure security of the capital sums invested.
5.8. The UK Bank Rate has been maintained at $0.5 \%$ since March 2009, and is anticipated to remain at low levels throughout 2013/14. Short term money market rates are likely to remain at very low levels for an extended period, which will have a significant impact on investment income. Projected future interest rates provided by the Council's treasury advisors are shown in Appendix C.
5.9. With short term interest rates forecast to be low for even longer, an investment strategy will typically result in a lengthening of investment periods, where cashflow and credit conditions permit, in order to lock in higher rates of acceptable risk adjusted returns.
5.10. In order to spread the investment portfolio, deposits will be placed with a range of approved counterparties designed to achieve a diversified portfolio of prudent counterparties, varying investment periods and rates of return. Maximum investment levels with each counterparty will be set to ensure prudent diversification is achieved and this is reviewed regularly.
5.11. Money market funds (MMFs) are utilised, but good treasury management practice prevails and, whilst MMFs provide good diversification, the Council will also seek to diversify any exposure by utilising more than one MMF. The Council will also restrict its exposure to MMFs with lower levels of funds under management and will not exceed $0.5 \%$ of the net asset value of the MMF. Where MMF's participate, the Council utilises the facilities of a MMF portal to make subscriptions and redemptions. The portal procedure involves the use a clearing agent however the Council's funds are ring fenced throughout the process.
5.12. Investments which constitute capital expenditure: Investments meeting the definition of capital expenditure can be financed from capital or revenue resources. They are also subject to the CLG's Guidance on "non-specified investments". The placing of such investments has accounting, financing and budgetary implications. Whilst it is permissible to fund capital investments by increasing the underlying need to borrow, it should be noted that under the CLG's Minimum Revenue Provision (MRP) Guidance, MRP should be applied over a 20 year period. The Council has determined that it is not currently prudent to make investments which constitute capital expenditure. These would presently need to be sourced from revenue and therefore the requirement for MRP would make the investment unviable.
5.13. The use of financial instruments for the management of risk: Currently, Local Authorities' legal power to use derivative instruments remains unclear. The General Power of Competence enshrined in the Localism Bill is not sufficiently explicit.

Consequently, the Council does not intend to use derivatives. Should this position change, the Council may seek to develop a detailed and robust risk management framework governing the use of derivatives, but this change in strategy will require full Council approval.
5.14. The Council banks with HSBC Bank plc and it meets the minimum long term credit criteria of $A$ - (or equivalent). If the credit rating falls below the Authority's minimum criteria, HSBC Bank plc will continue to be used for its banking activities, short term liquidity requirements (overnight and weekend investments) and business continuity arrangements.
5.15. The Council has placed an upper limit for principal sums invested for over 364 days, as required by the Prudential Code. This limit is to contain exposure to the possibility of loss that may arise as a result of the Council having to seek early repayment of the sums invested. However, the Council's current strategy excludes investments for over a year and in the absence of borrowing in advance of need, this is likely to remain in place.

## Table 6

| Upper Limit for total <br> principal sums invested <br> over 364 days | $2012 / 13$ <br> Approved <br> $£ \mathrm{~m}$ | $2013 / 14$ <br> Estimate <br> $£ \mathrm{~m}$ | $2014 / 15$ <br> Estimate <br> $£ \mathrm{~m}$ | $2015 / 16$ <br> Estimate <br> $£ \mathrm{~m}$ |
| :--- | ---: | ---: | ---: | ---: |
|  | 80 | 64 | 58 | 66 |

5.16. All investment activity will comply with the accounting requirements of the local authority IFRS based Code of Practice.

## 6. Outlook for Interest Rates

6.1. The economic interest rate outlook provided by the Council's treasury advisor, Arlingclose, is attached at Appendix C. The Council also monitors other sources of market information and will reappraise its strategy from time to time and, if required, realign it with evolving market conditions and expectations for future interest rates.

## 7. Balanced Budget Requirement

7.1. The Council complies with the provisions of S32 of the Local Government Finance Act 1992 to set a balanced budget.

## 8. Adoption of the CIPFA Treasury Management Code:

8.1. The Council approved the adoption of the CIPFA Treasury Management Code at its full Council meeting on 23 Feb 2012.

## 9. $2013 / 14$ MRP Statement

9.1. The Local Authorities (Capital Finance and Accounting)(England)(Amendment) Regulations 2008 (SI 2008/414) place a duty on local authorities to make a prudent provision for debt redemption. Guidance on Minimum Revenue Provision (MRP)
has been issued by the Secretary of State. Local authorities are required to "have regard" to such Guidance under section 21(1A) of the Local Government Act 2003.
9.2. The four MRP options available are:

Option 1: Regulatory Method
Option 2: CFR Method
Option 3: Asset Life Method
Option 4: Depreciation Method
This does not preclude other prudent methods to provide for the repayment of debt principal.
9.3. MRP in 2013/14: Option 1 and 2 will be used for the majority of GF historic debt particularly that deemed to be supported through the Revenue Support Grant. For major projects where capital expenditure is funded from prudential borrowing Option 3 will be used to provide MRP over the life of the asset to which the borrowing was applied.
9.4. The HRA will make a form of MRP to pay down its self-financing settlement debt over the 30 year business cycle on which the settlement is based.

## 10. Monitoring and Reporting on the Treasury Outturn and Prudential Indicators

10.1. Treasury activity is monitored and reported to Senior Management on a daily and weekly basis. Monthly updates including Prudential Indicators are provided to Cabinet as part of the budget monitoring process.
10.2. The Treasury Management Strategy Statement (including Prudential Indicators and Annual Investment Strategy) for the forthcoming financial year is submitted to Cabinet prior to agreement at full Council before the start of the financial year. An early draft is provided to Audit Committee in December. Any amendments to the TMSS which are required during the year will be submitted to Cabinet for approval.

## 11. Other Items

11.1. Training: CIPFA's Code of Practice requires all members tasked with treasury management responsibilities, including scrutiny of the treasury management function, receive appropriate training relevant to their needs and understand fully their roles and responsibilities.
11.2. The Council adopts a continuous performance and development programme to ensure officers are regularly appraised and any training needs addressed. Treasury Officers also attend regular training sessions, seminars and workshops. These ensure their knowledge is up to date and relevant. Details of training received are maintained as part of the performance and development process.
11.3. Council Members receive information regarding treasury management as part of their general finance training. Access to additional training is provided where required.
11.4. Investment Consultants: The Council has a contract in place with Arlingclose Ltd to provide a treasury advisory service, which details the agreed schedule of services. Performance is measured against the schedule of services to ensure the services being provided are in line with the agreement.

## APPENDIX A

## EXISTING PORTFOLIO PROJECTION

Table 7

|  | Estimated Portfolio <br> as at 31/03/13 <br> £m |
| :--- | ---: |
| External Borrowing: |  |
| Fixed Rate - PWLB | 248.0 |
| Fixed Rate - Market | 38.0 |
| Variable Rate - PWLB | 50.5 |
| Variable Rate - Market | 10.0 |
| Total External Borrowing | 346.5 |
| Other Long Term Liabilities: |  |
| PFI | 2.4 |
| Finance Leases | 0.3 |
| Total Gross External Debt | 349.2 |
| Investments: |  |
| Short-term \& Instant Access | 72.0 |
| Long-term Investments | 0.0 |
| Total Investments | 72.0 |

## APPENDIX B

## Estimates of Capital Expenditure and other Prudential Indicators:

i. It is a requirement of the Prudential Code to ensure that capital expenditure remains within sustainable limits and, in particular, to consider the impact on Council Tax and in the case of the HRA, Housing Rent levels. In an environment of 'low rates for longer' the Council's strategy is currently to defer external borrowing and use internal borrowing where possible, thus saving revenue interest cost of carry and simultaneously reducing counterparty investment risks.
ii. Estimates for Capital expenditure shown in Table 8 are estimates of likely capital cash outflows.

Table 8

| Capital <br> Expenditure | $\mathbf{2 0 1 2 / 1 3}$ <br> Approved <br> £m | $\mathbf{2 0 1 2 / 1 3}$ <br> Revised <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 3 / 1 4}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 4 / 1 5}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 5 / 1 6}$ <br> Estimate <br> $\mathbf{£ m}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| General Fund | 87.3 | 57.5 | 91.6 | 56.0 | 41.5 |
| HRA | 17.9 | 6.7 | 26.0 | 17.0 | 10.0 |
| Total | $\mathbf{1 0 5 . 2}$ | $\mathbf{6 4 . 2}$ | $\mathbf{1 1 7 . 6}$ | $\mathbf{7 3 . 0}$ | $\mathbf{5 1 . 5}$ |

iii. Capital expenditure is expected to be financed as follows:

Table 9

| Capital Financing | $\mathbf{2 0 1 2 / 1 3}$ <br> Approved <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 2 / 1 3}$ <br> Revised <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 3 / 1 4}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 4 / 1 5}$ <br> Estimate <br> $\mathbf{£ m}$ | $\mathbf{2 0 1 5 / 1 6}$ <br> Estimate <br> $\mathbf{£ m}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Capital Receipts | 15.5 | 6.5 | 10.0 | 22.0 | 6.5 |
| Government Grants | 28.5 | 28.4 | 35.8 | 21.0 | 20.0 |
| Major Repairs <br> Allowance | 8.3 | 8.3 | 8.3 | 8.4 | 8.5 |
| Revenue Contributions | 2.4 | 2.3 | 3.5 | 2.5 | 3.5 |
| Total Financing | $\mathbf{5 4 . 7}$ | $\mathbf{4 5 . 5}$ | $\mathbf{5 7 . 6}$ | $\mathbf{5 3 . 9}$ | $\mathbf{3 8 . 5}$ |
| Other External Funding | 3.3 | - | - | - | - |
| Unsupported Borrowing | 47.2 | 18.7 | 60.0 | 19.1 | 13.0 |
| Total Funding | 50.5 | 18.7 | 60.0 | 19.1 | 13.0 |
| Total | $\mathbf{1 0 5 . 2}$ | $\mathbf{6 4 . 2}$ | $\mathbf{1 1 7 . 6}$ | $\mathbf{7 3 . 0}$ | $\mathbf{5 1 . 5}$ |

iv. Actual External Debt: This indicator is obtained directly from the Council's balance sheet. It is the closing balance for actual gross borrowing plus other long term liabilities. This Indicator is measured in a manner consistent for comparison with the Operational Boundary and Authorised Limit.

## Table 10

| Actual External Debt as at 31/03/2013 | $\mathbf{~} \mathbf{m}$ |
| :--- | ---: |
| Borrowing | 346.5 |
| Other Long term Liabilities | 2.7 |
| Total | $\mathbf{3 4 9 . 2}$ |

v. HRA Indebtedness: Following settlement and the introduction of the self-financing regime, a borrowing cap of $£ 303.3 \mathrm{~m}$ has been imposed by HM Treasury on HRA indebtedness. This gives the HRA potential headroom borrowing of up to $£ 50.2 \mathrm{~m}$ to finance future capital programmes following the first settlement debt principal repayment in 2012/13.

## Incremental Impact of Capital Investment Decisions:

vi. As an indicator of affordability, Table 11 shows the notional impact of capital investment decisions on Council Tax and Housing Rent levels and represents the impact on these if the financing of the capital programme were to be funded from taxes and rents. However, in reality there are no consequential increases to Council Tax or Rents as much of the capital programme is funded from grants, the sale of released or newly created assets, revenue savings for invest to save schemes and additional rental income streams for HRA developments.
vii. In addition, the notional increase shown in Council Tax is further exacerbated by reforms to the Council Tax benefit system which has the effect of reducing the tax base thus increasing the amount attributable to each band $D$ property.

Table 11

| Incremental Impact of Capital <br> Investment Decisions | $\mathbf{2 0 1 3 / 1 4}$ |
| :--- | ---: | ---: | ---: |
| Estimate |  | | 2014/15 <br> Estimate |
| :---: |
| 2015/16 <br> Estimate |
| Increase in Band D Council Tax <br> Increase in Average Weekly Housing <br> Rents <br> $£ 15.27$ <br> $£ 1.20$ |
| $£ 13.18$ |

viii. The ratio of financing costs to the Council's net revenue stream is an indicator of affordability and highlights the revenue implications of existing and proposed capital expenditure by identifying the proportion of future revenue budgets required to meet borrowing costs. The ratio is based on costs net of investment income.

Table 12

| Ratio of Financing <br> Costs to Net <br> Revenue Stream | 2012/13 <br> Approved <br> $\%$ | $\mathbf{2 0 1 2 / 1 3}$ <br> Revised <br> $\%$ | $\mathbf{2 0 1 3 / 1 4}$ <br> Estimate <br> $\%$ | $\mathbf{2 0 1 4 / 1 5}$ <br> Estimate <br> $\%$ | $\mathbf{2 0 1 5 / 1 6}$ <br> Estimate <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| General Fund | 4.00 | 3.58 | 3.83 | 4.05 | 4.78 |
| HRA | 28.11 | 19.58 | 20.05 | 20.36 | 19.46 |
| Weighted Average | $\mathbf{9 . 0 7}$ | $\mathbf{6 . 8 0}$ | $\mathbf{7 . 3 0}$ | $\mathbf{7 . 7 2}$ | $\mathbf{8 . 2 4}$ |

Table 13

|  | Mar-13 | Jun-13 | Sep-13 | Dec-13 | Mar-14 | Jun-14 | Sep-14 | Dec-14 | Mar-15 | Jun-15 | Sep-15 | Dec-15 | Mar-16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Official Bank Rate |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk |  |  | 0.25 | 0.25 | 0.25 | 0.25 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Central case | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Downside risk |  | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 3-month LIBID |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.25 | 0.25 | 0.25 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Central case | 0.40 | 0.40 | 0.40 | 0.45 | 0.45 | 0.50 | 0.50 | 0.50 | 0.55 | 0.55 | 0.55 | 0.60 | 0.60 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 1-yr LIBID |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 |
| Central case | 0.85 | 0.90 | 0.95 | 0.95 | 1.00 | 1.00 | 1.00 | 1.00 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 5-yr gilt |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 0.75 | 0.75 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Central case | 0.95 | 0.95 | 0.95 | 0.95 | 1.00 | 1.00 | 1.00 | 1.00 | 1.10 | 1.10 | 1.10 | 1.20 | 1.20 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 10-yr gilt |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 1.00 | 1.00 | 1.00 | 1.00 |
| Central case | 2.00 | 2.00 | 2.05 | 2.05 | 2.05 | 2.05 | 2.10 | 2.10 | 2.10 | 2.20 | 2.20 | 2.20 | 2.20 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 20-yr gilt |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 0.75 | 0.75 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Central case | 2.90 | 2.90 | 2.90 | 2.90 | 3.00 | 3.00 | 3.00 | 3.00 | 3.10 | 3.10 | 3.10 | 3.10 | 3.10 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |
| 50-yr gilt |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Upside risk | 0.50 | 0.50 | 0.50 | 0.50 | 0.75 | 0.75 | 0.75 | 0.75 | 0.75 | 1.00 | 1.00 | 1.00 | 1.00 |
| Central case | 3.35 | 3.35 | 3.35 | 3.40 | 3.40 | 3.40 | 3.50 | 3.50 | 3.50 | 3.50 | 3.60 | 3.60 | 3.60 |
| Downside risk | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 | -0.25 |

## Underlying Assumptions:

UK growth is unlikely to return to above trend for the foreseeable future. Q3 GDP was strong at $0.9 \%$ but this momentum is unlikely to be sustained in Q4 or in 2013. The rebalancing from public-sector driven consumption to private sector demand and investment is yet to manifest, and there is little sign of productivity growth. Further contraction in the Eurozone, including Germany's powerful economy, and slower forecast growth in the emerging economies (Brazil/Mexico/India) are exacerbating the weakness.

Consumer Price Inflation has fallen to 2.7 \% from a peak of $5.2 \%$. Near term CPI is likely to be affected by volatility in commodity prices and its decrease towards the $2 \%$ target is expected to be slower than previously estimated. Real wage growth (i.e. after inflation) is forecast to remain weak.

The fiscal outlook for bringing down the structural deficit and stabilise debt levels remains very challenging. Weakened credibility of the UK reining its levels of debt poses a risk to the AAA status, but recent history (US, France) suggests this may not automatically result in a sell-off in gilts.

In the absence of large, unexpected decline in growth, QE is likely to remain on hold at $£ 375$ bn for now. The availability of cheaper bank borrowing and subsequently for corporates through the Funding for Lending Scheme (FLS) is a supporting factor.

The US Federal Reserve's shift in its rate guidance from a date-based indication to economic thresholds ( $6.5 \%$ unemployment, inflation 1 - 2 years out projected to remain below $2.5 \%$, longer term inflation expectations remain well anchored) is likely to increase market uncertainty around the highly volatile US employment data releases.

The Eurozone is making slow headway which has curtailed some of the immediate risks although peripheral countries continue to struggle. Fully-fledged banking and fiscal union is still some years away.

In the US, the issues of spending cuts, reducing the budget deficit and raising the country's debt ceiling remain unresolved. A failure to address these by March 2013 could lead to a similar showdown and risks a downgrade to the US sovereign credit rating by one or more agencies.

A reversal in market risk sentiment from current "risk on" to "risk off" could be triggered by economic and/or political events - impending Italian and German elections, US debt ceiling impasse, difficulty surrounding Cyprus' bailout, and contagion returning the haunt the European peripheral nations - could inject renewed volatility into gilts and sovereign bonds.

## APPENDIX D

## Specified Investments \& Non Specified Investments

Specified investments are sterling denominated investments with a maximum maturity of one year. They also meet the "high credit quality" as decided by the Council and are not deemed capital expenditure investments under Statute.

Non Specified Investments are those which do not meet the above criteria, for example more than 1 year in duration. However the Council has determined that the "high credit quality" criterion will still need to be satisfied.

## Specified Investments identified for use by the Council

"Specified" Investments identified for the Council's use are:

- Deposits in the DMO's Debt Management Account Deposit Facility
- Deposits with UK local authorities
- Deposits with banks and building societies
- Certificates of deposit with banks and building societies
- Gilts: (bonds issued by the UK government)
- Bonds issued by multilateral development banks
- Treasury Bills (T-Bills)
- Local Authority Bills
- Corporate Bonds
- Commercial Paper
- AAA-rated Money Market Funds with a Constant Net Asset Value (CNAV)

When determining the minimum acceptable credit quality the Council will not only consider the credit rating criteria below but also information on corporate developments of and market sentiment towards investment counterparties as set out in the Credit Risk indicator.

For credit rated counterparties, the minimum criteria will be the lowest equivalent long term ratings assigned by Fitch, Moody's and Standard \& Poor's (where assigned). Long term minimum: A-(Fitch); A3 (Moody's); A- (S\&P).

Specified investments will be made within the following limits:

| Instrument | Countryl Domicile | Counterparty | Maximum Counterparty Limits \%/£m |
| :---: | :---: | :---: | :---: |
| Term Deposits | UK | DMADF, DMO | No limit |
| Term Deposits/Call Accounts | UK | Other UK Local Authorities | $£ 35 \mathrm{~m} \quad$ per Local Authority / No total limit |
| Term Deposits/Call Accounts/CD's | UK | Counterparties rated at least ALong Term (or equivalent) | 15\% / £20m |
| Term Deposits/Call Accounts/CD's | Non-UK | Counterparties rated at least A- (or equivalent) in select countries with a Sovereign Rating of at least AA+ | 15\% / £15m |
| Gilts | UK | DMO | No limit |
| Treasury Bills | UK | DMO | No limit |
| Local Authority Bills | UK | Other UK Local Authorities | No limit |
| AAA-rated Money Market Funds | UK/Ireland/ Luxembourg domiciled | CNAV MMFs (Constant Net Asset Value Money Market Funds) | $10 \%$ / $£ 7.5 m$ <br> per $\quad$ fund.  <br> Maximum  <br> MMF  <br> exposure $75 \%$  |
| Commercial Paper | UK | Counterparties including Banks and Corporates rated at least A- Long Term (or equivalent) | 15\% / £20m |
| Corporate Bonds | UK | Counterparties including Banks and Corporates rated at least A- Long Term (or equivalent) | 15\% / £20m |


| Instrument | Country/ Domicile | Counterparty | Maximum Counterparty / Group Limit £m | Maximum Counterparty / Group Limit \% |
| :---: | :---: | :---: | :---: | :---: |
| Term Deposits /Call Accounts | UK | Lloyds Banking Group (Including Bank of Scotland) | 20 | 15 |
| Term Deposits /Call Accounts | UK | Barclays Bank Plc | 20 | 15 |
| Term Deposits /Call Accounts | UK | HSBC Bank Plc | 20 | 15 |
| Term Deposits /Call Accounts | UK | Nationwide Building Society | 20 | 15 |
| Term Deposits /Call Accounts | UK | RBS Group (Royal Bank of Scotland and Nat West) | 20 | 15 |
| Term Deposits /Call Accounts | UK | Standard Chartered Bank | 20 | 15 |
| Term Deposits /Call Accounts | Australia | Australia and NZ Banking Group | 15 | 15 |
| Term Deposits /Call Accounts | Australia | Commonwealth Bank of Australia | 15 | 15 |
| Term Deposits /Call Accounts | Australia | National Australia Bank Ltd (National Australia Bank Group) | 15 | 15 |
| Term Deposits /Call Accounts | Australia | Westpac Banking Corp | 15 | 15 |
| Term Deposits /Call Accounts | Canada | Bank of Montreal | 15 | 15 |
| Term Deposits /Call Accounts | Canada | Bank of Nova Scotia | 15 | 15 |
| Term Deposits /Call Accounts | Canada | Canadian Imperial Bank of Commerce | 15 | 15 |
| Term Deposits /Call Accounts | Canada | Royal Bank of Canada | 15 | 15 |
| Term Deposits /Call Accounts | Canada | Toronto-Dominion Bank | 15 | 15 |
| Term Deposits /Call Accounts | Finland | Nordea Bank Finland | 15 | 15 |
| Term Deposits /Call Accounts | France | BNP Paribas | 15 | 15 |
| Term Deposits /Call Accounts | France | Credit Agricole CIB (Credit Agricole Group) | 15 | 15 |
| Term Deposits /Call Accounts | France | Credit Agricole SA (Credit Agricole Group) | 15 | 15 |


| Term Deposits <br> /Call Accounts | France | Société Générale | 15 | 15 |
| :--- | :--- | :--- | :--- | :--- |
| Term Deposits <br> /Call Accounts | Germany | Deutsche Bank AG | 15 | 15 |
| Term Deposits <br> /Call Accounts | Netherlands | ING Bank NV | 15 | 15 |
| Term Deposits <br> /Call Accounts | Netherlands | Rabobank | 15 | 15 |
| Term Deposits <br> /Call Accounts | Netherlands | Bank Nederlandse <br> Gemeenten | 15 | 15 |
| Term Deposits <br> /Call Accounts | Sweden | Svenska Handelsbanken | 15 | 15 |
| Term Deposits <br> /Call Accounts | Switzerland | Credit Suisse | 15 | 15 |
| Term Deposits <br> /Call Accounts | US | JP Morgan | 15 | 15 |

Note:

- The above list would change if a counterparty/country is upgraded, and meets our other creditworthiness tools or if a counterparty is downgraded.
- The above percentage limits are based on a 30 day rolling average investment balance.
- Non UK Banks are restricted to a maximum exposure of $25 \%$ per country and a total overseas aggregate exposure (excluding MMFs) of $40 \%$.
- Maturity periods may be amended to less than one year to address any emerging risk concerns.


## Non Specified Investments determined for use by the Council

Having considered the rationale and risk associated with Non-Specified Investments, the following have been determined for the Council's use:

Table 15

|  | In- house use | Maximum maturity | Max \% of portfolio | Capital expenditure? |
| :---: | :---: | :---: | :---: | :---: |
| - Deposits with banks and building societies <br> - CDs with banks and building societies | $\checkmark$ | 5 Years | 40 <br> In Aggregate | No |
| - Gilts <br> -Bonds issued by UK financial institutions <br> -Corporate Bonds | $\checkmark$ (on advice from treasury advisor) | 6 Years | 40 <br> In <br> Aggregate | No |

In determining the period to maturity of an investment, the investment should be regarded as commencing on the date of the commitment of the investment rather than the date on which funds are paid over to the counterparty.
All Non Specified investments will satisfy the Council's "high credit quality" criterion. A maximum exposure limit of $75 \%$ has been set for Non Specified investments.


LONDON

## PAY POLICY STATEMENT 2013-14

## 1. Purpose

1.1. The Localism Act 2011 requires relevant authorities (including London Boroughs) to prepare and publish an annual pay policy statement.
1.2. This pay policy statement responds to the recommendations of the Hutton Review of Fair Pay in the Public Sector (March 2011) by ensuring transparency of pay policies within the Council to residents.

## 2. Approval

2.1. The pay policy statement must be approved annually by a full Council meeting of democratically accountable members.

## 3. Communication

3.1. The approved pay policy statement will be published on the Council's website as soon as is reasonably practicable once approved or amended by full Council.

## 4. Publication \& Access to Data

4.1. Details of all Chief Officer remuneration will be published on the Council's website and updated annually. This information will also be included in the Council's annual statement of accounts which will also be published on the Council's website.
4.2. This information will be provided in an open 'machine-readable' format such as MS Excel, allowing for open re-use, including commercial and research activities, in order to maximise value to the public.

## 5. Definitions

## Chief Officers

5.1. The definition of Chief Officers, as set out in section 43(2) of the Localism Act (2011) includes the Council's Chief Executive Officer and

Corporate Directors, as well as all those directly reporting to these officers, including Deputy Directors and Heads of Service.

## Lowest Paid Employees

5.2. The Council operates a nationally agreed job evaluation scheme, and nationally agreed pay rates linked to this scheme. Roles falling within the nationally negotiated APT\&C framework are evaluated using the Greater London Provincial Council (GLPC) Job Evaluation Scheme.
5.3. The lowest graded roles in the Council's are those evaluated at Scale 1(a), therefore our lowest paid employees are defined as those performing roles at this evaluated grade. The Council's commitment to this grading scheme, and nationally negotiated pay rates, constitutes our policy towards our lower paid workers.

## Remuneration

5.4. Remuneration is defined as the total of all payments made to an individual officer including salary, expenses, bonuses if applicable, performance related pay, recruitment or retention premia, additional responsibility payments, together with any other additional payments, including charges, fees, allowances and enhancements to pension entitlement made to the officer.

Pay Multiples
5.5. Pay multiples refer to the ratios between 2 salaries (e.g. the pay multiple between a salary of $£ 60,000$ and $£ 20,000$ would be 3 )

## 6. Job Evaluation

6.1. All job roles within the Council (apart from those subject to national grading prescription) are graded using nationally recognised job evaluation schemes. The purpose of job evaluation is to ensure that remuneration is set at an appropriate level in line with the responsibilities of the job role.
6.2. All roles graded within the local government pay spine negotiated by the National Joint Council for Local Government Services (salaries between $£ 14,697$ and $£ 57,477$ ) are evaluated using the Greater London Provincial Council (GLPC) Job Evaluation Scheme.
6.3. Roles falling within scope of the JNC framework (salaries between $£ 59,544$ and $£ 125,457$ ) and those of the Chief Executive Officer and Corporate Directors are evaluated using the Local Government Employers (LGE) Senior Manager Job Evaluation Scheme.

## 7. Appointments to Chief Officer posts and remuneration levels

7.1. All Chief Officer appointments are subject to the approval of an appointment panels consisting of cross party Council members.
7.2. Remuneration levels are set within the relevant pay scale as follows:

## Internal Appointments

i) Chief Officers promoted to a new role at a higher grade will be appointed at the lowest point of the new salary band that demonstrates a substantive increase on their current salary reflecting the new and additional responsibilities (to a maximum of two increments).
ii) Chief Officers moving laterally to a new role at a similar grade level will be appointed on the same salary as their current role.
iii) Chief Officers moving to a new role evaluated at a minimum of one grade lower than their current grade will be appointed on a salary at the maximum of the new, lower salary band.

## External Appointments

i) External appointees to Chief Officer roles will normally be appointed at the lowest point of the salary range for the post. However the Appointments Committee may be required to consider the applicants current salary and other market factors to determine an appropriate salary offer. Where it is necessary to offer a salary higher than the lowest point on the salary scale the Appointments Committee will evidence an objective rationale for this decision.

## 8. Salary Benchmarking

8.1. The Council completes an annual benchmarking review of Chief Officer pay using available information across all London Boroughs and national pay rates across all sectors. This exercise is used to ensure that the Council's approach to reward of Chief Officers fairly reflects the conditions within the local recruitment market.
8.2. The Council objective is to position its remuneration of Chief Officers to ensure that the Council can remain competitive within the local recruitment market whilst ensuring that high calibre leaders can be recruited and retained.

## 9. Remuneration Levels

9.1. This pay policy statement sets out the Council's current approach to Chief Officer Pay, and any in year changes to the policy will require full Council approval.
9.2. Through approval of this pay policy statement full Council approves new appointments to existing Senior Chief Officers to posts which attract salary packages (including salary, any bonuses, fees, allowances or benefits in kind routinely payable to the appointee) of over £100,000.
9.3. All Tier 1 and some Tier 2 officers have the potential to be paid at this remuneration level. These posts are -

Tier 1

- Chief Executive \& Corporate Director of Administration
- DCEO \& Corporate Director Residents Services
- Corporate Director Finance
- Corporate Director Social Care

Tier 2 (where pay ranges of over $£ 100$ k can be paid ${ }^{1}$ )

- Deputy Director, Children's Services
- Deputy Director, Adult Social Care
- Director Public Health
- Chief Education Officer
- Deputy Director, Public Safety
- Deputy Director, ICT, Business Services \& Highways
- Deputy Director, Housing
- Borough Solicitor
- Head of Human Resources
- Head of Planning, Sport \& Green Spaces
- Head of Transportation, Planning Policy and Community Engagement
- Head of Corporate Property \& Construction
9.4. Appointment to the post of Chief Executive Officer is also subject to the approval of full Council, in accordance with the Council's constitution.


## 10. Additional Payments

## Recruitment \& Retention premia

[^2]10.1. The Council's nationally agreed pay structures normally allow for the competitive recruitment and retention of high calibre Chief Officers.
10.2. Exceptionally the Council may need to respond to external market conditions when recruiting or retaining employees with specific skills, knowledge or capabilities. In order to respond to short to mid term shortages within the employment market the Council can apply a recruitment and retention premia payment to Chief Officer roles through the application of the Council's Market Factor Supplements policy.
10.3. All such premia payments must be supported by benchmarking data to determine genuine scarcity within the market and to determine the level of any agreed additional payments. The Chief Executive Officer must approve all recruitment and retention premia. These payments should be reviewed at least an annual basis to ensure the prevalent market conditions that form the basis of payment remain in force.
10.4. Any such payments to Chief Officers will be published annually on the Council's website together with the annual pay policy statement.

## Additional Responsibility payments

10.5. Where a chief officer assumes substantive additional responsibilities, for example covering the duties of another vacant role, then an additional responsibility payment (an honorarium) can be made. These payments must be approved by the relevant Corporate Director. These payments will be published annually on the Council's website together with the annual pay policy statement.

## Car Allowances

10.6. No essential user allowances are paid to Chief Officers for travel or using a car.

## Expenses incurred

10.7. The Council provides all staff required to travel with access to Oyster Cards and Payment Cards to ensure expenses claims are only made in exceptional circumstances. Any claims for expenses and mileage are receipted and limited to the levels set out in the NJC for Local Government Services agreement.

## 11. Salary Progression \& Performance Related Pay

11.1. Chief Officer salary progression is subject to performance and is assessed annually as part of the Council's performance appraisal
process. There is no pay progression for Chief Officers who do not demonstrate the required standards within their role.
11.2. Chief Officers who fully meet the expected performance standards of their role can progress one increment point along their pay scale annually.
11.3. Chief Officers who demonstrate exceptional performance which exceeds the standards required, progress by an additional increment point.
11.4. Once a Chief Officer is at the top of their pay scale then they become eligible to a one-off non-consolidated performance related payment equivalent to one increment point for those who fully meet the expected performance standards, and two increment points for those demonstrating exceptional performance.
11.5. The Council does not operate an "earn back" pay system for its officers, but Chief Officer incremental salary progression is subject to performance assessment.

## 12. Payments for local election duties

12.1. Council staff can be employed on election duties of varying types. The fees paid to Council employees for undertaking these election duties vary according to the type of election they participate in, and the nature of the duties they undertake.
12.2. Returning Officer duties (and those of the Deputy Returning Officer) are contractual requirements, and fees paid to them for national elections/referendums are paid in accordance with the appropriate Statutory Fees and Charges Order and are paid by the body responsible for the conduct of the election.

## 13. Bonus Payments

13.1. No bonus payments are made to employees of the Council, including Chief Officers.

## 14. Redundancy and Severance Payments

14.1. The Council's policy on levels of redundancy payments are set out in Early Termination of Employment Compensation Payments Policy.
14.2. In instances where a candidate for a vacant position within the Council has received a severance payment from the London Borough of Hillingdon (including any redundancy payment) within the last year, the Chief Executive Officer must approve any proposed appointment.
14.3. Section 17 outlines the impact of re-employment and effect upon LGPS pensions.

## 15. Chief Officer Pay Multiples

15.1. The pay multiple between the salary of the Council's lowest paid employees and the Chief Executive officer, together with that between the chief executive's salary and the Council's median salary, will be published annually. An explanation will be provided to account for any changes in the pay multiples from those previously reported.
15.2. The current pay multiple between the salary of the lowest paid employees and the Chief Executive officer is 12.26 .
15.3. The current pay multiple between the Council's median salary and that of the Chief Executive officer salary is 6.3.

## 16. Pensions

16.1. The Council's policy covering re-employment to a position with eligibility to join the Local Government Pension Scheme (LGPS), states that the total of the pension and salary from the re-employment, should not exceed the index linked value of the salary on leaving employment. Should earnings exceed this level, then the pension will be subject to a temporary reduction of the excess, for the duration of re-employment.
16.2. Further information regarding the impact on previous employees with a LGPS pension and re-employment is available on the Council's website at the following web address http://www.hillingdon.gov.uk/index.jsp?articleid=6487

## 17. Management of Workforce Costs

17.1. A summary of workforce costs is presented monthly by the Council's Chief Finance Officer to the Cabinet as part of the financial budget report.

The Corporate Services \& Partnerships Policy Overview Committee met on 6 February 2013 to consider and coordinate Policy Overview Committee comments on the Budget proposals to Cabinet and recommends them to Cabinet as follows:

## Residents' \& Environmental Services POC - 22 January 2013

The Chairman of the Committee was satisfied with the budget report and proposed figures. The Committee welcomed the further investment for roads, the continued refurbishment of Hillingdon libraries, the re-modernisation of Ruislip Lido and the provision of grounds maintenance vehicles at West Drayton Boys' Club. The Committee looked forward to seeing the yet to be decided figures in connection with cemetery charges to bring them more into line with other authorities [these were subsequently presented to Cabinet on 24 January].

## Education \& Children's Services POC -16 January 2013

The Committee noted the various budget proposals and welcomed the work of the Council in this demanding and complex area. The Committee acknowledged the range of charges, costs and other emolument features and, in particular, the provision for the Leaving Care Grant. It also noted other helpful financial provisions across the fiscal range in Education \& Children's Services. Additionally, the Committee noted the possible complexities impacting on funding for SEN children and acknowledged the work of professionals in this area. The emerging success of the reconstituted Music Service in the Borough was noted and the Multi-Treatment Fostering Care Service was welcomed.

## Social Services, Health \& Housing POC - 30 January 2013

The Committee noted the various budget proposals and welcomed the work of the Council in this demanding and complex area. Members acknowledged the range of charges, costs and other emolument features. Officers were congratulated on their market development work, in keeping costs down while monitoring quality and, in particular, efforts with regard to residential placements particularly those out of Borough. In addition, the Committee noted the successful redesign of services to help people live more independently in the community. The Committee also noted and welcomed the work being conducted by the Council to support people to live independently in their own homes.

## Corporate Services \& Partnerships POC - 6 February 2013

Members congratulated officers for the work which had been carried out in the preparation of the budget and recognised the sound financial management which existed at Hillingdon; sound financial management which was the envy of other Councils. Despite the financial difficulties that all local authorities were experiencing, reference was made to the Council's huge capital programme, which included investment on Primary Schools and Libraries. Members noted the £230k contingency which had been held to make up the shortfall in income from schools for payroll services. It was noted this had now been included in the budget to provide a permanent solution.

# ADOPTION OF ARTICLE 4 DIRECTION TO CONTROL HOUSES IN MULTIPLE OCCUPATION AROUND BRUNEL UNIVERSITY 

## Cabinet Member <br> Officer Contact <br> Papers with report <br> HEADLINE INFORMATION

Councillor Keith Burrows
Planning, Transportation and Recycling

## James Rodger - Residents Services

## N/A



Contribution to our plans and strategies
Financial Cost

## Relevant Policy

 Overview Committee
## Ward(s) affected

In November 2011 Council agreed that officers should undertake the necessary statutory processes to create an Article 4 Direction in Brunel and Uxbridge South Wards to control Houses in Multiple Occupation (HMO's) in these wards. A formal notice giving the Councils intention to create an Article 4 Direction was sent to the Secretary of State for Communities and local Government incorporating the statutory 12 month notice period. This was sent on 24 March 2012 and advised the Secretary of State of the Councils intention to adopt an Article 4 Direction on 24 March 2013. Furthermore from 24 March 2012 a 1 month consultation period occurred with residents and interested parties in the two wards. The majority of responses to the public consultation were in favour of the adoption of the Article 4 Direction. It is recommended to Council that they take note of the consultation responses and agree the commencement of the Article 4 Direction from 24 March 2013.

This report primarily relates to the impact of HMO's on Hillingdon being a clean and attractive Borough.

On introduction there would be an on-going cost to the Council of approximately $£ 20,000$ a year to deal with the no fee planning applications and to monitor and enforce planning breaches.

Residents' and Environmental Services Policy Overview Committee

Brunel \& Uxbridge South

RECOMMENDATION: That the consultation responses be noted and the commencement of the Article 4 Direction from 24 March 2013 be approved.

## Reasons for recommendation

Issues associated with the large concentrations of Houses in Multiple Occupation (HMO's) in Brunel and Uxbridge South Wards, mainly used by students, have had a negative impact on the
lives of many residents who live in these wards. The HMO's presently do not normally require planning permission. The Article 4 Direction would require planning applications to be submitted for new HMO's and enable the Council to decide whether new HMO's should or should not be granted planning permission. The Article 4 Direction will enable the Council to properly consider the impact on its residents from new HMO's in the Brunel and Uxbridge South Wards.

## Alternative options considered / risk management

Not to commence the Article 4 Direction. This would run against the response to the public consultation and would not be in the public interest for the majority of residents in the affected wards.

## Policy Overview Committee comments

None at this stage.

## INFORMATION

## Supporting Information

1. The present situation is that planning permission is not required where there is movement from Class C3 (a dwelling house) to Class C4 (houses in multiple occupation with 3-6 un-related occupants living as a single household also known as HMO's) under the 'Town \& Country Planning (General Permitted Development) (Amendment) (No 2) (England) Order 2010'. In plain English if 7 or more people share a building in separate rooms in a situation where the occupants are not related you need planning permission. But if 3-6 people who are not related live together, as a single household (such as a student house), then planning permission will not be required, it is classed as 'permitted development'. In practice the vast majority of student houses around Brunel University have 3-6 un-related students occupying them.
2. In October 2010 the Government, in response to demand to control the effects of 'studentification' in many UK cities changed the legislation that applies to Councils seeking to impose Article 4 directions to withdraw permitted development rights. A new Government Circular was launched with the objective of simplifying how Article 4 Directions could be made to control student HMO's. The intention being to give Councils the option of creating an Article 4 Direction if they felt 'studentification' issues were causing problems such that the Council thought it appropriate to withdraw permitted development rights.
3. Article 4 Directions are a tool whereby for a specific geographic area the Council can override normal permitted development rights and require a planning application for a specific type of development outlined in the Article 4 Direction.
4. 'Studentification' is a term used to describe the adverse effects of large concentrations of students living in residential streets. There is various literature on the subject of what studentification is. Studentification is typically described in published literature as a real or perceived increase in; anti-social behaviour, in parking problems from various students in one property owning cars, dereliction and street blight such as rubbish being put out every day of the week, gardens being un-kept; and changes in overall character of an area such as 'student pubs,' off licences and takeaways proliferating. Studentification is' also referred to as affecting the social cohesion of individual streets where an 'us' and
'them', mentality can occur between students and non-students. The degree to which this occurs in individual streets is a subjective matter. Nonetheless there is empirical evidence that some streets such as Bosanquet and Barchester Close to name but two streets now have very large numbers of student HMO's and local residents are organising and attending public meetings to raise their concerns regarding studentification issues in Uxbridge South and Brunel Wards.
5. On 9 May 2011 there was a public meeting in Cowley where approximately $40-50$ local residents indicated their desire for action to deal with studentification issues which they felt were blighting their lives. At that meeting the implications of an Article 4 Direction were explained. It was clear at the meeting that a number of local residents felt that their wellbeing was seriously being affected by studentification.
6. The new procedure for introducing an Article 4 direction provides that where a local authority gives 12 month's advance notice of a Direction taking effect there will be no liability to pay compensation. If the Council provides less than 12 months notice it has to pay out compensation to landowners who wish to create HMO's. For this reason Full Council previously agreed to give 12 months notice to the Secretary of State.
7. Separate from the planning process there are existing licensing arrangements (Under the Housing Acts., Hillingdon operates both Mandatory and Additional HMO Licensing. Due to the predominantly two-storey housing stock, Mandatory HMO Licensing (which only covers three storey properties) has been of limited use to this Council as an enforcement tool, so in March 2010 the Council received approval from the Government to introduce an 'Additional HMO Licensing Scheme'. This scheme covers two storey HMO's in the south of the Borough. Hillingdon has operated an HMO Registration since September 1997, with the introduction of the additional HMO Licensing scheme in March 2010.
8. The Council has been increasingly effective in dealing with the worst landlords through HMO licensing. Nonetheless HMO licensing will not prevent the proliferation of student HMO's around Brunel University. A number of the streets adjacent to the University now have over $50 \%$ student HMOs. With several hundred students concentrated, as in Brunel Ward itself, in a few streets, it cannot be denied that studentification effects are extensively felt in some Hillingdon streets. These streets are in the opinion of officers exclusively located in Brunel and Uxbridge South Wards. It is likely that landlords will quickly realise that certain streets will not be worth purchasing properties on (as planning permission will be difficult to obtain). Over time the effect would be to spread HMO's to other streets not currently adversely affected by HMO's. This needs to be considered when deciding whether to commence the Article 4 Direction. There are many streets within Brunel and Uxbridge South Wards that have not yet been subject to studentification; so in the short term it is not anticipated that an Article 4 direction would result in other wards being affected, furthermore the students want to live close to the University.
9. An Article 4 Direction will not allow the Council to refuse subsequent planning applications unless it has strong grounds to do so. Strategic policies at a National level and in the Mayor's London Plan support the growth of the education sector, preventing any form of student housing would run against this. Therefore in streets where there are not clusters of existing HMO's or a concentration of HMO's an Article 4 Direction should not be viewed as a tool that would result in planning applications being refused.
10. There would be running costs associated with an Article 4 Direction of approximately $£ 20,000$ per annum. Officers estimate there is unlikely to be more than 50 new HMO’s a year. Based on 50 HMO applications, with a number expected to be Committee items, this would equate to $25 \%$ of a full time planning officer case-load. The costing's for a planning officer include 'on-costs', the additional cost of enforcement cases (as an Article 4 Direction creates a new planning control to address breaches of), appeals cost and managerial and administrative input. This would all add up to approximately £20,000 per annum. There is no current budget set aside for this expenditure. However the possible 50 applications (when considered against the 2500+ total number of planning applications) and additional associated enforcement and appeal work is not so substantive that it could not be subsumed into existing officer workloads.
11. The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 states that approval to make an Article 4 Direction is not a Cabinet function and therefore must be carried out by full Council or another appropriate Council Committee.

## Results of Public Consultation Undertaken in April/May 2012

12. Letters were sent to all residents in the two wards, all resident associations in the two wards, all higher education establishments in the two wards and nearby wards (re: New Bucks University, Uxbridge College and Brunel University), Hillingdon Hospital, Brunel Students Union and the Residential Landlords Association. Site notices were erected and a newspaper advert placed in the Uxbridge Gazette. The public consultation was therefore very comprehensive. Responses are summarised below:
(i) Residents in support - 105 letters (Including John Randall MP) which numbered 134 signatures, key issues raised:

- The community becomes demographically unbalanced. Long term residents leave and are being replaced by a transient young adult population.
- The amount of housing suitable and available for families has been reduced.
- Rubbish \& litter, gardens not maintained, damaged buildings not being repaired, cars parked in front gardens etc.
- Noise issues (especially late at night).
- HMO's are adversely impacting on property values
- Anti-social behaviour issues
- Streets with high concentration of HMOs have become ghettos.
- Not enough parking spaces available because of HMOs
- Changes should be sooner than March 2013
- Too many people using local facilities/services e.g. drains are constantly having to be unblocked.
- Area feels over-run with properties let out mainly to students.
- Area looks untidy due to HMOs
(ii) Residents opposed, 12 letters (including the Residential Landlords Association), key issues raised:
- Tenants generate revenue for local businesses
- Brunel students should live close to university for safety reasons
- Property values in these wards will fall significantly
- Unfair and discriminatory against landlords and tenants due to additional costs and extra work.
- Objectionable \& unconventional to make one rule for one part of Uxbridge and another rule for another part.
- There is unemployment \& recession and introducing strict legislation on HMO housing could make the situation worse resulting in more people being homeless and more properties being boarded up.
- Students and young professionals often share a three or four bedroom house
- Would affect cohabiting couples from being able to purchase or rent house with anybody else.
- The council has not made a case
- How will this change stop anti-social behaviour
- Council have no way of policing this directive
- Council should remember that one or two unsavoury neighbours in a house can make more noise than six or seven.
A letter with 38 signatures attached was received a week after the end of the consultation period objecting on the grounds of the adverse financial impacts on landlords.
(iii) Brunel University Students Union do not object to the proposals but rather asked the Council to do what it could to ensure the changes do not lead to higher rents for students.
(iv) The Cowley Community Residents are strongly in support of the Article 4 proposals.
(v) No response was received from the higher education establishments consulted.

13. It should be noted that there are differences of opinion between those who support and are against the proposals as to whether the Article 4 Direction will have positive or negative financial impacts. Nonetheless, it is the adverse impacts on the amenity of local residents who live close to large concentrations of HMO's which are the key reason why Council is asked to agree the commencement of the Article 4 Direction. A number of the reasons of objection appear to be based on the in-correct assumption that the Article 4 Direction will prevent HMO's; rather it will enable the Council to consider the appropriateness of individual HMO's through the planning process. There is no fee for applications that arise because of the Article 4 Direction.

## Financial Implications

On introduction there would be an on-going cost to the Council of approximately $£ 20,000$ a year to deal with the no fee planning applications and to monitor and enforce planning breaches. As outlined above in the report this cost is expected to be subsumed within existing planning officers workloads and therefore contained within the planning budget.

## EFFECT ON RESIDENTS, SERVICE USERS \& COMMUNITIES

## What will be the effect of the recommendation?

It will enable Full Council to determine whether an Article 4 Direction should be created.

## Consultation Carried Out or Required

If an Article 4 Direction is implemented then there would need to be extensive consultation. This report has been subject to consultation with the Private Sector Housing Team and the benefits or otherwise of an Article 4 Direction were discussed at a Public meeting on 9 May 2011 set up by the Cowley Residents Association attended by the report writer and is the subject of an increasing amount of correspondence to Council officers.

## CORPORATE IMPLICATIONS

## Corporate Finance

Corporate Finance has reviewed this report and concurs with the financial implications set out above, noting that costs associated with this article 4 direction are expected to be approximately $£ 20,000$ per annum. As noted within the body of this report, these costs are to be contained within existing planning budgets and therefore do not impact upon the Council's Medium Term Financial Forecast.

## Legal

On 1 October 2010 the Town and Country Planning (General Permitted Development) (Amendment) (No.2) (England) Order 2010 came into force. The Order amends the 1995 (General Permitted Development) Order and makes a change of use from a use falling within Class C3 (dwelling houses) to a use falling within Class C4 (houses in multiple occupation) 'permitted development' - i.e. planning permission is no longer needed to do this.

Under Article 4 of the General Development Order 1995 (as amended) local planning authorities can make directions withdrawing permitted development rights from development listed in Schedule 2 of the same order. For all article 4 directions the legal requirements are set out in paragraph (1) of article 4 of the General Development Order (as amended). The local planning authority must be satisfied that it is expedient that development that would normally benefit from permitted development rights should not be carried out unless permission is granted for it on an application. Furthermore, the National Planning Policy Framework states that the use of Article 4 directions to remove national permitted development rights should be limited to situations where this is necessary to protect local amenity or the well being of the area. This report explains why, at present, it is expedient to withdraw permitted development rights for change of use from C3 (a dwelling house) to C4 (houses in multiple occupation).

Article 5 of the General Development Order (as amended) sets out the procedure for public consultation and the report indicates that the statutory consultation procedure was followed. When considering the consultation responses the Council is required under Article 5 (9) of the General Development Order (as amended) to ensure there is a full consideration of all representations arising including those which do not accord with the officer recommendation. The decision maker must be satisfied that responses from the public are conscientiously taken into account.

The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 states that approval to make an Article 4 Direction is not a Cabinet function and therefore must be carried out by Full Council.

## Corporate Landlord

The Corporate Landlord is in support of the recommendations of this report.
BACKGROUND PAPERS: Town and Country Planning (General Permitted Development) (Amendment) (No.2) (England) Order 2010

## Agenda Item 9

## CONSIDERATION OF AN ARTICLE 4 DIRECTION TO REMOVE PERMITTED DEVELOPMENT RIGHTS FOR SINGLE STOREY REAR EXTENSIONS OF OVER 4M DEPTH

## Cabinet Member

## Cabinet Portfolio

## Officer Contact

Papers with report

Councillor Keith Burrows
Planning, Transportation and Recycling
James Rodger - Residents Services

N/A

HEADLINE INFORMATION
$\square$
Contribution to our plans and strategies
Financial Cost

## Relevant Policy Overview Committee

 SummaryTo consider proposals to protect Hillingdon's residents from the impacts of proposed legislative changes which would enable extensions of up to 6 m and 8 m depth (dependent on house type) to be built without the need for planning permission.

This report would support Hillingdon being a clean and attractive Borough.

There would be an administrative cost of introducing an Article 4 Direction, but this would not exceed $£ 10,000$. There would be a reduction in planning fee income as applications for extensions of over 4 m depth would be exempt from a fee (this could be up to £100,000 a year).

Residents' and Environmental Services Policy Overview Committee

All

## RECOMMENDATIONS: That

(i) officers be authorised to prepare an Article 4 direction withdrawing permitted development rights for single storey rear extensions over 4m depth. The Article 4 Direction to cover all wards in the Borough.
(ii) officers be authorised to implement the Article 4 Direction (taking into account any statutory notification period to avoid compensation) immediately following any legislative change that enables single storey rear extensions of over 4m depth to be undertaken without the need for planning permission such direction to have effect after 12 months prior notice has been given.

## Reasons for recommendation

The proposed recommendation seeks to protect Hillingdon's residents from the impacts of proposed legislative changes which would enable extensions of up to 6 m and 8 m depth (dependent on house type) to be built without the need for planning permission.

The impact of over-sized single storey rear extensions on Hillingdon's largely suburban housing stock (where rear gardens are modestly sized and the space between properties is limited) would result in a dramatic impact on the character and appearance of the Borough. Furthermore extensions of over 4 m depth would have a dramatic impact on residential amenity with regard to loss of light and over-dominance.

## Alternative options considered / risk management

Not to authorise officers to commence work on an Article 4 Direction. This would not be in the public interest given the likely adverse impact of single storey rear extensions exceeding 4 m depth.

## Policy Overview Committee comments

None at this stage.

## INFORMATION

1. Cabinet at its meeting on 14 February considered a report which outlined the consultation response sent to Central Government regarding proposals to relax the planning regulations regarding single storey rear extensions. The Council raised very strong objection to the proposals, not least because the impact on Hillingdon's largely suburban housing stock where rear gardens are modestly sized and space between properties limited would result in a dramatic impact on the character and appearance of the Borough. Furthermore extensions of either 6 m or 8 m depth (dependent on house type) would have a dramatic impact on residential amenity with regard to loss of light and over-dominance.
2. The Government is proposing changes to permitted development (PD) in 5 areas:

- increasing the PD limits for the depth of single-storey domestic extensions from 4 m to 8 m (for detached houses) and from 3 m to 6 m (for all other houses), in nonprotected areas, for a period of three years. No changes are proposed for extensions of more than one storey.
- increasing the PD size limits for extensions to shop and professional/financial services establishments to 100 sq m , and allowing the building of these extensions up to the boundary of the property (except where the boundary is with a residential property), in non - protected areas, for a period of three years.
- increasing the PD size limits for extensions to offices to 100 sq m , in non-protected areas, for a period of three years.
- increasing the size limits for new industrial buildings within the curtilage of existing industrial premises to 200 sq m , in non-protected areas, for a period of three years.
- removing some prior approval requirements for the installation of broadband infrastructure for a period of five years.
Note: Non protected areas in the above context are virtually all of Hillingdon.

3. Of perhaps greatest concern is the proposal to enable permitted development rights for extensions over the existing thresholds of 3 m and 4 m respectively (dependent on house type) under permitted development rights and up to 6 m and 8 m in depth respectively. It should be stressed that on roads on hillsides where one property is higher than another (e.g. A lot of Northwood Hills unsurprisingly, but also many other parts of the Borough) the impact of a 6 mor 8 m deep extension could be especially pronounced. This is because under permitted development rights height restrictions are taken from the applicants property not the neighbours property (re: A 2.5 m high extension can be 3.5 high from the neighbours garden where the neighbours garden is 1 m lower).

4 For single storey rear extensions the impact on both the adjoining properties and the extended house are considered excessive in terms of the proposal itself and in conjunction with existing PD rights for outbuildings by;

- Creating an overbearing relationship and a loss of outlook and light to adjoining homes. This includes creating properties with rooms that do not benefit from natural daylight, which is both un-sustainable and not conducive to good living conditions.
- Reducing the remaining 'garden' area in terms of its use and appearance that would also be contrary to the Government's expressed concern about the effects of 'garden grabbing' on local character.
- Significantly increasing water run-off and reducing soft landscaping.
- Allowing for enlarged extensions and 'pd' outbuildings would encourage building over much of the rear gardens of the typical smaller house types and plot sizes seen in large geographic areas of the Borough.

5. Officers consider that many single storey rear extensions that could be proposed exceeding 4 m depth will not be for large kitchens or lounges, but will be for additional bedrooms to be rented out or to enable sub-divisions to occur. Such extensions represent a major headache for Building Control officers as the consequent layouts that result are likely to involve 'rooms within rooms', within the newly created spaces, thus creating fire safety issues. At present over-sized extensions are refused planning permission, therefore such issues rarely arise, but if 6 m to 8 m deep extensions were permitted development a number of health a safety issues arise which are of considerable concern to LBH Building Control officers.
6. Single Storey rear extensions between $3-4 m$ depth are usually granted planning permission, where they are not granted permission is often on very dense new housing estates where planning conditions are withdrawing permitted development rights for all types of single storey rear extension. The proposed legislation would not override these existing planning conditions. In essence it is the extensions of over 4 m depth that would cause the harm to both visual and residential amenity if no planning controls existed.
7. Article 4 Directions are a tool whereby for a specific geographic area the Council can override normal permitted development rights and require a planning application for a specific type of development outlined in the Article 4 Direction. In the case of this report it is considered that the whole of Hillingdon would be the relevant geographic area as there is no individual ward that does not contain suburban housing stock that would be adversely affected by the proposed relaxation of planning regulations.
8. Officers have considered whether the Council could introduce an Article 4 direction to require anyone wishing to build extensions over 4 m depth to first apply for planning permission thus overriding the Government's proposed changes to permitted development rights. At this stage the Government has not introduced legislation to
enable the relaxation of permitted development rights for single storey rear extensions. The legal difficulty the Council has is that it cannot withdraw permitted development rights that do not already exist (in plain English we cannot withdraw permitted development rights until after the changes are made to legislation). Therefore it is recommended that Full Council give prior authorisation for the Article 4 Direction so that the Council can act swiftly once the Government relaxes permitted development rights. There will still be a 12 month gap between making the Article 4 Direction and it taking effect and during this time people will be free to exercise permitted development rights in the usual way.
9. Despite the fact that there would be an adverse fee impact of an Article 4 Direction meaning applications for extensions of over 4 m depth would not need a fee, the harm caused from such over-sized extensions would outweigh the fee impact in the opinion of officers.
10. The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 states that approval to make an Article 4 Direction is not a Cabinet function and therefore must be carried out by full Council or another appropriate Council Committee.
11. In summary were the government to enact legislation enabling extensions of over 4 m in depth officers consider it to be in the interest of our residents to swiftly introduce an Article 4 Direction to the effect that planning permission would still be required in Hillingdon. It is therefore recommended that Full Council authorises officers to prepare all necessary paperwork to immediately commence the legislative process to implement an Article 4 Direction should legislation be enacted as proposed by Government (re: To enable extensions of greater than 4 m depth to be built without the need for planning permission). The Article 4 Direction will take effect 12 months after it is published.

## Financial Implications

12. The report recommendation is to impose an Article 4 Direction at the point that the government makes legislative changes to permitted development with a 12 month notice period to avoid the risk of potentially large compensation claims. The cost of notifying all householders in the borough has been broadly estimated to be up to $£ 10,000$ for materials, postage and officer time, based on prior experience. This should be contained within existing planning budgets.
13. At the point that the Article 4 Direction is put in place, which is likely to be in the 2014/15 financial year, all and any planning applications greater than the 4 meters and up to the 8 meters will be subject to planning application process. However planning regulation will require that all such applications will not be chargeable. Applications for extensions in excess of the government's revised permitted development dimensions (i.e. greater than 8 meters) will continue to attract planning application fees. The broad estimate of fee income impact has been estimated up to $£ 100,000$ per annum. This will be a pressure on planning fee income targets and will need to be fed into the MTFF process and will begin to be reflected in the 2014/15 budget.

## EFFECT ON RESIDENTS, SERVICE USERS \& COMMUNITIES

## What will be the effect of the recommendation?

It will enable Council to determine whether an Article 4 Direction should be created.

## Consultation Carried Out or Required

If an Article 4 Direction is implemented then there would need to be extensive consultation. This would be via a press notice, communications strategy (e.g. Articles in Hillingdon People) and writing to all local residents (although this could be done as part of other Borough wide correspondence to reduce postage costs).

## CORPORATE IMPLICATIONS

## Corporate Finance

Corporate Finance has reviewed this report and concurs with the financial implications set out above, noting that while implementation costs of an Article 4 Direction will be contained within existing planning budget it will be necessary to factor the long term loss of planning income in the Medium Term Financial Forecast from 2014/15.

As noted within the report, there may be scope to minimise the period in which larger extensions are permitted by introducing an Article 4 Direction with immediate effect, however this is not recommended due to practical issues and the potential impact on planning income during the 2013/14 financial year.

## Legal

Under Article 4 of the General Development Order 1995 (as amended) local planning authorities can make directions withdrawing permitted development rights. For all Article 4 Directions the legal requirements are set out in paragraph (1) of article 4 of the General Permitted Development Order 1995 (as amended). The local planning authority must be satisfied that it is expedient that development that would normally benefit from permitted development rights should not be carried out unless permission is granted for it on an application. Furthermore, the National Planning Policy Framework states that the use of Article 4 Directions to remove national permitted development rights should be limited to situations where this is necessary to protect local amenity or the well being of the area. This report explains why the future relaxation of the rules in relation to single storey rear extensions would hinder the local amenity and well being of the whole area of the Borough. Although Article 4 Directions are more commonly used for specific areas within an administrative area, it is possible to cover the entire borough as is proposed here.

The Council has the option of introducing an Article 4 Direction within 28 days notice of the Article 4 Direction being published. However, if an Article 4 Direction is brought into force with immediate effect then compensation is payable to anyone who applies for and is then refused planning permission for development that is controlled by the Article 4 Direction. Compensation is what the capital value of the property would have been if planning permission had been granted, compared with the capital value of the property without the permission. Other loss or damage can also be claimed (for instance wasted professional fees). Therefore, compensation payments could be substantial as an extension generally adds value to a property. However, under Part IV of the Town and Country Planning Act 1990 the Council can avoid having to pay compensation if it gives 12 months advance notice of the Article 4 Direction, which is intended by the Local Planning Authority. The risk involved in providing the 12 month notice period is that residents will be able to build extensions in line with permitted development rights until the Article 4 Direction comes into force.

Article 5 of the General Development Order 1995 (as amended) sets out the procedure and requirements for public consultation. At the same time as public consultation takes place the Council must notify the Secretary of State of its intention to issue an Article 4 Direction. The Secretary of State does have the power to revoke Article 4 Directions made by local authorities.

The Local Authorities (Functions and Responsibilities) (England) Regulations 2000 states that approval to make an Article 4 Direction is not a Cabinet function and therefore must be carried out by Full Council.

## Corporate Landlord

The Corporate Landlord is in support of the recommendations of this report.


[^0]:    B-Buisness R-Resident
    M- Mixed C- Concession

[^1]:    Homelessness (set to recover

[^2]:    ${ }^{1}$ Not all of these officers are currently paid at this level but the posts are evaluated in a pay range which spans $£ 100 \mathrm{k}$. Actual pay rates can be found at http://www.hillingdon.gov.uk/article/24490/Chief-officers-pay-policy-and-responsibilities

